

01

Overview of Financial Results

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Appendix

Consolidated Financial Results

Net sales and net income decreased compared with the previous fiscal year, as sales volumes of pachinko machines increased while those of pachislot machines decreased.

Pachinko machines business captured the top market share for the fourth consecutive year, achieving its market share of more than 30%.

Net Sales **179,221** million yen
 FY 3/2025 191,821 million yen
 (YoY -6.6%)

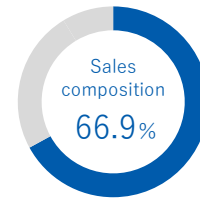
Operating Income **62,484** million yen
 FY 3/2025 73,605 million yen
 (YoY -15.1%)

Net Income **46,752** million yen
 attributable to owners of parent
 FY 3/2025 53,992 million yen
 (YoY -13.4%)

Net Income per share (EPS) **227.65** yen
 (YoY -18.28 yen)

« Results of Operations by Segment »

Pachinko Machines Business

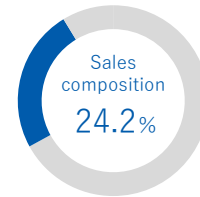


Net Sales **119,809** million yen
 (YoY +11.2%)

Operating Income **49,386** million yen
 (YoY +12.7%)

Sales of Unit **251,634** unit
 (YoY +12.1%)

Pachislot Machines Business

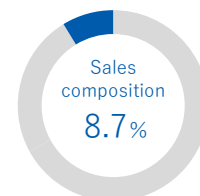


Net Sales **43,435** million yen
 (YoY -31.6%)

Operating Income **18,924** million yen
 (YoY -47.0%)

Sales of Unit **90,570** unit
 (YoY -31.1%)

Ball Bearing Supply Business



Net Sales **15,537** million yen
 (YoY -22.9%)

Operating Income **1,106** million yen
 (YoY -24.4%)

Summary of Financial Results by Segment

« Pachinko Machines Business »

FY3/2026 Financial Results

| | |
|--|--|
| Net Sales | Number of New Titles |
| 119.8 billion yen (YoY +11.2%) | Nine (Reused models etc. : Fourteen) |
| Operating Income | Sales of Unit |
| 49.3 billion yen (YoY +12.7%) | 251,634 units (YoY +12.1%) |

Sales volume increased compared with the previous fiscal year due to the extensive line-up, releasing mainstay titles, new tie-up titles featuring popular anime series and the machines equipped with “LUCKY TRIGGER 3.0 PLUS.”

« Pachislot Machines Business »

FY3/2026 Financial Results

| | |
|---|---|
| Net Sales | Number of New Titles |
| 43.4 billion yen (YoY -31.6%) | Four (Increased Production : Two) |
| Operating Income | Sales of Unit |
| 18.9 billion yen (YoY -47.0%) | 90,570 units (YoY -31.1%) |

While the Group released only four new titles due to delays in passing format inspections in some titles, each title sold over 10,000 units; notably, “L Pachislot Valvrave the Liberator 2” surpassed 30,000 units.

« Pachinko Market »

FY3/2026

| | |
|---------------------------|---|
| 800 thousand units | The debut of models featuring “LUCKY TRIGGER 3.0 PLUS,” a new type of gaming performance, has spurred the adoption of Smart Pachinko machines. Nevertheless, the market as a whole has yet to be fully revitalized. |
| FY3/2025 | |
| 850 thousand units | |

« Pachislot Market »

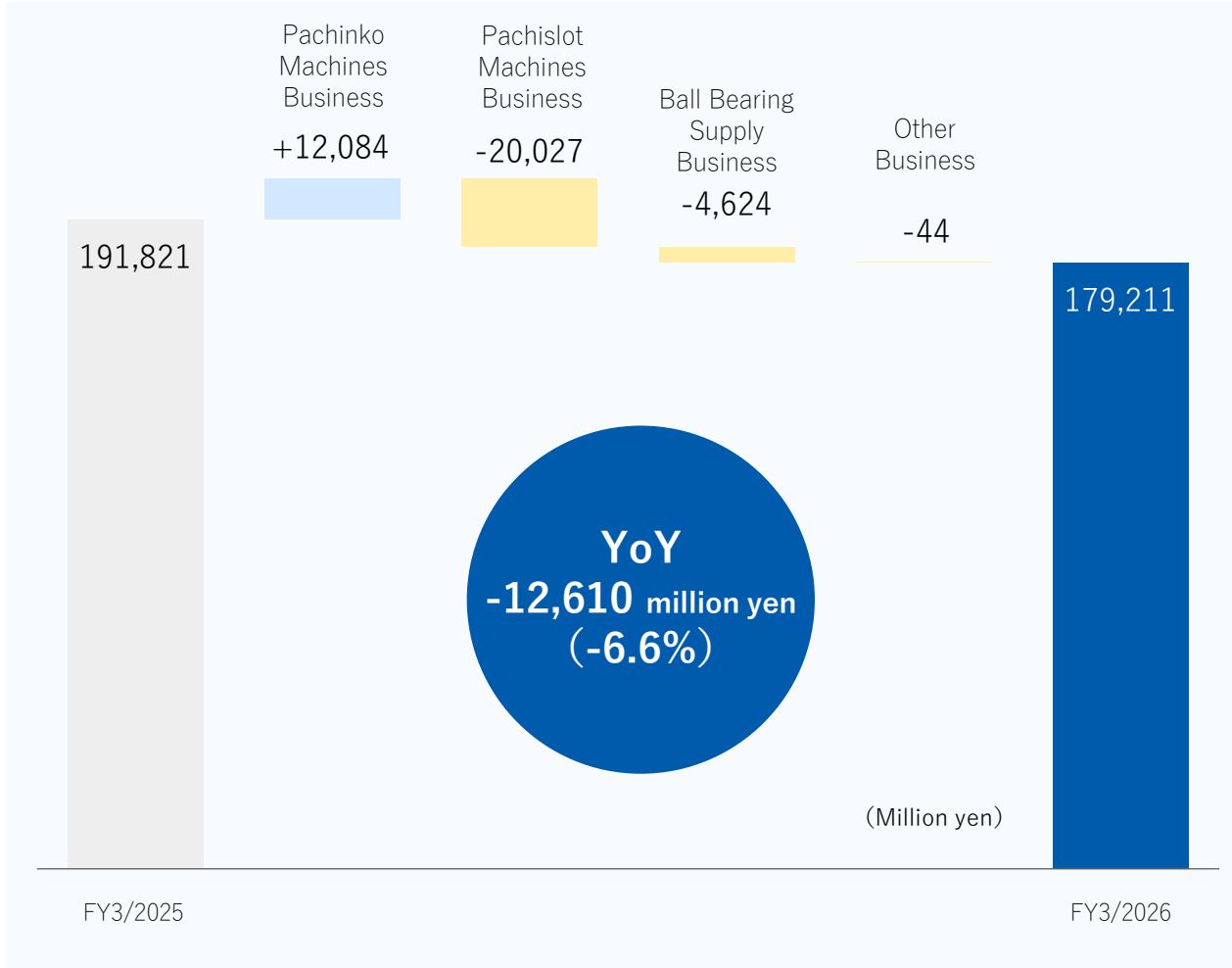
FY3/2026

| | |
|---------------------------|--|
| 700 thousand units | Although the format inspection pass rate remains low—constraining the supply of new models—several hit models were successively launched, maintaining solid machine utilization. |
| FY3/2025 | |
| 690 thousand units | |

Summary of Financial Results

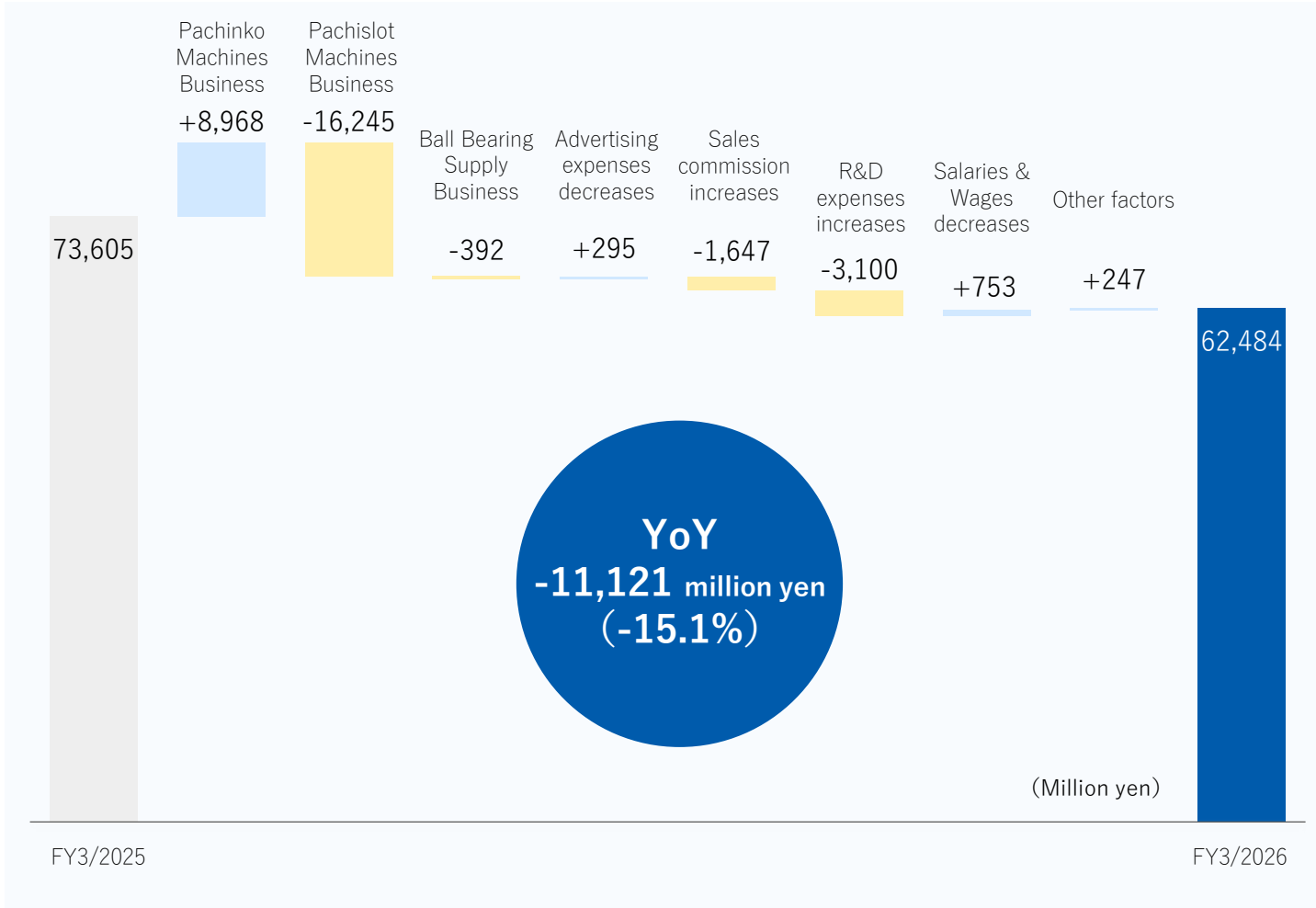
| Million yen | FY 3/2025 | FY 3/2026 | YoY | |
|--|-----------|-----------|---------|--------|
| Net Sales | 191,821 | 179,211 | -12,610 | -6.6% |
| Pachinko Machines Business | 107,725 | 119,809 | +12,084 | +11.2% |
| Pachislot Machines Business | 63,462 | 43,435 | -20,027 | -31.6% |
| Cost of Sales | 79,492 | 74,541 | -4,951 | -6.2% |
| Gross Profit | 112,328 | 104,670 | -7,658 | -6.8% |
| Percentage | 58.6% | 58.4% | -0.2pt | |
| SG & A Expenses | 38,723 | 42,185 | +3,462 | +8.9% |
| Operating Income | 73,605 | 62,484 | -11,121 | -15.1% |
| Percentage | 38.4% | 34.9% | -3.5pt | |
| Pachinko Machines Business | 43,815 | 49,386 | +5,571 | +12.7% |
| Pachislot Machines Business | 35,686 | 18,924 | -16,762 | -47.0% |
| Recurring Income | 74,587 | 63,991 | -10,596 | -14.2% |
| Net Income attributable to owners of parent | 53,992 | 46,752 | -7,240 | -13.4% |

Factors of Change in Consolidated Net Sales



| Million yen | FY 3/2025 | FY 3/2026 | YoY | |
|------------------------------|-----------|-----------|---------|--------|
| Net Sales | 191,821 | 179,211 | -12,610 | -6.6% |
| Pachinko Machines Business | 107,725 | 119,809 | +12,084 | +11.2% |
| Pachislot Machines Business | 63,462 | 43,435 | -20,027 | -31.6% |
| Ball Bearing Supply Business | 20,161 | 15,537 | -4,624 | -22.9% |
| Other Business | 472 | 428 | -44 | -9.3% |

Factors of Change in Consolidated Operating Income / Costs and Expenses



| Million yen | FY 3/2025 | FY 3/2026 | YoY | |
|----------------------|-----------|-----------|--------|--------|
| SG & A Expenses | 38,723 | 42,185 | +3,462 | +8.9% |
| Advertising Expenses | 2,695 | 2,400 | -295 | -10.9% |
| Sales Commission | 4,956 | 6,603 | +1,647 | +33.2% |
| R&D Expenses | 18,459 | 21,559 | +3,100 | +16.8% |
| Salaries & Wages | 4,094 | 3,341 | -753 | -18.4% |

Summary of Balance Sheet

| Million yen | As of 31-Mar-25 | As of 31-Mar-26 | YoY | Main Factors of Change |
|---|-----------------|-----------------|----------------|---|
| Total current assets | 294,541 | 229,956 | -64,585 | |
| Quick assets | 262,442 | 204,422 | -58,020 | Decrease due to the repurchase of treasury stock |
| Total fixed assets | 42,167 | 57,501 | +15,334 | |
| Investment securities | 5,349 | 6,351 | +1,002 | |
| Total assets | 336,709 | 287,458 | -49,251 | |
| Total current liabilities | 41,860 | 27,817 | -14,043 | Decrease in accrued income taxes |
| Total long-term liabilities | 9,844 | 9,484 | -360 | |
| Total liabilities | 51,704 | 37,302 | -14,402 | |
| Total net assets | 285,004 | 250,115 | -34,889 | Addition of net income Deduction of cash dividends paid and the repurchase of treasury stock |
| Total liabilities and total net assets | 336,709 | 287,458 | -49,251 | |

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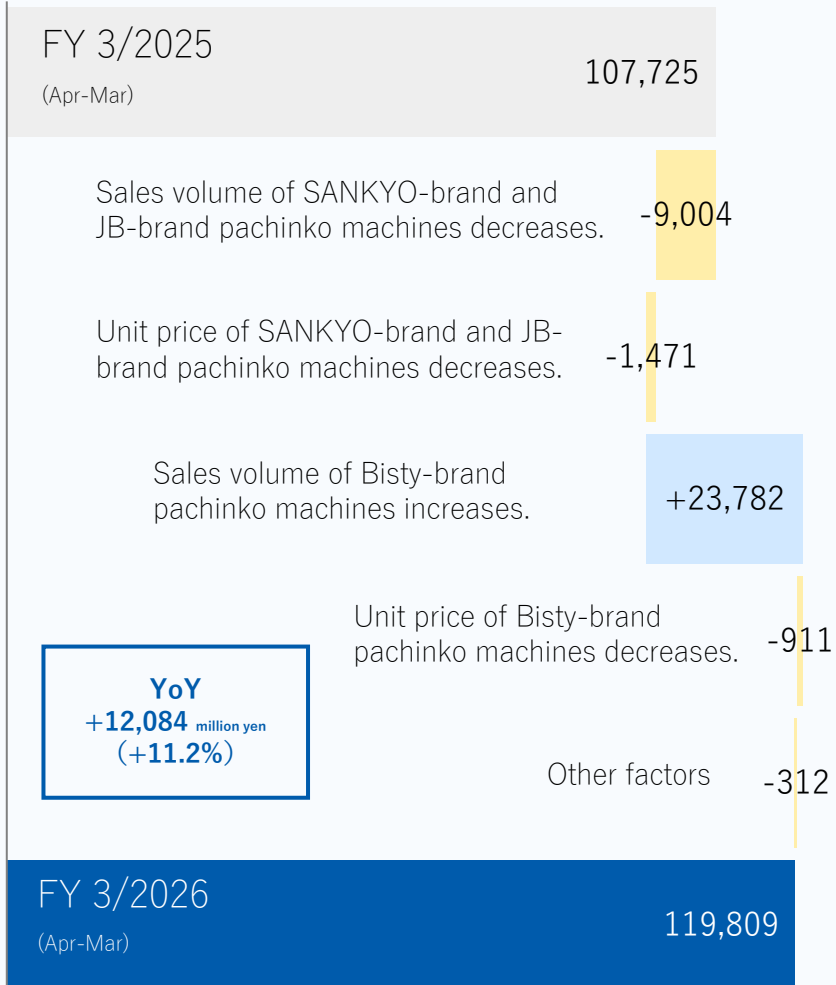
05

Appendix

Pachinko Machines Business

« Factors of Change in Net sales »

(Million yen)



« Data »

| Million yen | FY 3/2025 | FY 3/2026 | YoY |
|------------------|-----------|-----------|---------|
| Net Sales | 107,725 | 119,809 | +12,084 |
| Operating Income | 43,815 | 49,386 | +5,571 |
| Percentage | 40.7% | 41.2% | +0.5pt |
| Units | | | |
| Machines sales | 224,497 | 251,634 | +27,137 |
| SANKYO+JB | 169,313 | 149,524 | -19,789 |
| Frame | 87,662 | 65,606 | -22,056 |
| Gauge | 81,651 | 83,918 | +2,267 |
| Bisty | 55,184 | 102,110 | +46,926 |
| Frame | 45,079 | 72,798 | +27,719 |
| Gauge | 10,105 | 29,312 | +19,207 |

Pachinko Machines Business « lineup »



New Title
Nine

SANKYO Seven
Bisty Two



Reused Models etc.
Fourteen

SANKYO Ten
Bisty Four

SANKYO
P/e Fever Utawarerumono

SANKYO
e Fever ENN ENN NO SHOUBOUTAI 2
Benimaru ver./Shinra ver.

SANKYO
e Fever Monogatari

SANKYO
e Fever BASTARD!!
-Ankoku no Hakaishin-

SANKYO
e Fever Kanojo, Okarishimasu

SANKYO
e Fever BLUE ROCK

Bisty
NEON GENESIS EVANGELION
-Memories of the beginning-

SANKYO
e Fever How Heavy Are the
Dumbbells You Lift? 2

Bisty

e Tokyo Ghoul

SANKYO (Increased production)
e Fever Karakuri Sākasu 2 Maō ver.

SANKYO
Fever MOBILE SUIT GUNDAM UNICORN
Sairai 99ver.

SANKYO
Fever Danjon ni Deai wo Motomeru no wa
Machigatteiru Darou ka 2 LT-Light ver.

SANKYO
Fever Utawarerumono LT-Light ver.

SANKYO
Fever MOBILE SUIT GUNDAM UNICORN
Sairai 129ver.

SANKYO
Fever Symphogear 4 LT-Light ver./Light ver.

SANKYO
Fever Karakuri Sākasu 2 Light ver.

SANKYO
Fever Kanojo, Okarishimasu LT-Light ver.

Bisty
Uchū Senkan Yamato 2202 Super Wave
Mori Yuki 199LT ver.

Bisty
Pachinko EVANGELION:3.0 + 1.0
PREMIUM MODEL

Bisty
Godzilla vs EVANGELION2
Chōdeka Gold/Chōdeka Silver

SANKYO
Fever Macross Frontier 5 LT-Light ver.

Total
251,634 units

79,361 units

80,925 units

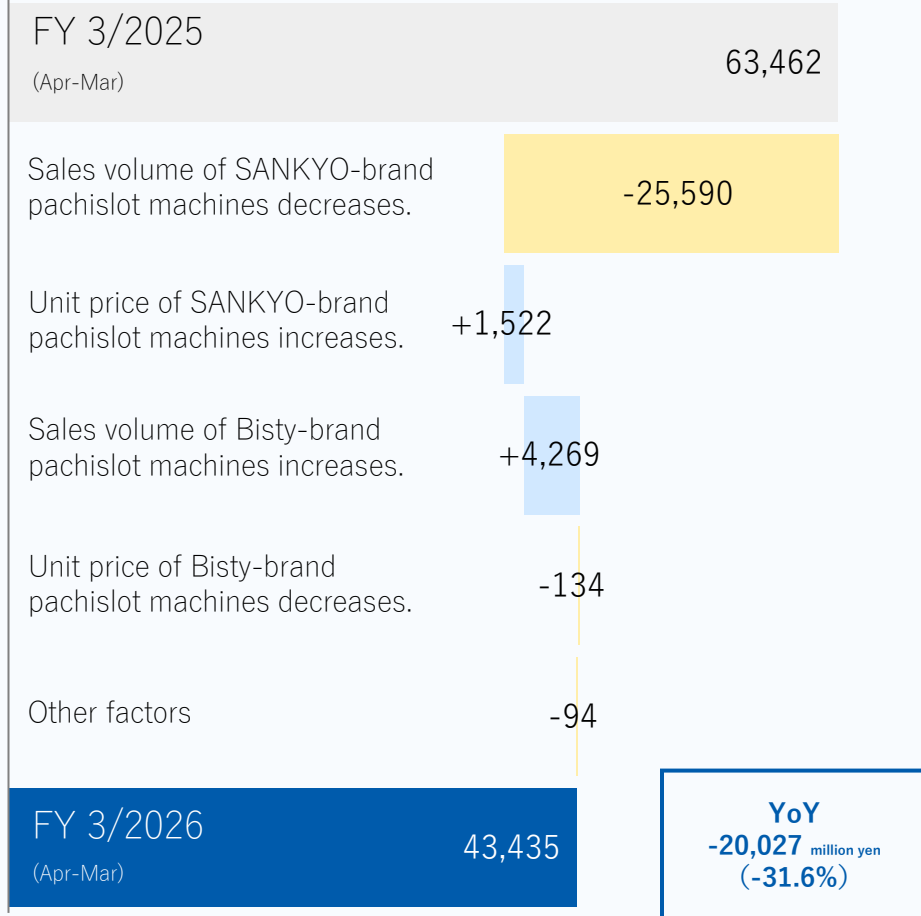
72,782 units

18,566 units

Pachislot Machines Business

« Factors of Change in Net sales »

(Million yen)



« Data »

| Million yen | FY 3/2025 | FY 3/2026 | YoY |
|------------------|-----------|-----------|---------|
| Net Sales | 63,462 | 43,435 | -20,027 |
| Operating Income | 35,686 | 18,924 | -16,762 |
| Percentage | 56.2% | 43.6% | -12.7pt |
| Units | | | |
| Machines sales | 131,368 | 90,570 | -40,798 |
| SANKYO | 111,544 | 59,700 | -51,844 |
| Bisty | 19,824 | 30,870 | +11,046 |

Pachislot Machines Business « lineup »



New Title
Four

SANKYO Two
Bisty Two

Increased production
TWO
SANKYO Two



Bisty
L Pachislot MOBILE SUIT GUNDAM SEED



Bisty
LB Pachislot Evangelion
-The Door of Promises-

* Partial sales were recognized in Q1
(8,900 units)



SANKYO
L Pachislot Valvrave the Liberator 2



SANKYO
L Pachislot ENN ENN NO
SHOUBOUTAI 2

We rescheduled the release of three titles,
which were initially scheduled for 4Q,
to the next fiscal year.

SANKYO (Increased production)
L Pachislot Kaguya-sama ha Kokurasetai

SANKYO (Increased production)
Pachislot Karakuri Sakasu

Total
90,570 units

1Q

35,575 units

2Q

5,337 units

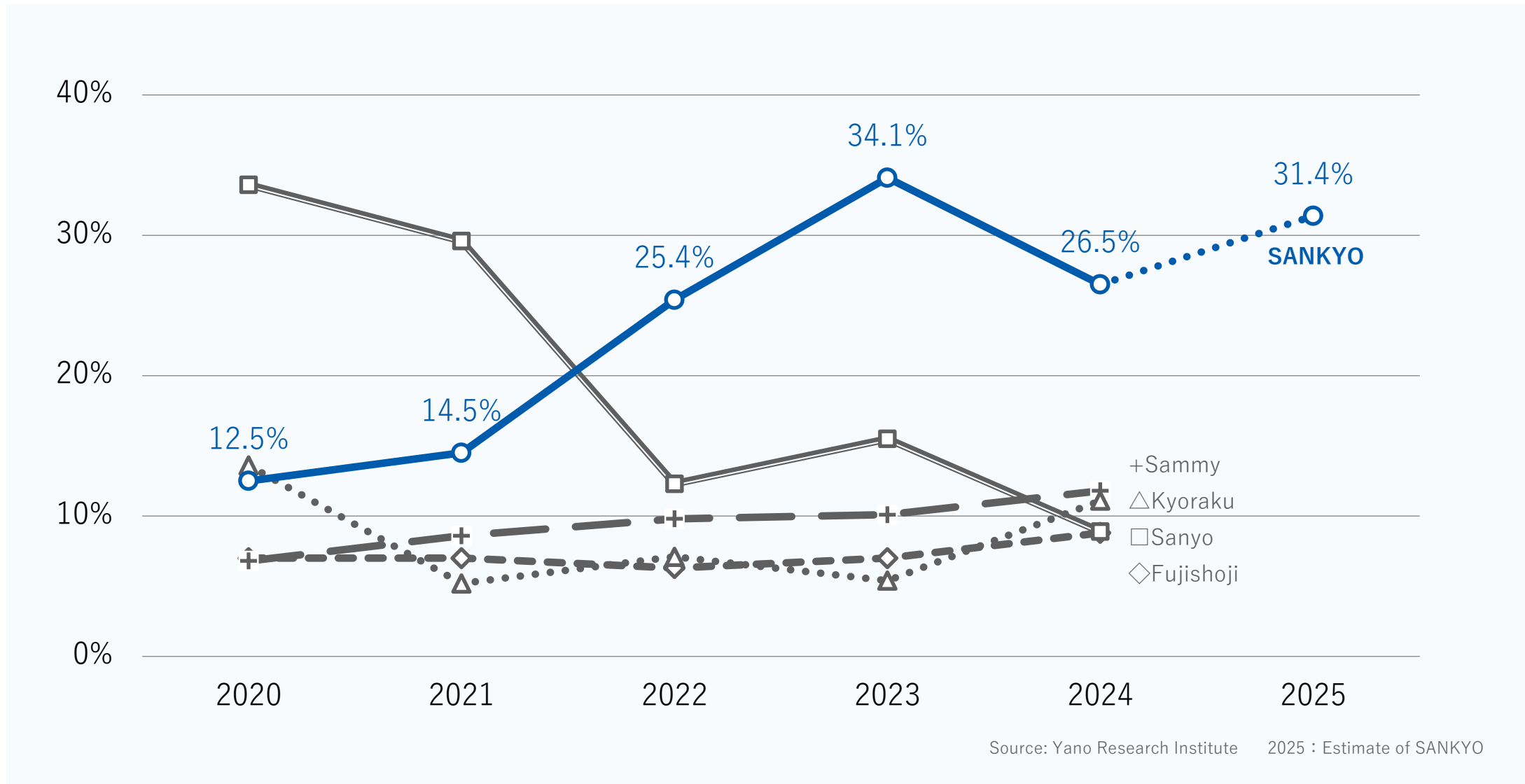
3Q

35,399 units

4Q

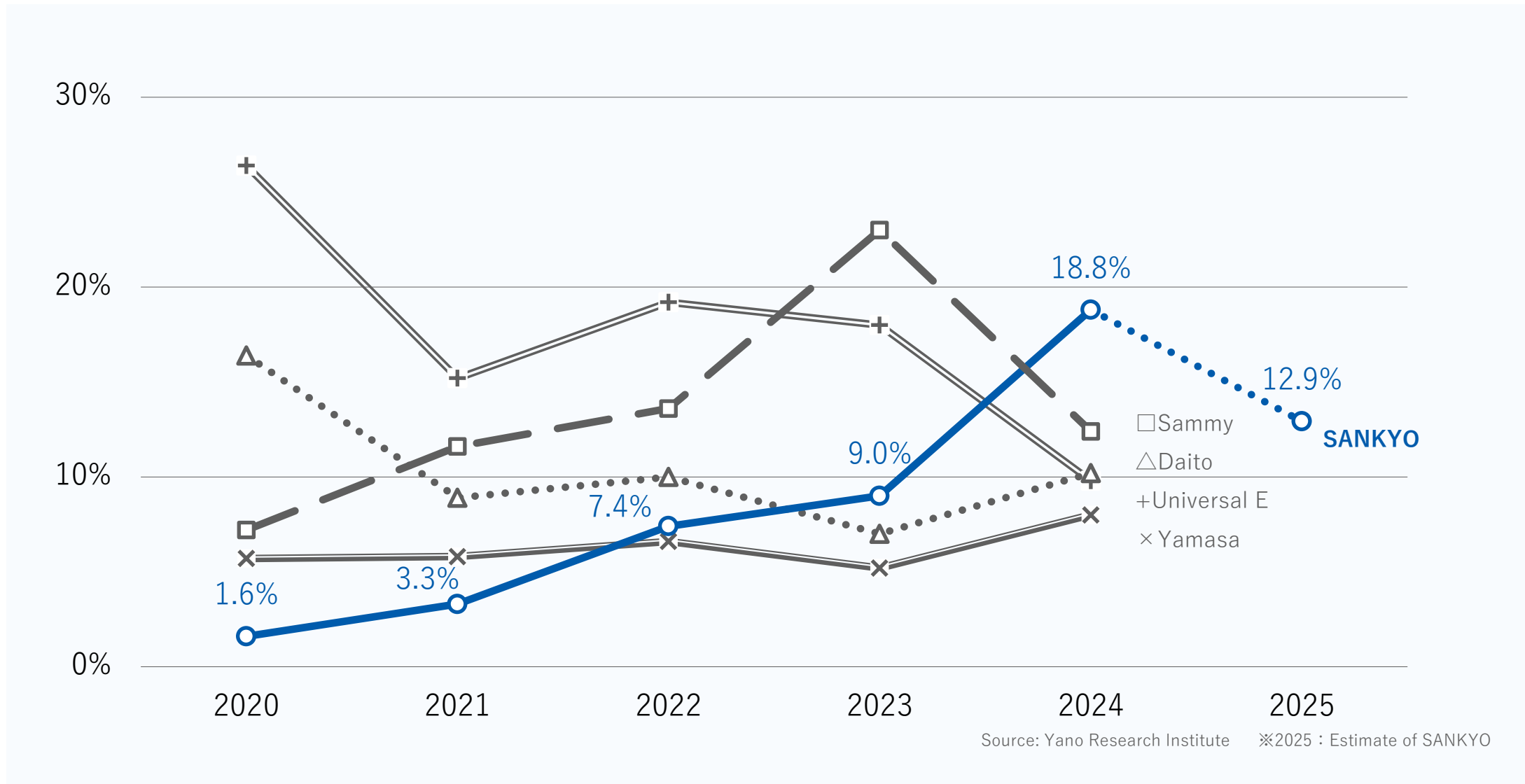
14,259 units

Pachinko Machines Market Share « unit basis »



Source: Yano Research Institute 2025 : Estimate of SANKYO

Pachislot Machines Market Share « unit basis »



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Progress of the Medium-Term Management Plan

(from FY3/2025 to FY3/2027)

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Mid-Term Management Plan (MTMP): Review through FY3/2026

In the second year of MTMP, results fell short of initial targets due to shifting market conditions, but largely aligned with revised targets

◆ (First-Year) ◆◆ (Second-Year) ◆

| (Millions of yen) | FY3/2025 (Mid-term plan numerical targets) | FY3/2025 (Results) | FY3/2026 (Mid-term plan numerical targets) | FY3/2026 (Revised plan) | FY3/2026 (Results) |
|--|--|-----------------------|--|----------------------------|-----------------------|
| Net Sales | 180,000 | 191,821 | 200,000 | 185,000 | 179,211 |
| Pachinko Machines Business | 117,800 | 107,725 | 132,400 | 114,200 | 119,809 |
| Pachislot Machines Business | 51,600 | 63,462 | 57,000 | 60,100 | 43,435 |
| Operating income | 61,000 | 73,605 | 73,000 | 63,000 | 62,484 |
| Operating margin (%) | 33.9 | 38.4 | 36.5 | 34.1 | 34.9 |
| Pachinko Machines Business | 40,500 | 43,815 | 48,400 | 40,300 | 49,386 |
| Pachislot Machines Business | 26,300 | 35,686 | 30,300 | 29,200 | 18,924 |
| Net income attributable to owners of the parent | 42,000 | 53,992 | 51,000 | 44,000 | 46,752 |
| EPS (yen) | 191.48 | 245.93 | 232.51 | 216.33 | 227.65 |
| Cash dividend per share (yen) | 80 | 100 | 90 | 90 | 90 |
| ROE (%) | 15% or more | 20.2 | 15% or more | 15% or more | 17.6 |
| Unit Sales of Pachinko Machines (units) | 247,700 | 224,497 | 280,000 | 230,500 | 251,634 |
| Share (%) | 31.0 | 26.5 | 31.1 | 27.1 | 31.4 |
| Unit Sales of Pachislot Machines (units) | 119,500 | 131,368 | 130,000 | 132,000 | 90,570 |
| Share (%) | 13.6 | 18.8 | 14.4 | 18.9 | 12.9 |

* Business performance targets revised at the start of FY3/2026

FY3/2025 Results (First-Year)

- Exceeded MTMP numerical targets
- Captured the top market share for the year in both the pachinko and pachislot markets.
- Pachinko : Strategically rolled out models featuring a new type of gaming performance (LT), creating hit models.
- Pachislot : Significantly increased sales volume by creating high-utilization models and expanding production of five existing titles.

FY3/2026 Results (Second-Year)

- Largely achieved the sales and earnings targets of the updated MTMP, which was revised to mainly reflect divergence from initial market assumptions.
- Pachinko : captured the top market share for the fourth consecutive year due to the extensive line-up, releasing mainstay titles, new tie-up titles.
- Pachislot : Maintained its position among the market's leading players, although the launch of three new titles was postponed in light of the status of the format inspection pass rate.

Sales Share Achievement

« Pachinko Machines Business »

MTMP Targets

Sales Share : 30%

Achieve over 30% sales share



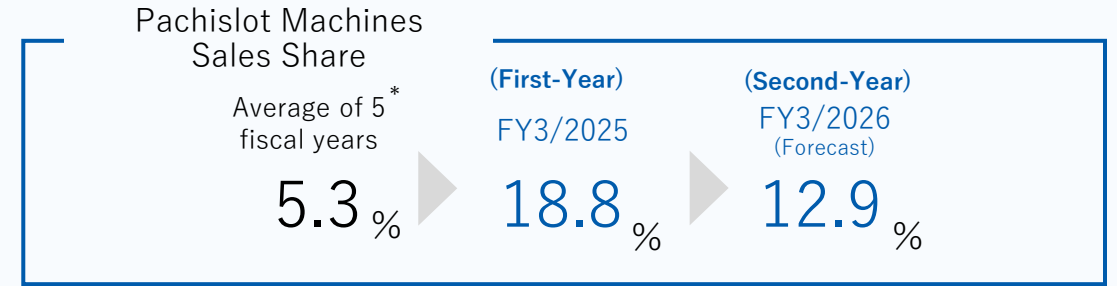
- ◆ Maintained the top share due to the extensive line-up, releasing mainstay titles, new tie-up titles and the machines equipped with new gaming feature “LT.”
- ◆ The new tie-up machine “e Tokyo Ghoul” has become the most popular models representing 2025.
- ◆ The latest title in the flagship “Evangelion” series also showed steady performance, and additional production was carried out.

« Pachislot Machines Business »

MTMP Targets

Sales Share : 15%

Aim to become one of the companies in the top group

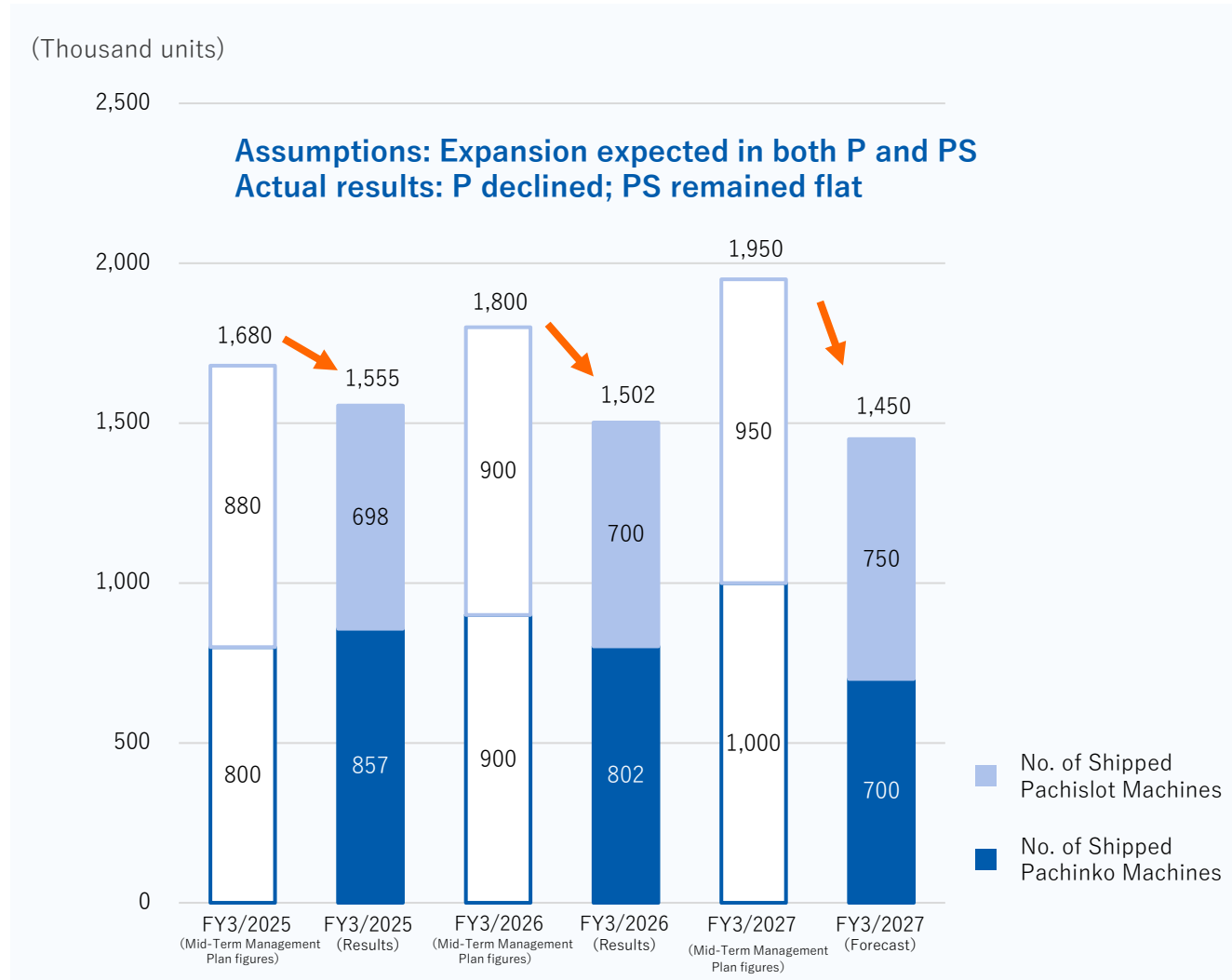


- ◆ Captured the top share for the first time in FY 3/2025, and secured a double-digit market share in FY 3/2026, consolidating its position among the market's leading players.
- ◆ Per-title sales volume up; major series successfully expanded through hit model creation
- ◆ FY3/2026: Deferred launch of some titles due to format inspection delays, leading to fewer releases and unmet share targets

*Average of 5 fiscal years (FY3/2020-FY3/2024)

Divergence from initial market assumptions

Trend in total sales volume of pachinko (P) and pachislot (PS) machines (initial market assumptions vs. actual results)



*Figures of the Mid-Term Management Plan are those announced in May 2024.

Source: No. of Shipped Pachinko Machines: Estimate of SANKYO
 No. of Shipped Pachislot Machines: Yano Research Institute (2025・2026: Estimate of SANKYO)

Market conditions trended below MTMP assumptions

[Review of FY3/2025 – FY3/2026]

Initial assumption: Both markets would expand

Outcome: Pachinko market contracted; Pachislot market plateaued

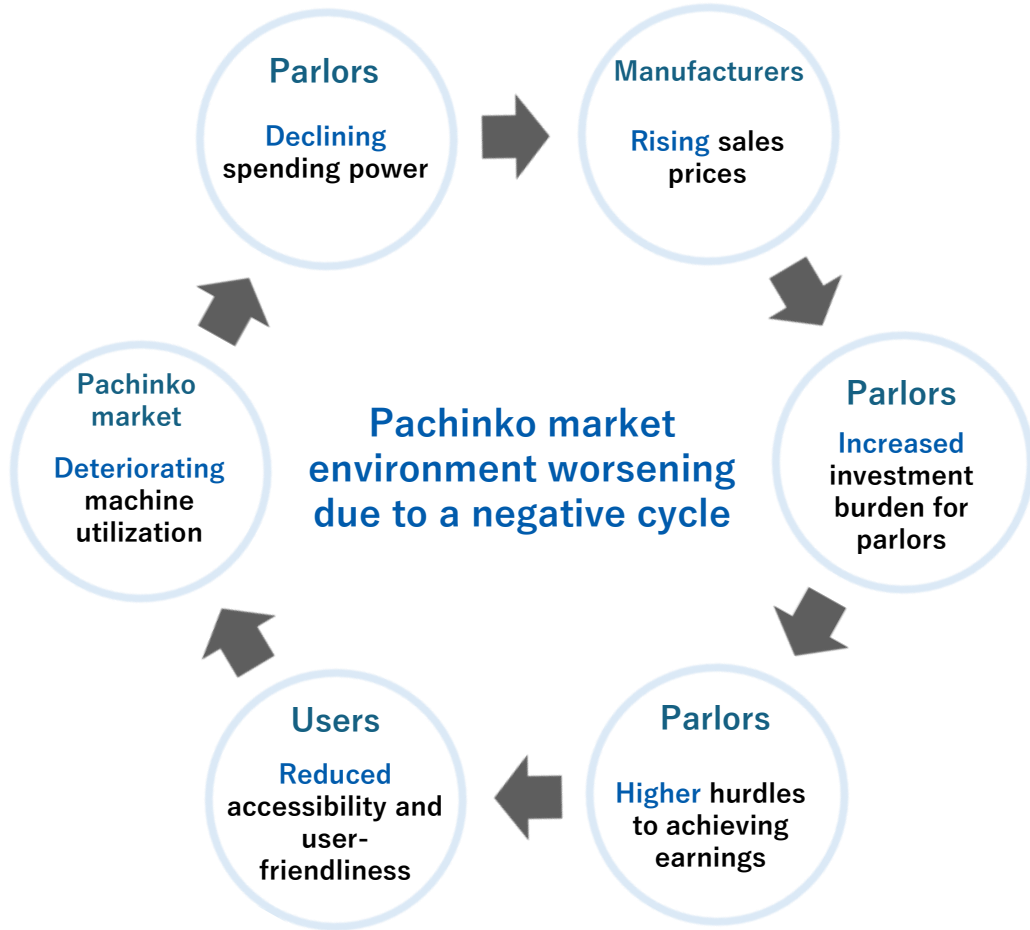
- ◆ Factors behind pachinko sales volume decline:
 - Sluggish machine utilization discouraging parlor investment
 - Parlors becoming more discerning in model selection, limiting initial installations
 - Limited impact of “LT3.0 PLUS” introduction on market revitalization
- ◆ Factors behind pachislot sales volume plateau:
 - Market saturation for smart pachislot following the initial adoption surge
 - Persistent low format inspection pass rates constraining the supply of new models

[FY3/2027 Forecast]

Continued divergence from MTMP assumptions

- ◆ Pachinko market forecast
 - Anticipated to fall short of the previous fiscal year's levels. This is due to parlor operators becoming increasingly selective regarding new models and installation volumes amid continued sluggishness in machine utilization.
- ◆ Pachislot market forecast
 - Anticipated to increase year on year, driven by parlors shifting investment toward pachislot machines amid strong utilization.

Pachinko market contraction and structural challenges



Rising parts/materials costs, along with increasingly sophisticated machine designs and parts/materials are driving up sales prices, increasing investment burdens and raising earnings hurdles for parlors

Leading to declines in accessibility, user-friendliness, and machine utilization



Supporting market recovery through strategic pricing

Introduction of a new pricing policy “SANKYO YELL PRICE” for pachinko machines

Overview of “SANKYO YELL PRICE”



Target products : Main new pachinko models under the SANKYO brand(including new tie-up machines)

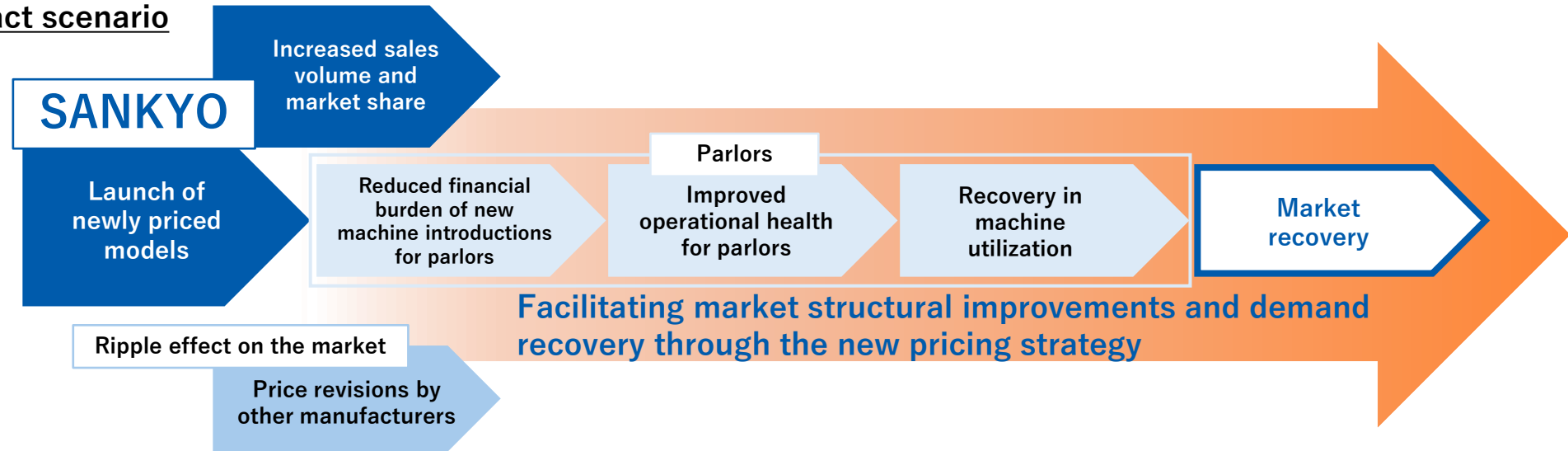
Main unit sales price : **499,000 yen**
(excluding tax, planned)

Gauge boards sales price : **419,000 yen**
(excluding tax, planned)

Market recovery scenario under the new pricing policy

Driving industry-wide price revisions by launching models under the new pricing policy as an industry leader
Improving parlor operational health, restoring machine utilization, and revitalizing the market through reduced financial burden of new machine introductions for parlors

Anticipated impact scenario



Anticipated Market Impacts

- Price revisions by other manufacturers
 - Improved parlor operational health and recovery in machine utilization, driven by lower introduction costs
- Diverse responses among manufacturers to industry-wide price revisions
 - Strengthened competitive advantage and opportunities for market share expansion

Three drivers for maintaining and strengthening profitability

① Cost structure optimization

- ✓ Promoting recycling and standardization of parts/materials
- ✓ Optimizing procurement (consolidating items and renegotiating terms)
- ✓ Enhancing production efficiency (yield improvements and process streamlining) etc.



Striving to secure profitability through company-wide cost optimization

② Expansion of market share

- ✓ Maximizing adoption opportunities by leveraging improved price competitiveness and brand strength
- ✓ Boosting sales volume by lowering barriers to new machine introductions



③ Shifts in surroundings of pachinko and pachislot industry

- ✓ Market revitalization driven by the ripple effect of price revisions
- ✓ Strengthened competitive advantage through superior pricing agility



Offsetting margin pressure from lower prices through cost optimization, higher sales volume, market share expansion, and new revenue opportunities, driving further profitability growth



FY 3/2027 Forecast

In the final year of the MTMP, results are anticipated to fall short of initial forecasts mainly due to shifting market conditions

| (Millions of yen) | (Mid-Term Management Plan figures) | VS | (Plan) | Variance |
|--|---------------------------------------|----|---------|----------|
| | 3/2027 | | 3/2027 | |
| Net Sales | 220,000 | | 174,000 | ▲46,000 |
| Pachinko Machines Business | 144,700 | | 98,300 | ▲46,400 |
| Pachislot Machines Business | 64,700 | | 62,100 | ▲2,600 |
| Operating income | 88,000 | | 56,000 | ▲32,000 |
| Operating margin | 40.0% | | 32.2% | ▲7.8pt |
| Pachinko Machines Business | 57,600 | | 34,400 | ▲23,200 |
| Pachislot Machines Business | 36,200 | | 28,900 | ▲7,300 |
| Net income attributable to owners of the parent | 61,000 | | 40,000 | ▲21,000 |
| EPS (yen) | 278.10 | | 202.52 | ▲75.58 |
| Cash dividend per share (yen) | 110 | | 80 | ▲30.00 |
| ROE | 15~20% | | 15~20% | - |
| Unit Sales of Pachinko Machines (units) | 320,000 | | 225,500 | ▲94,500 |
| Share | 32.0% | | 32.2% | +0.2pt |
| Unit Sales of Pachislot Machines (units) | 150,000 | | 127,000 | ▲23,000 |
| Share | 15.8% | | 16.9% | +1.1pt |

Business environment

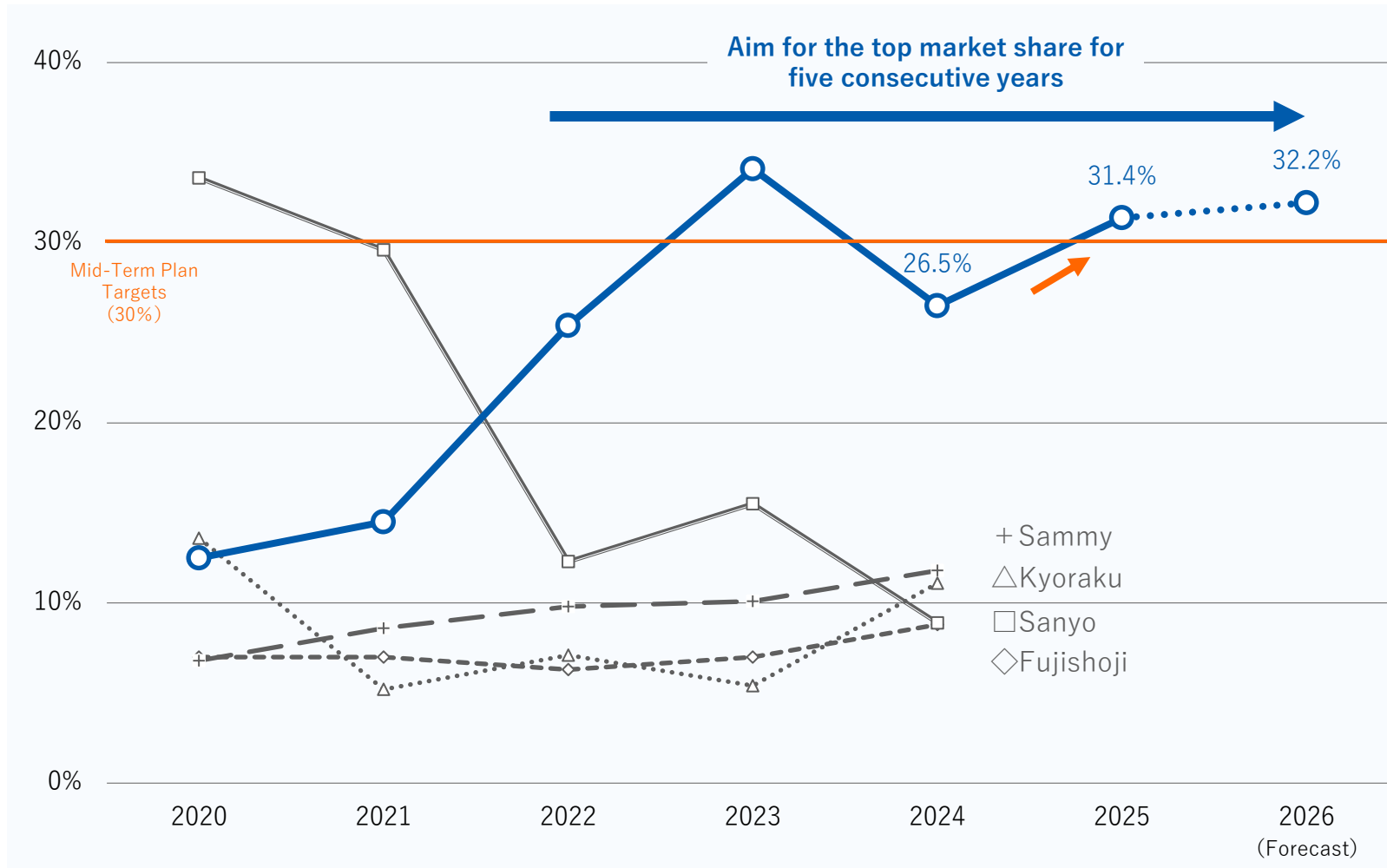
- ◆ Market conditions remain challenging for both pachinko and pachislot markets due to expanded divergence from initial assumptions

Revision of the Mid-Term Management Plan figures

- ◆ For both markets, divergence primarily driven by shifts in market conditions, despite maintaining market share targets
- ◆ Higher COGS (Cost of Goods Sold) ratio due to factors including the new pricing policy (price revision) for pachinko machines and the sales mix
- ◆ Higher SG&A expenses primarily due to enhancing product competitiveness and strengthening new model sales promotions

Pachinko Share Trend: Maintaining Around 30%

Trend in share (Pachinko machines market)

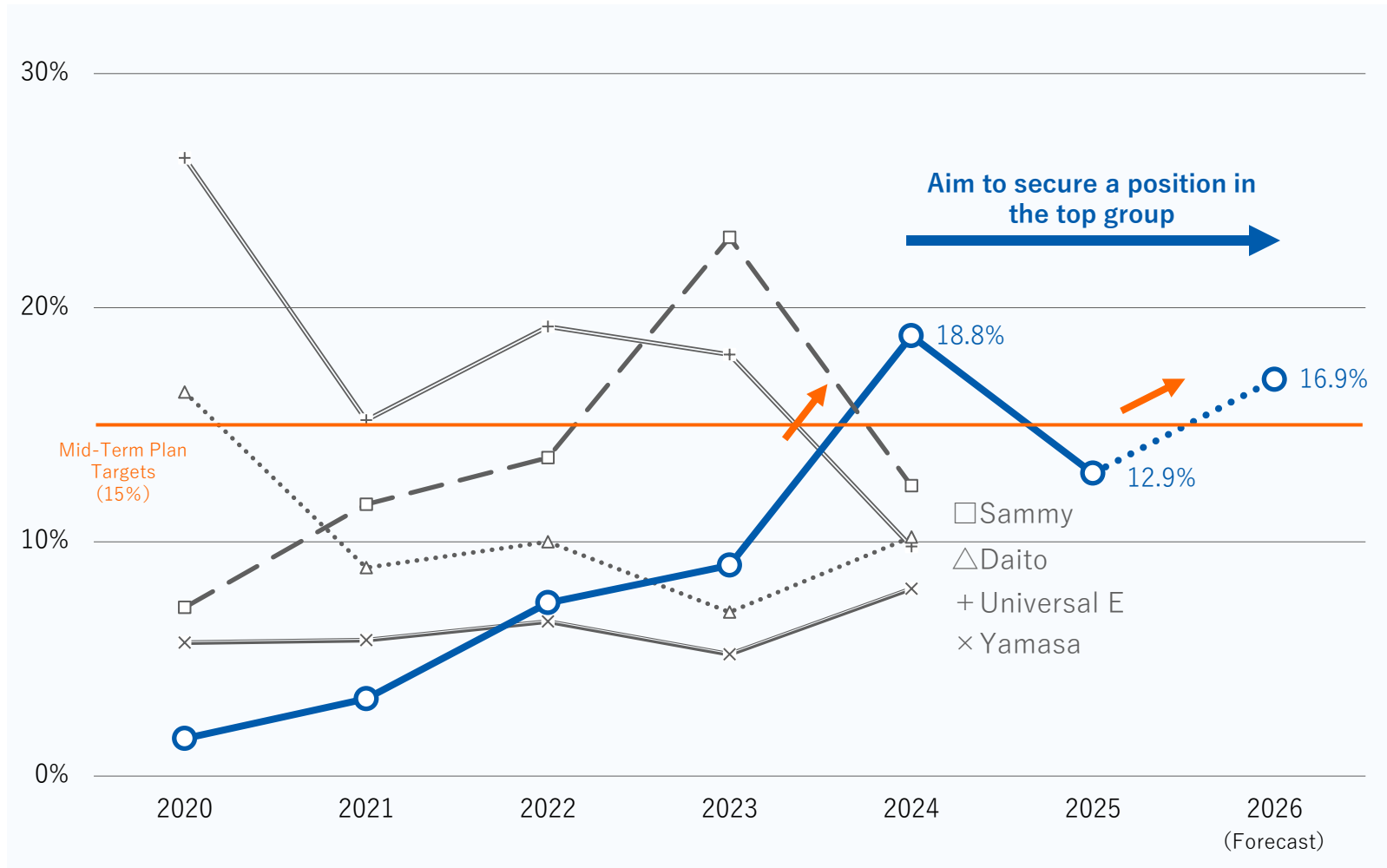


- ◆ Captured the top market share for the fourth consecutive year, achieving its market share target of 30% or more in 2025.
 - Maintained a high share level due to the extensive line-up.
- ◆ In 2026, maintaining 30%+ market share; committed to securing the top position for the fifth consecutive year
 - Aiming to secure a high level share by launching mainstay titles and new tie-up machines.

Source: Yano Research Institute (2025・2026: Estimate of SANKYO)

Pachislot Share Trend: From a temporary decline to a recovery trend

Trend in share (Pachislot machines market)



- ◆ In 2025, despite postponing three titles to the next fiscal year in light of the status of the format inspection and launching only four new titles, we secured a double-digit market share, consolidating its position among the market's leading players.
 - Each title sold over 10,000 units; notably, the flagship title surpassed 30,000 units.
- ◆ In 2026, targeting 15%+ share through a restored supply of new titles
 - Focusing on recovering and expanding sales volume and market share by increasing the number of titles releases and expanding their lineup

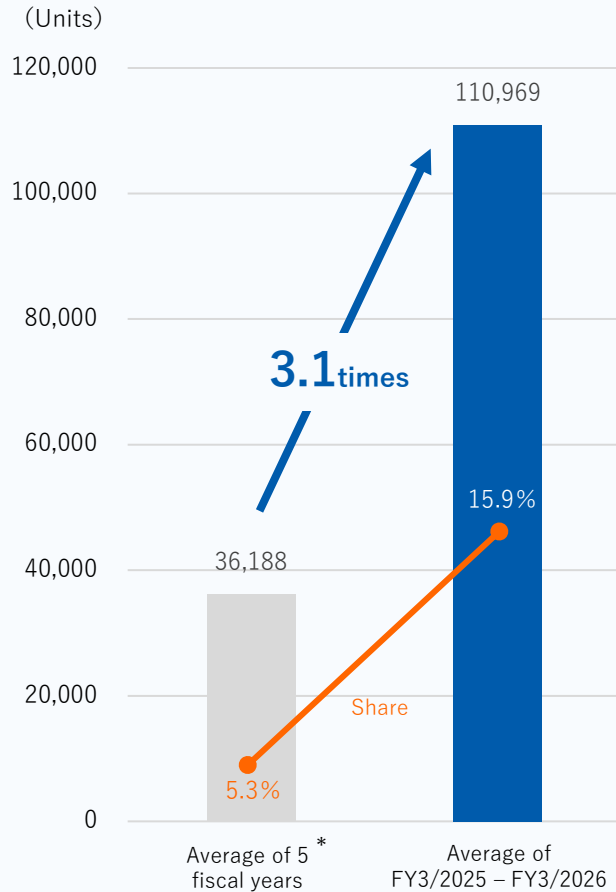
Source: Yano Research Institute (2025・2026: Estimate of SANKYO)

Outcome of Initiatives: Strengthening and diversifying earnings base

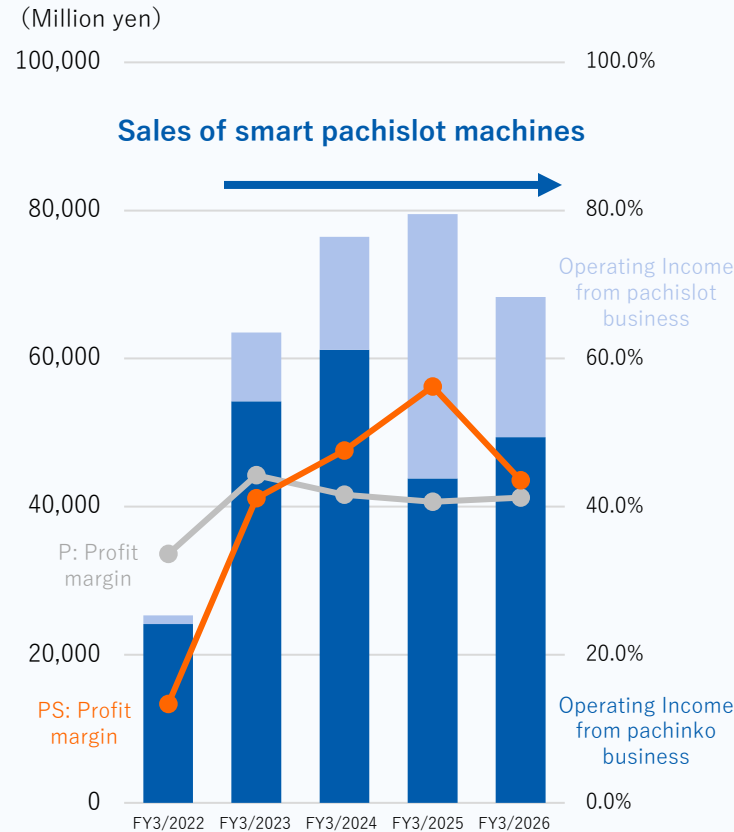
Substantial growth in pachislot net sales and earnings

Shifting from a pachinko-centric model to a balanced, dual-pillar earnings structure supported by both businesses

« Sales Volume and Market Share in our Pachislot Machines Business »



« Segment profit (pachinko/pachislot) »



- ◆ Smart Pachislot debut served as a catalyst for sales volume expansion
- ◆ Pachislot business driving overall growth in net sales and earnings
- ◆ Establishing a dual-engine earnings structure (pachinko and pachislot)
- ◆ Increasing earnings stability via portfolio diversification

*Average of 5 fiscal years (FY3/2020-FY3/2024)

Initiatives for pachinko market revitalization (Project "KUGITAMA")

Purpose of Project "KUGITAMA"

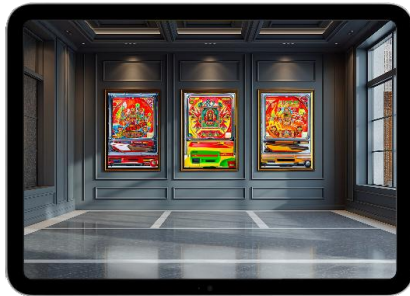
Promoting the essential appeal of traditional pachinko “*kugi*” (pin) and “*tama*” (ball) gameplay to re-engage lapsed players and attract new fans, thereby contributing to the recovery of a player population that has been in a multi-year downward trend

【Initiatives】

KUGITAMA

“Digital” Initiatives <From October 30, 2025>

Experience Retro Pachinko for Free in Your Browser
SANKYO Online Museum (Scheduled to be available on May 14, 2026)



We updated our fan website as the “SANKYO Online Museum.” Through the beginner-oriented “Beginner’s ABCs” content, we aim to attract first-time players, while the “History” and “Machine Collection” sections are designed to encourage visits by lapsed players. Our goal is to create a place where users can discover and experience the fun of pachinko, as well as the history of SANKYO and the industry.

URL : <https://www.sankyo-fever.jp/>

“Real” Initiatives <Scheduled for summer 2026>

“Café × Pachinko” Experiential Type Stores

“Product” Initiatives <Scheduled for fall 2026>

Development of New Hanemono Machines and Affordable Pricing




<https://www.kugitama.sankyo-fever.jp>

KUGITAMA Project [Product Initiatives]:

Low price rental plan at 20,000 yen per month

“KUGITAMA YELL Plan”



| | |
|-----------------|--|
| Start | : Around autumn 2026 (planned) |
| Target products | : New “Hanemono” type machines |
| Rental fee | : 20,000 yen per month (excluding tax, planned) |

Along with providing introduction schemes that are easy for pachinko operators to operate, we will work hand in hand with them to create an environment where even beginners can experience the true enjoyment of pachinko on a modest budget, thereby striving to contribute to an increase in pachinko fans.

*Details on the official name, specifications, terms of provision, launch timing, etc. of the first model under the KUGITAMA project will be announced in due course when the product is unveiled.

Status of New Business Initiatives

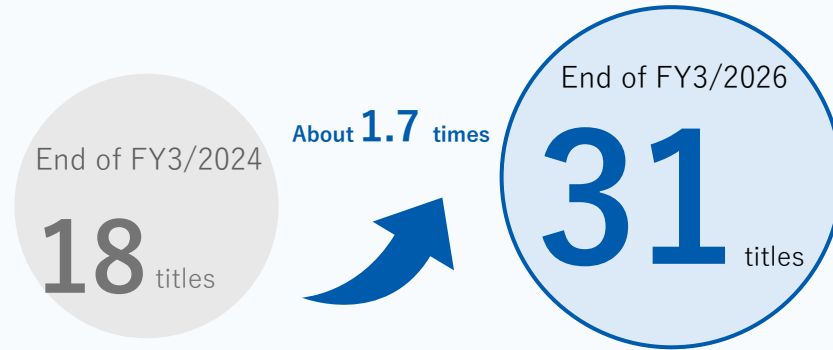
Progress in content IP investment to drive synergies with pachinko and pachislot businesses
(Steady growth in the number of titles and investments)

Production and sale of manga

Production and sale of manga through, for example, partnership with publishers



[Cumulative published titles]



Developing integrated value chain management from content IP creation to pachinko and pachislot machine launches

Investment in anime and video works

Acquiring pachinko/pachislot machine adaptation rights and related licenses to expand profit opportunities

[Number of investments]
 (FY3/2024-FY3/2026)

Total: **5** investments



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(3-year period from FY3/2027)

Approx. **10** per year

Increasing content IP investments, targeting approximately 10 new investments annually for the next three years

Invest in and collaborate on highly new genres

Invest in and collaborate on highly innovative content genres, such as alternative reality games (ARGs)



©SIM3 ©6417 ©Katunari Mano/Kuroobi



©Cosmic Magic/6417

Using pachinko and pachislot machines as intellectual property



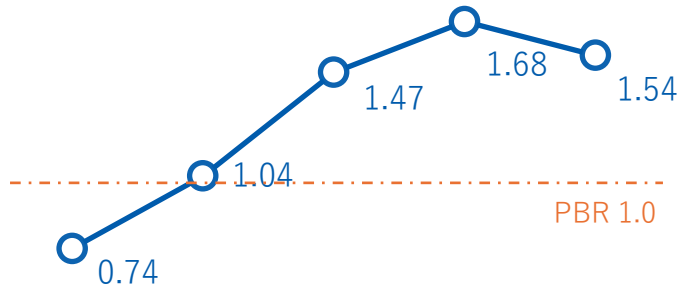
Pachinko and pachislot businesses

Management Focused on Cost of Capital and Share Price

Current Recognition

PBR (times)

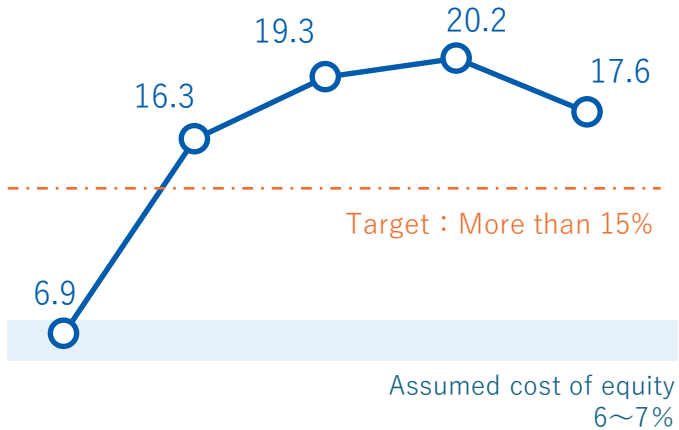
Exceeded 1x in recent years, driven by improvements in performance and capital efficiency



FY3/2022 FY3/2023 FY3/2024 FY3/2025 FY3/2026

ROE (%)

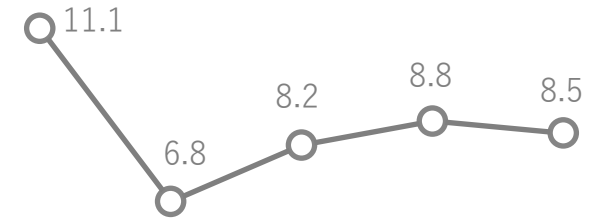
Higher than the cost of equity calculated using the CAPM



FY3/2022 FY3/2023 FY3/2024 FY3/2025 FY3/2026

PER (倍)

Despite the improvement in performance and capital efficiency, PER has declined, leaving room for increase



FY3/2022 FY3/2023 FY3/2024 FY3/2025 FY3/2026

Management Focused on Cost of Capital and Share Price

Future Initiatives

Improve ROE and PER through various initiatives to **increase PBR** over the medium to long term

Improve ROE

Increase net sales and profit margin
Appropriate return of profits to shareholders

Business strategies

- Establishing a robust system for the pachinko business
- Accelerating growth in the pachislot business
- Promote cost reduction

Financial strategies

- Pay dividends with a target consolidated payout ratio of 40%
- Agile share buyback



Improve PER

Driving market expectations for sustained business growth
Reducing the cost of equity

Focusing on expanding market reach and the player base

- Advancing the new pricing policy “SANKYO YELL PRICE” and the “KUGITAMA” project

Establish a business portfolio including new (growth) businesses

- Generation and development of content intellectual property
 - Production and sale of manga
 - Investment in anime and video works
 - Developing secondary use contents and goods of pachinko and pachislot machines

Initiatives for priority issues in sustainability

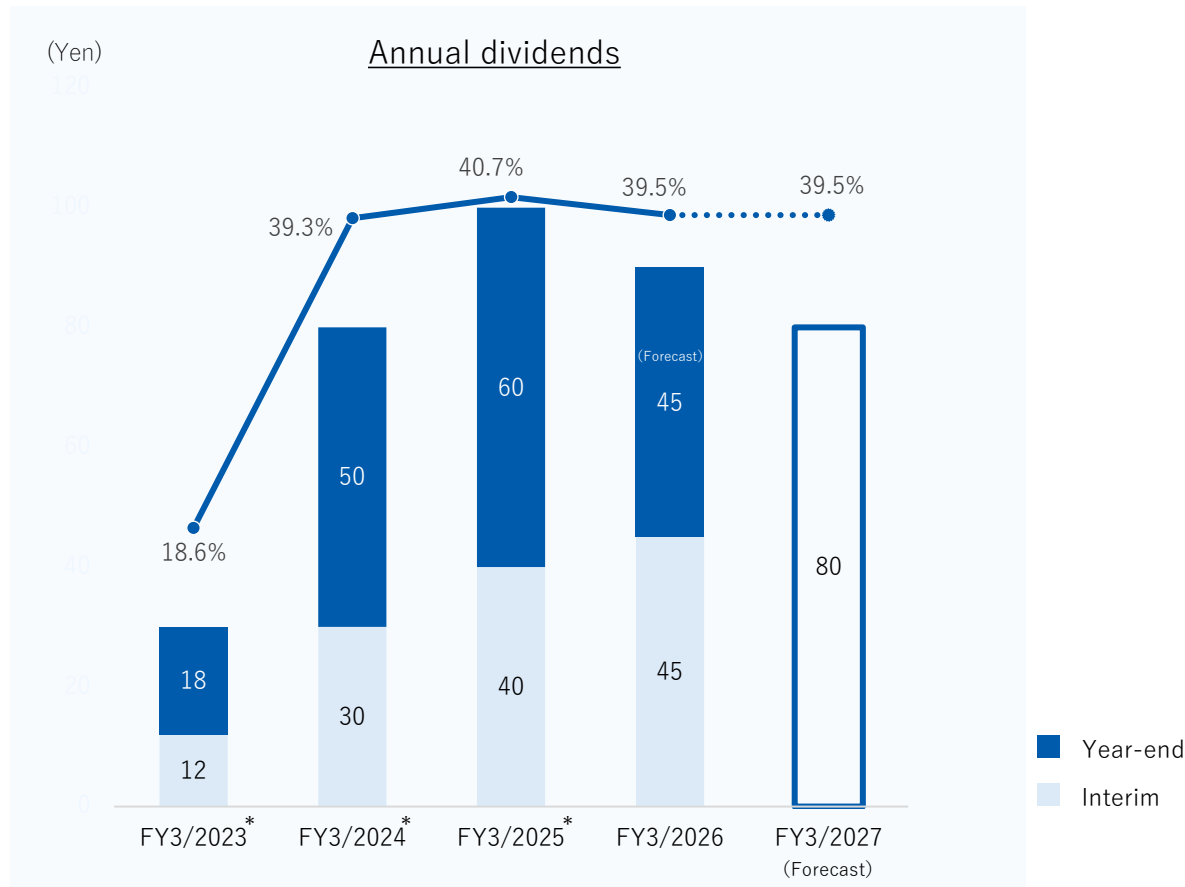
- Advancing materiality-linked initiatives

Strengthening of the investor relations and public relations functions

- Promote understanding of business and financial strategies
- Disseminate ESG and sustainability information
- Improve ESG Scores

About return of profits to shareholders

With the performance-linked dividends targeted at [the consolidated payout ratio of 40%](#) as our basic policy, we manage balance sheets appropriately in view of making additional shareholder returns through [agile share buyback](#).



*Figures are after taking into account the 1-for-5 share split implemented on March 1, 2024.

Dividend Policy

Performance-linked dividends targeted at consolidated payout ratio 40%.
 The lower limit of annual dividends per share shall be set at 20 yen, incorporating elements of stable distribution.
 For interim dividends, we aim for the consolidated payout ratio of 40% for the six months of a fiscal year as the total amount of dividends, and the upper limit shall be 50% of the full-year dividend per share expected at the time of determining the amount of the interim dividend.

Share buyback

Agilely judged in consideration of the following elements:

- ◆ Stock price
- ◆ Opinions of shareholders and investors
- ◆ Performance outlook
- ◆ Business environment of the Company, investment opportunities among others

04

FY 3/2027
Forecast

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FY 3/2027 Forecast

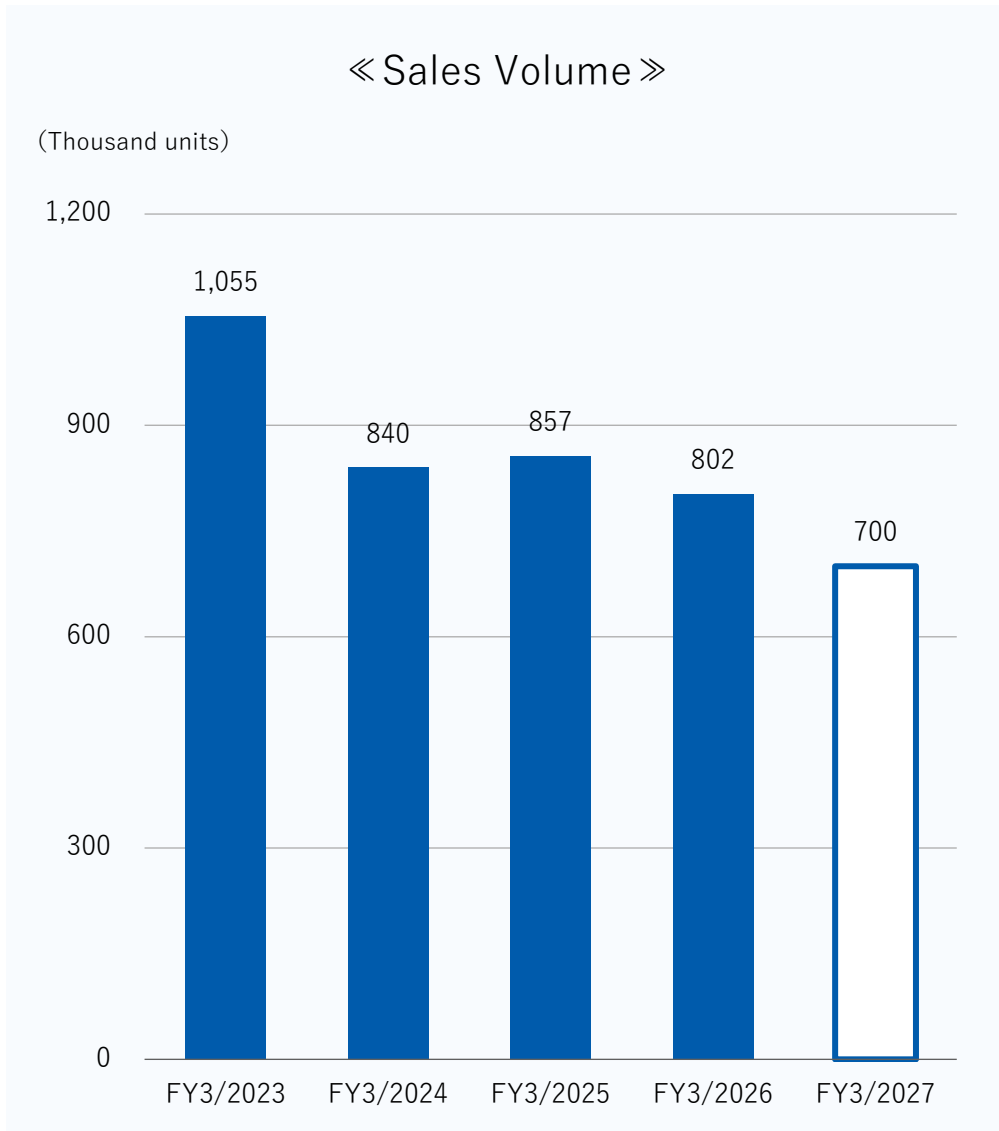
|

SECTION

05

Appendix

Pachinko Market



※ Estimates of SANKYO

Total number of units sold
FY3/2026
 (April 1, 2025 to March 31, 2026)

800 thousand units
 YoY Approx.-6%
 (9 titles sold 20,000 units or more.)

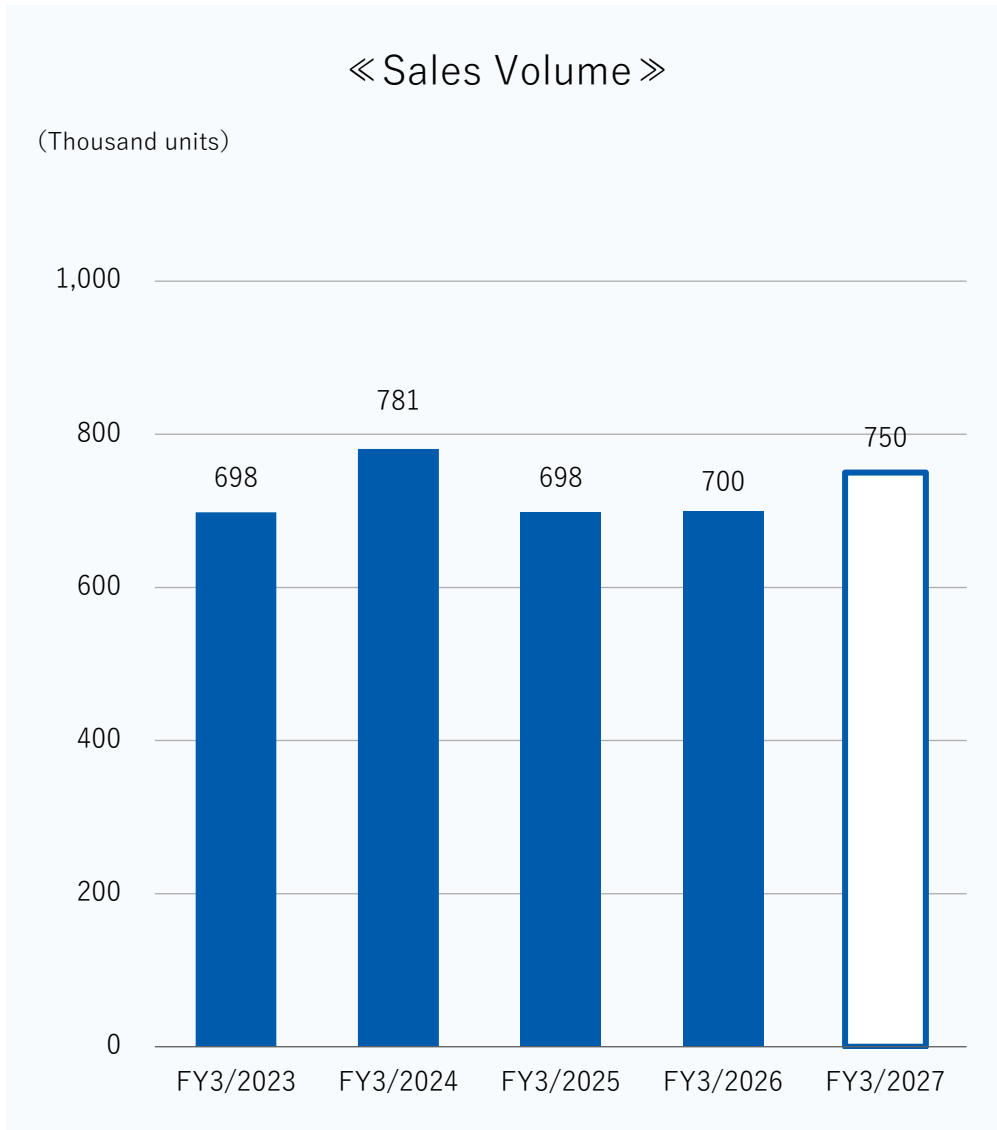
Sales volume forecast
FY3/2027
 (April 1, 2026 to March 31, 2027)

700 thousand units

« Market Environment »

- ✓ In FY3/2026, the debut of models featuring “LUCKY TRIGGER 3.0 PLUS” has spurred the adoption of Smart Pachinko machines. Nevertheless, the market as a whole has yet to be fully revitalized.
- ✓ In FY3/2027, the sales market in pachinko machines is anticipated to fall short of the previous fiscal year's levels. This is due to parlor operators becoming increasingly selective regarding new models and installation volumes amid continued sluggishness in machine utilization.

Pachislot Market



Total number of units sold
FY3/2026
 (April 1, 2025 to March 31, 2026)
700 thousand units
 YoY Approx.+0.3%
 (7 titles sold 20,000 units or more.)

Sales volume forecast
FY3/2027
 (April 1, 2026 to March 31, 2027)
750 thousand units

« Market Environment »

- ✓ In FY 3/2026, although the format inspection pass rate remains low—constraining the supply of new models—several hit models were successively launched, maintaining solid machine utilization.
- ✓ In FY 3/2027, supported by strong machine utilization, pachislot market is expected to remain firm, and total unit sales are projected to exceed the previous year’s level.

Source: Yano Research Institute ※2025・2026 : Estimate of SANKYO

Financial Forecasts

FY3/2027 Financial Forecasts

- Total sales volume of pachinko and pachislot machines expected to grow year-on-year
- Net sales and earnings projected to be lower than FY3/2026 due to the new pricing policy's impact on pachinko unit prices and increased R&D expenses to strengthen product competitiveness

Pachinko machines: Committed to maintaining 30%+ market share and securing the top position for the fifth consecutive year

Pachislot machines: Pursuing market share expansion through increased title releases

Net Sales **174,000** million yen
 FY 3/2026 179,211 million yen
 (YoY -2.9%)

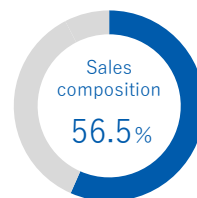
Operating Income **56,000** million yen
 FY 3/2026 62,484 million yen
 (YoY -10.4%)

Net Income **40,000** million yen
 attributable to owners of parent
 FY 3/2026 46,752 million yen
 (YoY -14.4%)

Net Income per share (EPS) **202.52** yen
 (YoY -25.13 yen)

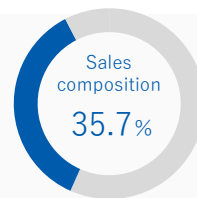
« Results of Operations by Segment »

Pachinko Machines Business



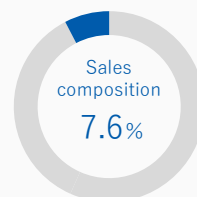
| | | |
|-------------------------|---|--------------------------------------|
| Net Sales | 98,300 million yen (YoY -18.0%) | Sales of Unit |
| Operating Income | 34,400 million yen (YoY -30.3%) | 225,500 units (YoY -10.4%) |

Pachislot Machines Business



| | | |
|-------------------------|---|--------------------------------------|
| Net Sales | 62,100 million yen (YoY +43.0%) | Sales of Unit |
| Operating Income | 28,900 million yen (YoY +52.7%) | 127,000 units (YoY +40.2%) |

Ball Bearing Supply Business

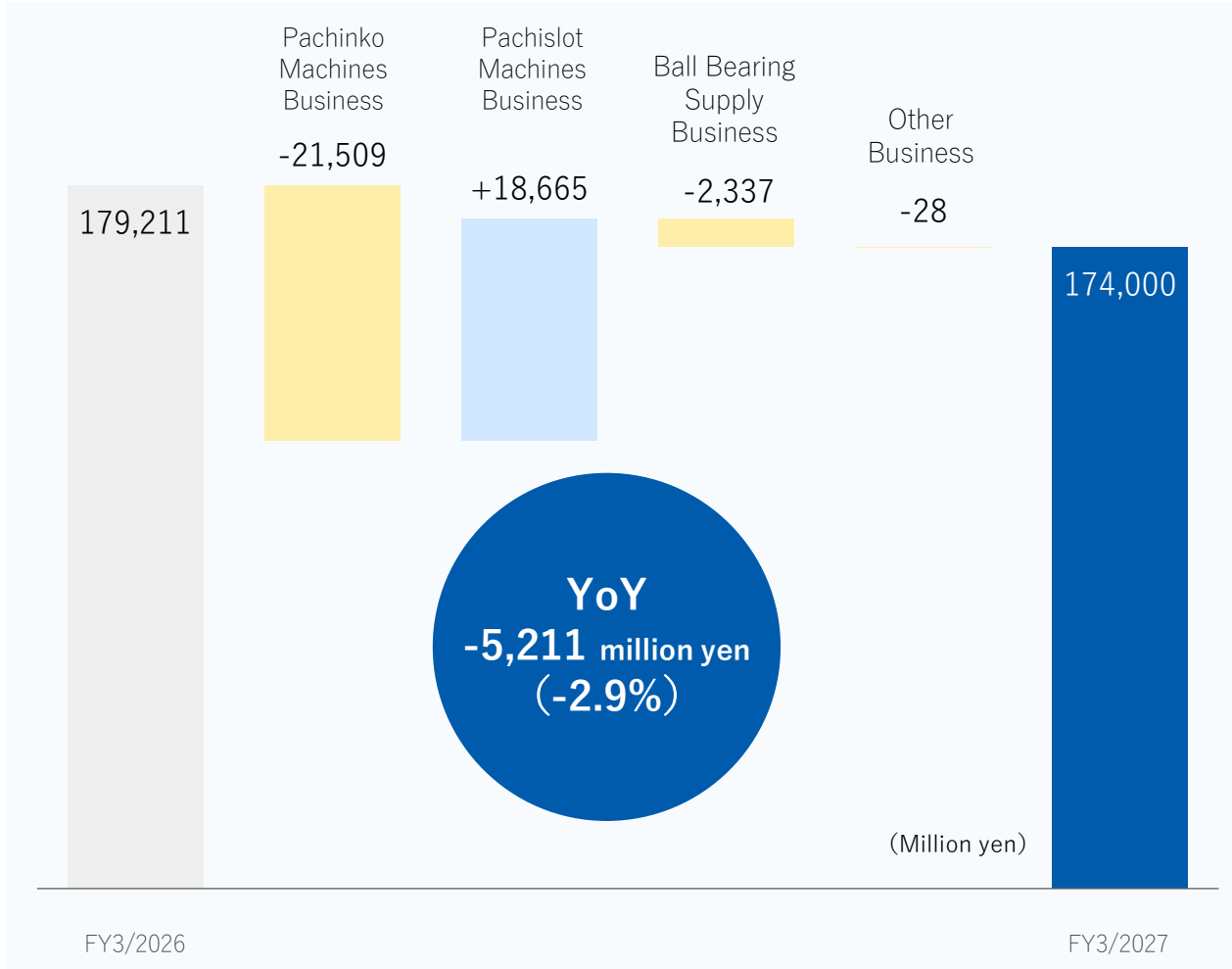


| | |
|-------------------------|---|
| Net Sales | 13,200 million yen (YoY -15.0%) |
| Operating Income | 1,000 million yen (YoY -9.6%) |

Summary of Financial Forecasts

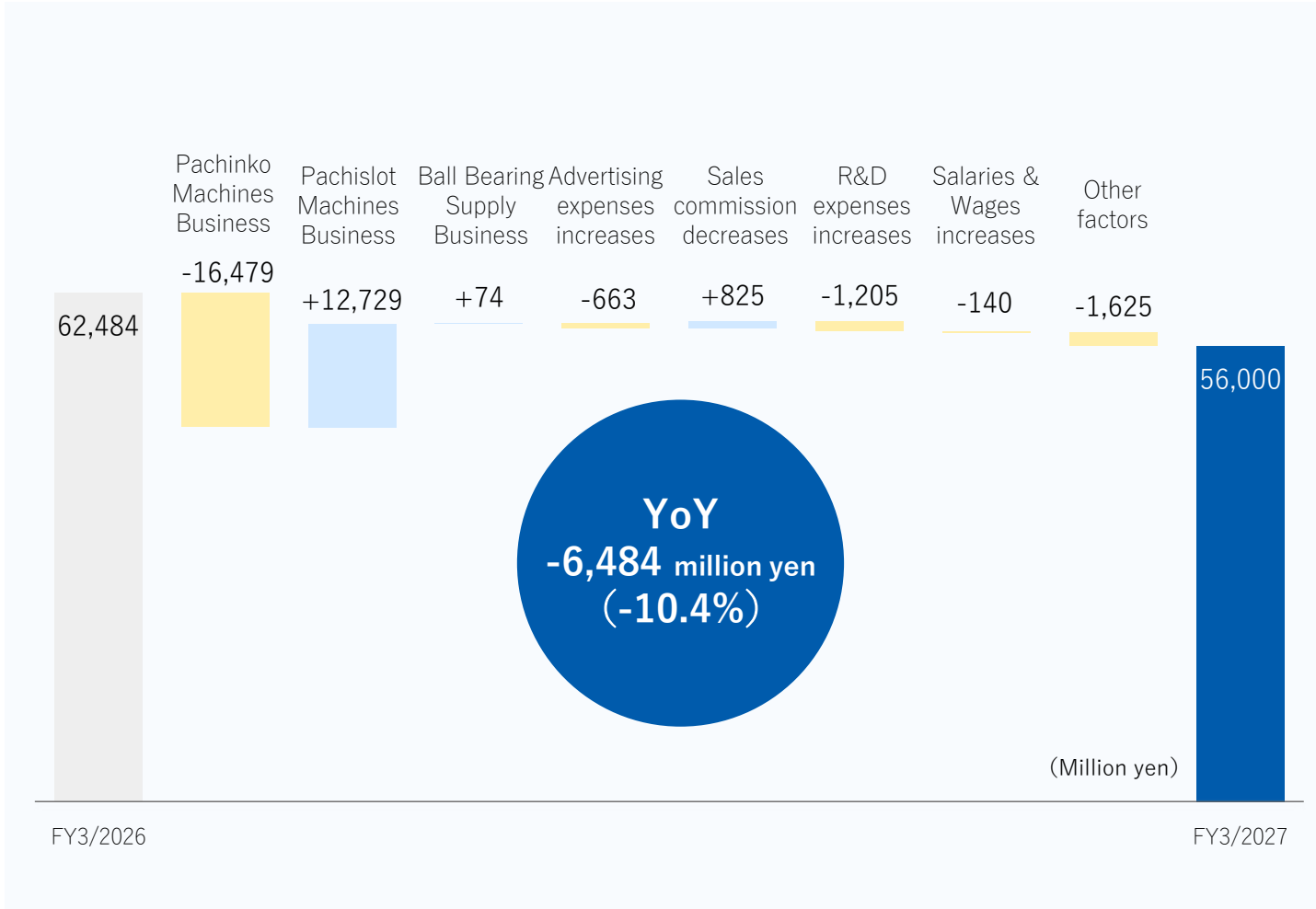
| Million yen | FY 3/2026 | FY 3/2027 Forecast | YoY | |
|--|-----------|-----------------------|---------|--------|
| Net Sales | 179,211 | 174,000 | -5,211 | -2.9% |
| Pachinko Machines Business | 119,809 | 98,300 | -21,509 | -18.0% |
| Pachislot Machines Business | 43,435 | 62,100 | +18,665 | +43.0% |
| Cost of Sales | 74,541 | 73,000 | -1,541 | -2.1% |
| Gross Profit | 104,670 | 101,000 | -3,670 | -3.5% |
| Percentage | 58.4% | 58.0% | -0.4pt | |
| SG & A Expenses | 42,185 | 45,000 | +2,815 | +6.7% |
| Operating Income | 62,484 | 56,000 | -6,484 | -10.4% |
| Percentage | 34.9% | 32.2% | -2.7pt | |
| Pachinko Machines Business | 49,386 | 34,400 | -14,986 | -30.3% |
| Pachislot Machines Business | 18,924 | 28,900 | +9,976 | +52.7% |
| Recurring Income | 63,991 | 58,000 | -5,991 | -9.4% |
| Net Income attributable to owners of parent | 46,752 | 40,000 | -6,752 | -14.4% |

Factors of Change in Consolidated Net Sales



| Million yen | FY 3/2026 | FY 3/2027 Forecast | YoY | |
|------------------------------|-----------|--------------------|---------|--------|
| Net Sales | 179,211 | 174,000 | -5,211 | -2.9% |
| Pachinko Machines Business | 119,809 | 98,300 | -21,509 | -18.0% |
| Pachislot Machines Business | 43,435 | 62,100 | +18,665 | +43.0% |
| Ball Bearing Supply Business | 15,537 | 13,200 | -2,337 | -15.0% |
| Other Business | 428 | 400 | -28 | -6.5% |

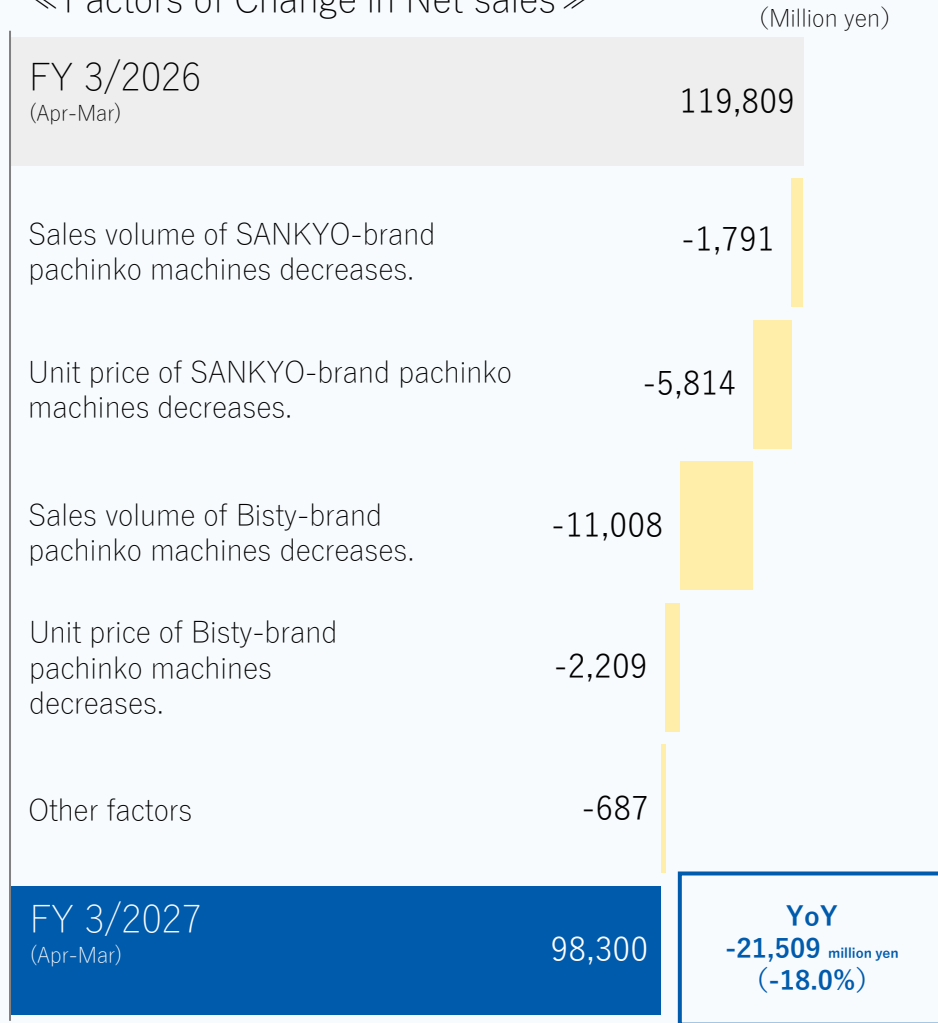
Factors of Change in Consolidated Operating Income / Costs and Expenses



| Million yen | FY 3/2026 | FY 3/2027 Forecast | YoY | |
|----------------------|-----------|--------------------|--------|--------|
| SG & A Expenses | 42,185 | 45,000 | +2,815 | +6.7% |
| Advertising Expenses | 2,400 | 3,063 | +663 | +27.6% |
| Sales Commission | 6,603 | 5,778 | -825 | -12.5% |
| R&D Expenses | 21,559 | 22,764 | +1,205 | +5.6% |
| Salaries & Wages | 3,341 | 3,481 | +140 | +4.2% |

Pachinko Machines Business

« Factors of Change in Net sales »



« Data »

| Million yen | FY 3/2026 | FY 3/2027 Forecast | YoY |
|------------------|-----------|-----------------------|---------|
| Net Sales | 119,809 | 98,300 | -21,509 |
| Operating Income | 49,386 | 34,400 | -14,986 |
| Percentage | 41.2% | 35.0% | -6.2pt |
| units | | | |
| Machines sales | 251,634 | 225,500 | -26,134 |
| SANKYO | 149,524 | 145,500 | -4,024 |
| Frame | 65,606 | 55,800 | -9,806 |
| Gauge | 83,918 | 89,700 | +5,782 |
| Bisty | 102,110 | 80,000 | -22,110 |
| Frame | 72,798 | 46,000 | -26,798 |
| Gauge | 29,312 | 34,000 | +4,688 |

Pachinko Machines Business « lineup »

New Title
(Plan) **Eleven**

SANKYO Nine
Bisty Two



| | |
|---------------|--|
| SANKYO | e Fever Kinnikuman |
| SANKYO | Fever Queen II |
| SANKYO | e Fever DEAD MOUNT DEATH PLAY Konshin 9000 |

| | |
|--------------|--|
| Bisty | (Increased production) NEON GENESIS EVANGELION -Memories of the beginning- |
| Bisty | (Increased production) e Tokyo Ghoul |
| Bisty | e Tokyo Ghoul Chōdeka Chōichigeki ver. |

| | |
|---------------|--|
| SANKYO | e Fever MOBILE SUIT GUNDAM SEED CLIMAX |
| SANKYO | P/e Fever BLUE ROCK Light ver. |

| | |
|---------------|-----|
| SANKYO | x 5 |
| Bisty | x 2 |

Forecast of Sales of Unit
225,500 units

1Q
- units

2Q onward
- units

※ Introduction of titles is in line with the current plan to date, but may be subject to changes.

Launch of Pachinko Title “e Fever MOBILE SUIT GUNDAM SEED CLIMAX”



✓ Visual performance that leverages iconic scenes from Mobile Suit Gundam SEED and other SEED series titles to appeal to a broad range of fans.

✓ Equipped with multiple dedicated devices

The machine is equipped with some dedicated devices that enhance player immersion, including the powerful “Freedom Gundam Unit” and the highly immersive “CLIMAX Lever.”

✓ Implementing promotions, such as TV commercial and other ways.

Implementing the TV and web commercial to attract players before the introduction.
Implementing the TV commercial to support the machine utilization in parlors after the introduction.

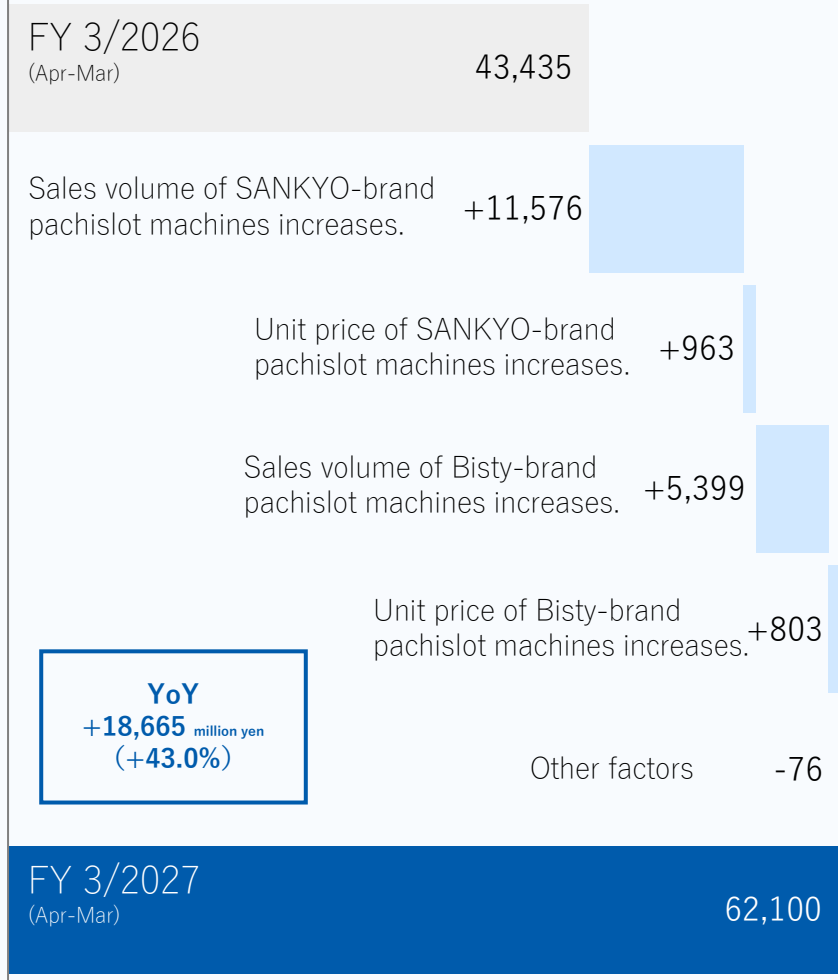
↓ Special website of “e Fever MOBILE SUIT GUNDAM SEED CLIMAX”

<https://fever-gundam-series.com/>

Pachislot Machines Business

« Factors of Change in Net sales »

(Million yen)



« Data »

| Million yen | FY 3/2026 | FY 3/2027 Forecast | YoY |
|------------------|-----------|--------------------|---------|
| Net Sales | 43,435 | 62,100 | +18,665 |
| Operating Income | 18,924 | 28,900 | +9,976 |
| Percentage | 43.6% | 46.5% | +3.0pt |
| units | | | |
| Machines sales | 90,570 | 127,000 | +36,430 |
| SANKYO | 59,700 | 82,000 | +22,300 |
| Bisty | 30,870 | 45,000 | +14,130 |

Pachislot Machines Business « lineup »

New Title
(Plan) **Eight**

SANKYO Five
Bisty Three



Bisty
L Pachislot MOBILE SUIT GUNDAM UNICORN Awaking DRIVE

SANKYO (Increased production)
L Pachislot ENN ENN NO SHOUBOUTAI 2

SANKYO
L Pachislot Karakuri Sākasu 2

SANKYO x 4

Bisty x 2

Forecast of Sales of Unit
127,000 units

1Q

- units

2Q

- units

onward

※ Introduction of titles is in line with the current plan to date, but may be subject to changes.

Launch of Pachislot Title “L Pachislot Karakuri Sākasu 2”



- ✓ Launch of the second “Pachislot Karakuri Sākasu” pachislot title

While inheriting the gameplay of the previous title, “Pachislot Karakuri Sākasu”, which was highly acclaimed by many users, the new title delivers further advancements in both specifications and visual performance.

- ✓ Equipped with SANKYO’s dedicated pachislot cabinet

Equipped with a newly designed lever featuring a shape unlike any previous model.

By incorporating a 25-inch transparent LCD—the largest currently used in SANKYO brand machines—the cabinet delivers overwhelmingly powerful visuals.

原作／藤田和日郎「からくりサーカス」（小学館少年サンデーコミックス刊）／©藤田和日郎・小学館／ツインエンジン Licensed by Sony Music Labels Inc.

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Business Results for the Full Year of FY 3/2026

| Consolidated: million yen | FY 3/2025 | FY 3/2026 | YoY | FY 3/2027 | FY 3/2025 | | | | FY 3/2026 | | | |
|---------------------------|-----------|-----------|---------|-----------|-----------|---------|---------|---------|-----------|---------|---------|---------|
| | Full year | Full Year | | Forecast | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 |
| Net Sales | 191,821 | 179,211 | -12,610 | 174,000 | 42,210 | 48,519 | 62,971 | 38,121 | 55,185 | 45,224 | 61,401 | 17,401 |
| Pachinko | 107,725 | 119,809 | +12,084 | 98,300 | 17,866 | 20,115 | 42,231 | 27,513 | 36,712 | 38,141 | 37,010 | 7,946 |
| Pachislot | 63,462 | 43,435 | -20,027 | 62,100 | 16,610 | 22,590 | 16,075 | 8,187 | 15,037 | 2,297 | 18,496 | 7,605 |
| Ball Bearing Supply | 20,161 | 15,537 | -4,624 | 13,200 | 7,592 | 5,693 | 4,560 | 2,316 | 3,337 | 4,689 | 5,765 | 1,746 |
| Other Business | 472 | 428 | -44 | 400 | 140 | 121 | 106 | 105 | 97 | 96 | 131 | 104 |
| Cost of Sales | 79,492 | 74,541 | -4,951 | 73,000 | 17,127 | 19,389 | 26,171 | 16,805 | 21,289 | 19,582 | 26,559 | 7,111 |
| Gross Profit | 112,328 | 104,670 | -7,658 | 101,000 | 25,083 | 29,129 | 36,800 | 21,316 | 33,896 | 25,641 | 34,842 | 10,291 |
| SG & A Expenses | 38,723 | 42,185 | +3,462 | 45,000 | 7,810 | 10,114 | 10,646 | 10,153 | 10,044 | 10,455 | 12,156 | 9,530 |
| Operating Income | 73,605 | 62,484 | -11,121 | 56,000 | 17,273 | 19,015 | 26,154 | 11,163 | 23,851 | 15,187 | 22,686 | 760 |
| Pachinko | 43,815 | 49,386 | +5,571 | 34,400 | 8,118 | 7,723 | 17,914 | 10,060 | 17,644 | 17,667 | 14,525 | (450) |
| Pachislot | 35,686 | 18,924 | -16,762 | 28,900 | 9,729 | 13,543 | 9,323 | 3,091 | 7,686 | (946) | 9,453 | 2,731 |
| Ball Bearing Supply | 1,463 | 1,106 | -357 | 1,000 | 600 | 474 | 331 | 58 | 233 | 385 | 408 | 80 |
| Other Business | 181 | 192 | +11 | 200 | 46 | 38 | 53 | 44 | 29 | 54 | 55 | 54 |
| Elimination/Corporate | (7,542) | (7,125) | +417 | (8,500) | (1,222) | (2,762) | (1,467) | (2,091) | (1,742) | (1,974) | (1,754) | (1,655) |
| Recurring Income | 74,587 | 63,991 | -10,596 | 58,000 | 17,575 | 19,165 | 26,447 | 11,400 | 24,391 | 15,558 | 23,028 | 1,014 |
| Extraordinary Gains | 540 | 1 | -539 | 0 | 0 | 0 | 540 | 0 | 0 | 0 | 0 | 1 |
| Extraordinary Losses | 124 | 67 | -57 | 0 | 1 | 113 | 9 | 1 | 0 | 0 | 0 | 67 |
| Net Income | 53,992 | 46,752 | -7,240 | 40,000 | 12,503 | 13,732 | 19,273 | 8,484 | 17,447 | 11,326 | 16,625 | 1,354 |
| EPS: yen | 245.93 | 227.65 | -18.28 | 202.52 | | | | | | | | |

Machines sales: units

| | | | | | | | | | | | | |
|-----------|---------|---------|---------|---------|--------|--------|--------|--------|--------|--------|--------|--------|
| Pachinko | 224,497 | 251,634 | +27,137 | 225,500 | 40,035 | 43,627 | 84,041 | 56,794 | 79,361 | 80,925 | 72,782 | 18,566 |
| SANKYO+JB | 169,313 | 149,524 | -19,789 | 145,500 | 37,930 | 39,133 | 43,886 | 48,364 | 49,501 | 62,987 | 27,104 | 9,932 |
| Bisty | 55,184 | 102,110 | +46,926 | 80,000 | 2,105 | 4,494 | 40,155 | 8,430 | 29,860 | 17,938 | 45,678 | 8,634 |
| Pachislot | 131,368 | 90,570 | -40,798 | 127,000 | 35,158 | 45,591 | 32,896 | 17,723 | 35,575 | 5,337 | 35,399 | 14,259 |
| SANKYO | 111,544 | 59,700 | -51,844 | 82,000 | 27,579 | 44,554 | 29,128 | 10,283 | 7,887 | 2,155 | 35,399 | 14,259 |
| Bisty | 19,824 | 30,870 | +11,046 | 45,000 | 7,579 | 1,037 | 3,768 | 7,440 | 27,688 | 3,182 | 0 | 0 |

Margin / Expenses etc.

GP Margin/OP Margin

| Consolidated | FY 3/2025 | FY 3/2026 | YoY | FY 3/2027 | FY 3/2025 | | | | FY 3/2026 | | | |
|--------------|-----------|-----------|--------|-----------|-----------|-------|-------|-------|-----------|-------|-------|-------|
| | Full Year | Full Year | | Forecast | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 |
| GP Margin | 58.6% | 58.4% | -0.2pt | 58.0% | 59.4% | 60.0% | 58.4% | 55.9% | 61.4% | 56.7% | 56.7% | 59.1% |
| OP Margin | 38.4% | 34.9% | -3.5pt | 32.2% | 40.9% | 39.2% | 41.5% | 29.3% | 43.2% | 33.6% | 36.9% | 4.4% |

Expenses etc.

| Consolidated: million yen | FY 3/2025 | FY 3/2026 | YoY | FY 3/2027 | FY 3/2025 | | | | FY 3/2026 | | | |
|---------------------------|-----------|-----------|--------|-----------|-----------|-------|-------|-------|-----------|-------|-------|-------|
| | Full Year | Full Year | | Forecast | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 |
| Sales Commission | 4,956 | 6,603 | +1,647 | 5,778 | 638 | 853 | 2,738 | 727 | 1,737 | 1,127 | 3,141 | 598 |
| Advertising Expenses | 2,695 | 2,400 | -295 | 3,063 | 656 | 917 | 308 | 814 | 709 | 399 | 723 | 569 |
| R&D Expenses | 18,459 | 21,559 | +3,100 | 22,764 | 3,789 | 4,590 | 4,838 | 5,242 | 4,586 | 5,681 | 5,542 | 5,750 |
| Salaries & Wages | 4,094 | 3,341 | -753 | 3,481 | 734 | 1,084 | 1,221 | 1,055 | 713 | 758 | 1,214 | 656 |
| Others | 8,519 | 8,282 | -237 | 9,914 | 1,993 | 2,670 | 1,541 | 2,315 | 2,299 | 2,490 | 1,536 | 1,957 |

Consolidated: million yen

| | | | | | | | | | | | | |
|-----------------------------|-------|--------|---------|-------|-----|-------|-----|-------|-----|--------|-----|-------|
| Capital Expenditure | 4,005 | 16,941 | +12,936 | 5,881 | 728 | 1,178 | 705 | 1,394 | 768 | 14,076 | 871 | 1,226 |
| Depreciation & Amortization | 2,800 | 3,031 | +231 | 3,849 | 440 | 634 | 799 | 927 | 543 | 682 | 825 | 981 |

Consolidated

| | | | | | | | | | | | | |
|------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| No. of Employees | 886 | 895 | +9 | 902 | 900 | 894 | 895 | 886 | 910 | 908 | 901 | 895 |
| No. of R&D Staff | 269 | 280 | +11 | 296 | 272 | 270 | 271 | 269 | 284 | 281 | 281 | 280 |

Indirect Sales Ratio

| | | | | | | | | | | | | |
|--------------------|-------|-------|--------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| SANKYO+JB Pachinko | 15.5% | 15.4% | -0.1pt | 15.5% | 16.0% | 15.6% | 15.1% | 15.5% | 14.4% | 15.1% | 15.3% | 15.4% |
| SANKYO Pachislot | 21.1% | 20.5% | -0.6pt | 20.5% | 22.2% | 21.8% | 21.2% | 21.1% | 21.1% | 22.0% | 20.9% | 20.5% |

Pachinko Machines Business

| Consolidated: million yen | FY 3/2025 | FY 3/2026 | YoY | FY 3/2027 | FY 3/2025 | | | | FY 3/2026 | | | |
|---------------------------|-----------|-----------|---------|-----------|-----------|--------|--------|--------|-----------|--------|--------|--------|
| | Full Year | Full Year | | Forecast | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 |
| Net Sales | 107,725 | 119,809 | +12,084 | 98,300 | 17,866 | 20,115 | 42,231 | 27,513 | 36,712 | 38,141 | 37,010 | 7,946 |
| Operating Income | 43,815 | 49,386 | +5,571 | 34,400 | 8,118 | 7,723 | 17,914 | 10,060 | 17,644 | 17,667 | 14,525 | (450) |
| Percentage | 40.7% | 41.2% | +0.5pt | 35.0% | 45.4% | 38.4% | 42.4% | 36.6% | 48.1% | 46.3% | 39.2% | (5.7%) |

Machines sales: units

| | FY 3/2025 | FY 3/2026 | YoY | FY 3/2027 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 |
|-----------|-----------|-----------|---------|-----------|--------|--------|--------|--------|--------|--------|--------|--------|
| Pachinko | 224,497 | 251,634 | +27,137 | 225,500 | 40,035 | 43,627 | 84,041 | 56,794 | 79,361 | 80,925 | 72,782 | 18,566 |
| SANKYO+JB | 169,313 | 149,524 | -19,789 | 145,500 | 37,930 | 39,133 | 43,886 | 48,364 | 49,501 | 62,987 | 27,104 | 9,932 |
| Frame | 87,662 | 65,606 | -22,056 | 55,800 | 8,120 | 14,559 | 28,406 | 36,577 | 23,400 | 39,729 | 2,322 | 155 |
| Gauge | 81,651 | 83,918 | +2,267 | 89,700 | 29,810 | 24,574 | 15,480 | 11,787 | 26,101 | 23,258 | 24,782 | 9,777 |
| Bisty | 55,184 | 102,110 | +46,926 | 80,000 | 2,105 | 4,494 | 40,155 | 8,430 | 29,860 | 17,938 | 45,678 | 8,634 |
| Frame | 45,079 | 72,798 | +27,719 | 46,000 | 2,062 | 2,188 | 39,580 | 1,249 | 21,666 | 5,495 | 43,086 | 2,551 |
| Gauge | 10,105 | 29,312 | +19,207 | 34,000 | 43 | 2,306 | 575 | 7,181 | 8,194 | 12,443 | 2,592 | 6,083 |

Titles to Release

| FY 3/2026 | | | | | FY 3/2026 | | | | | FY 3/2026 | | | | |
|--|--------|--------------|---------------|------------|--|--------|--------------|---------------|------------|-------------|-------|--------------|---------------|------------|
| Series name | Brand | Release Date | No. of Models | Unit Sales | Series name | Brand | Release Date | No. of Models | Unit Sales | Series name | Brand | Release Date | No. of Models | Unit Sales |
| Q1 P/e Fever Utawarerumono | SANKYO | (Apr-25) | 2 | 12,100 | Q3 Fever Danjon ni Deai wo Motomeru no wa Machigatteiru Darou ka 2 LT-Light ver. | SANKYO | (Oct-25) | 1 | 5,800 | | | | | |
| e Tokyo Ghoul | Bisty | (Apr-25) | 1 | 25,300 | e Fever Monogatari | SANKYO | (Nov-25) | 1 | 15,300 | | | | | |
| Fever MOBILE SUIT GUNDAM UNICORN Sairai 129ver. | SANKYO | (May-25) | 1 | 7,100 | e Tokyo Ghoul (Increased production) | Bisty | (Nov-25) | 1 | -- | | | | | |
| Uchū Senkan Yamato 2202 Super Wave Mori Yuki 199LT ver. | Bisty | (May-25) | 1 | -- | Fever Karakuri Sākasu 2 Light ver. | SANKYO | (Dec-25) | 1 | 6,000 | | | | | |
| e Fever Karakuri Sākasu 2 Maō ver. (Increased production) | SANKYO | (May-25) | 1 | 11,800 | NEON GENESIS EVANGELION -Memories of the beginning- | Bisty | (Dec-25) | 1 | 40,600 | | | | | |
| e Fever Kanojo, Okarishimasu | SANKYO | (Jun-25) | 1 | 10,800 | Q4 Fever Utawarerumono LT-Light ver. | SANKYO | (Jan-26) | 1 | -- | | | | | |
| Fever MacrossFrontier 5 LT-Light ver. | SANKYO | (Jun-25) | 1 | -- | Fever Kanojo, Okarishimasu LT-Light ver. | SANKYO | (Jan-26) | 1 | -- | | | | | |
| Q2 e Fever ENN ENN NO SHOUBOUTAI 2 Benimaru ver./Shinra ver. | SANKYO | (Jul-25) | 2 | 27,000 | Godzilla vs EVANGELION2 Chōdeka Gold/Chōdeka Silver | Bisty | (Jan-26) | 2 | 6,100 | | | | | |
| Fever MOBILE SUIT GUNDAM UNICORN Sairai 99ver. | SANKYO | (Jul-25) | 1 | -- | e Tokyo Ghoul (Increased production) | Bisty | (Jan-26) | 1 | -- | | | | | |
| Fever Symphogear 4 LT-Light ver./Light ver. | SANKYO | (Aug-25) | 2 | 6,400 | e Fever BASTARD!! -Ankoku no Hakaishin- | SANKYO | (Feb-26) | 1 | -- | | | | | Total |
| e Tokyo Ghoul (Increased production) | Bisty | (Aug-25) | 1 | 6,500 | e Fever How Heavy Are the Dumbbells You Lift? 2 | SANKYO | (Mar-26) | 1 | -- | | | | | 251,634 |
| e Fever BLUE ROCK | SANKYO | (Sep-25) | 1 | 31,500 | | | | | | | | | | |
| Pachinko EVANGELION:3.0 + 1.0 PREMIUM MODEL | Bisty | (Sep-25) | 1 | 11,500 | | | | | | | | | | |

Pachislot Machines Business

| Consolidated: million yen | FY 3/2025 | FY 3/2026 | YoY | FY 3/2027 | FY 3/2025 | | | | FY 3/2026 | | | |
|---------------------------|-----------|-----------|---------|-----------|-----------|--------|--------|-------|-----------|---------|--------|-------|
| | Full Year | Full Year | | Forecast | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 |
| Net Sales | 63,462 | 43,435 | -20,027 | 62,100 | 16,610 | 22,590 | 16,075 | 8,187 | 15,037 | 2,297 | 18,496 | 7,605 |
| Operating Income | 35,686 | 18,924 | -16,762 | 28,900 | 9,729 | 13,543 | 9,323 | 3,091 | 7,686 | (946) | 9,453 | 2,731 |
| Percentage | 56.2% | 43.6% | -12.7pt | 46.5% | 58.6% | 60.0% | 58.0% | 37.8% | 51.1% | (41.2%) | 51.1% | 35.9% |

Machines sales: units

| | FY 3/2025 | FY 3/2026 | YoY | FY 3/2027 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 |
|-----------|-----------|-----------|---------|-----------|--------|--------|--------|--------|--------|-------|--------|--------|
| Pachislot | 131,368 | 90,570 | -40,798 | 127,000 | 35,158 | 45,591 | 32,896 | 17,723 | 35,575 | 5,337 | 35,399 | 14,259 |
| SANKYO | 111,544 | 59,700 | -51,844 | 82,000 | 27,579 | 44,554 | 29,128 | 10,283 | 7,887 | 2,155 | 35,399 | 14,259 |
| Bisty | 19,824 | 30,870 | +11,046 | 45,000 | 7,579 | 1,037 | 3,768 | 7,440 | 27,688 | 3,182 | 0 | 0 |

Titles to Release

| FY 3/2026 | Series name | Brand | Release Date | Unit Sales | |
|-----------|---|--------|--------------|------------|--------|
| Q1 | L Pachislot Kaguya-sama ha Kokurasetai (Increased production) | SANKYO | (Apr-25) | 5,000 | |
| | L Pachislot MOBILE SUIT GUNDAM SEED | Bisty | (May-25) | 18,700 | |
| | Pachislot Karakuri Sākasu (Increased production) | SANKYO | (Jun-25) | -- | |
| Q2 | LB Pachislot Evangelion -The Door of Promises-* | Bisty | (Jul-25) | 12,100 | |
| | L Pachislot Kaguya-sama ha Kokurasetai (Increased production) | SANKYO | (Sep-25) | -- | |
| Q3 | L Pachislot Valvrave the Liberator 2 | SANKYO | (Nov-25) | 35,300 | Total |
| Q4 | L Pachislot ENN ENN NO SHOUBOUTAI 2 | SANKYO | (Feb-26) | 14,200 | 90,570 |

* Partial sales were recognized in Q1 (8,900 units).

Financial Indicators

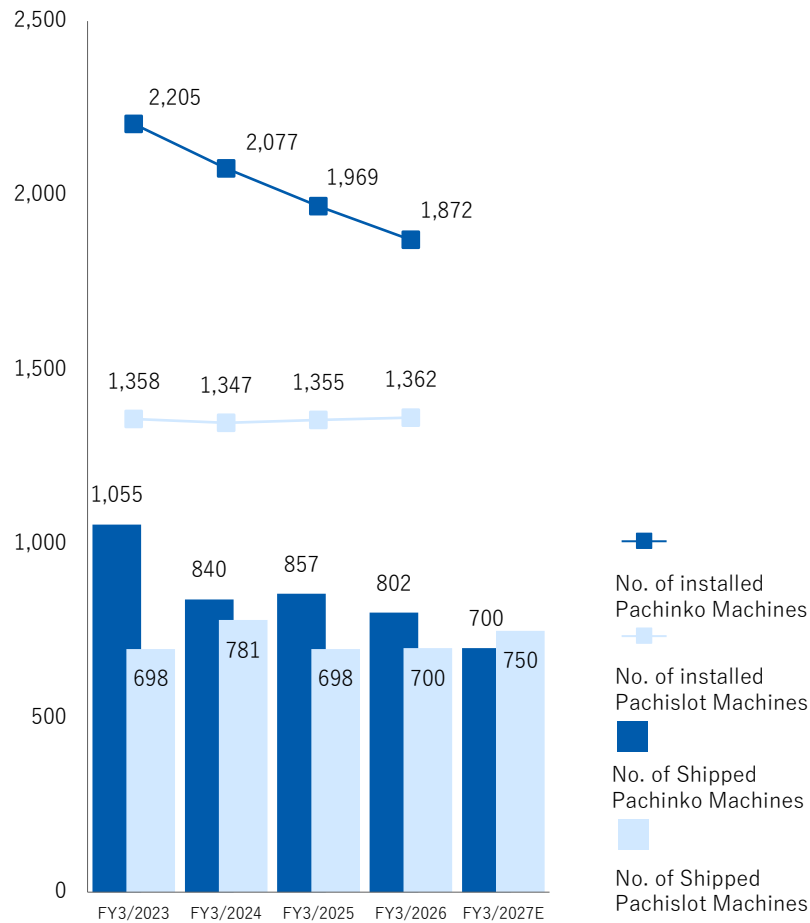
| (Million yen) | FY 3/2019 | FY 3/2020 | FY 3/2021 | FY 3/2022 | FY 3/2023 | FY 3/2024 | FY 3/2025 | FY 3/2026 |
|------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Net Sales | 88,558 | 78,416 | 58,129 | 84,857 | 157,296 | 199,099 | 191,821 | 179,211 |
| Operating Income | 21,286 | 12,551 | 6,587 | 21,357 | 58,532 | 72,495 | 73,605 | 62,484 |
| Recurring Income | 22,300 | 13,476 | 7,488 | 22,257 | 59,341 | 73,182 | 74,587 | 63,991 |
| Net Income | 13,384 | 13,045 | 5,749 | 18,466 | 46,893 | 53,791 | 53,992 | 46,752 |
| Total Assets | 399,585 | 325,232 | 292,104 | 309,213 | 365,950 | 292,119 | 336,709 | 287,458 |
| Total Net Assets | 337,377 | 269,521 | 268,887 | 270,120 | 310,259 | 251,579 | 285,004 | 250,155 |
| DPS (Yen) | 30.00 | 30.00 | 30.00 | 20.00 | 30.00 | 80.00 | 100.00 | 90.00 |

* The Company carried out a share split at a ratio of five shares for one share of common stock, effective on March 1, 2024. DPS is adjusted to reflect the stock split.

| | | | | | | | | |
|--|-------|-------|------|-------|-------|-------|-------|-------|
| Return on Equity | 4.0% | 4.3% | 2.1% | 6.9% | 16.3% | 19.3% | 20.2% | 17.6% |
| Average ROE of five consecutive fiscal years | 2.3% | 2.7% | 2.5% | 3.8% | 6.7% | 9.8% | 13.0% | 16.0% |
| Net Income Ratio | 15.1% | 16.6% | 9.9% | 21.8% | 29.8% | 27.0% | 28.1% | 26.1% |
| Total Asset Turnover | 0.22 | 0.22 | 0.19 | 0.28 | 0.47 | 0.61 | 0.61 | 0.57 |
| Financial Leverage | 1.18 | 1.19 | 1.15 | 1.12 | 1.16 | 1.17 | 1.17 | 1.17 |

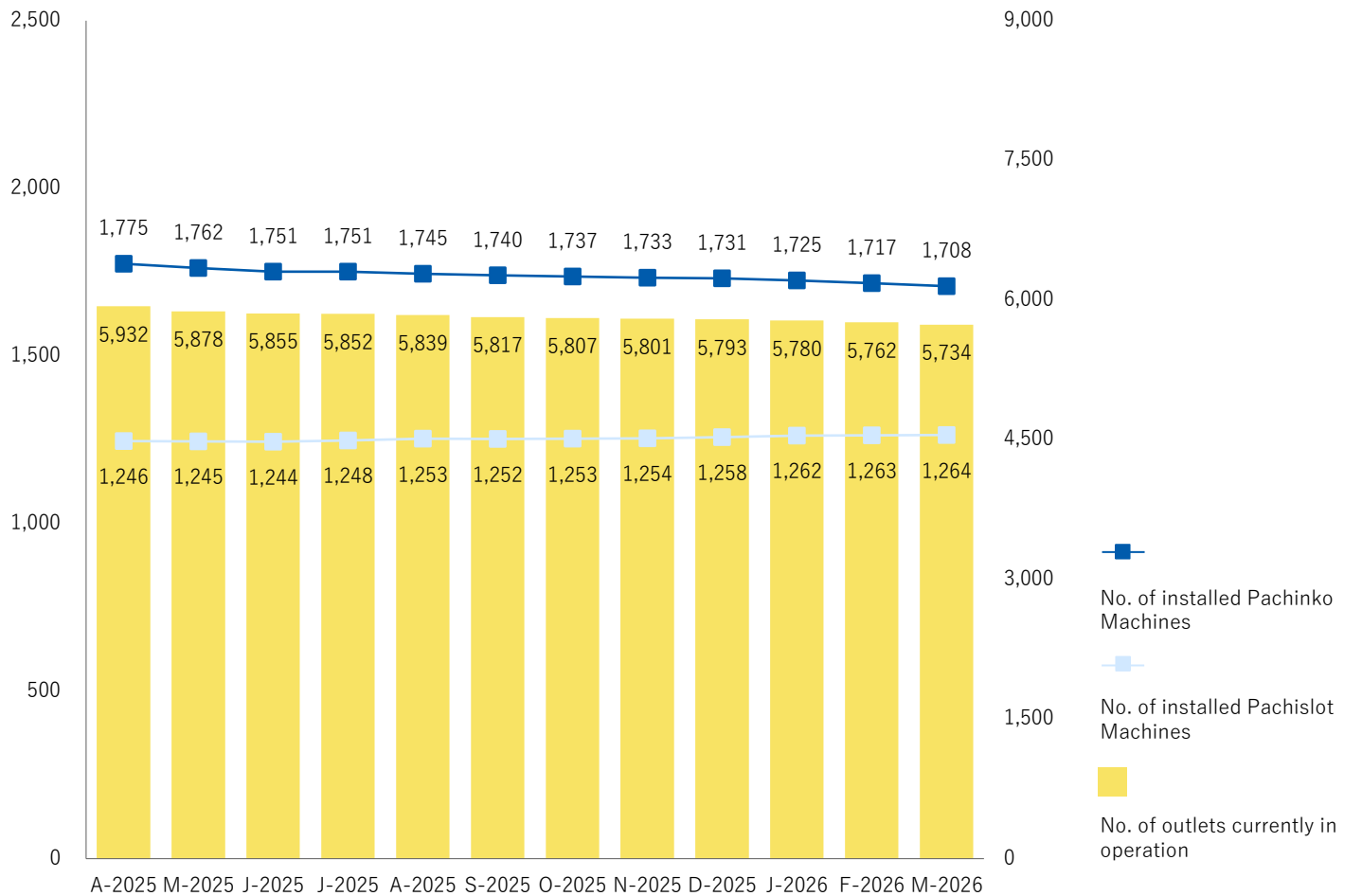
Pachinko/Pachislot Machine Market

Market size



(Thousand units)

Situation of parlors that are members of Zennichiyuren in the last year



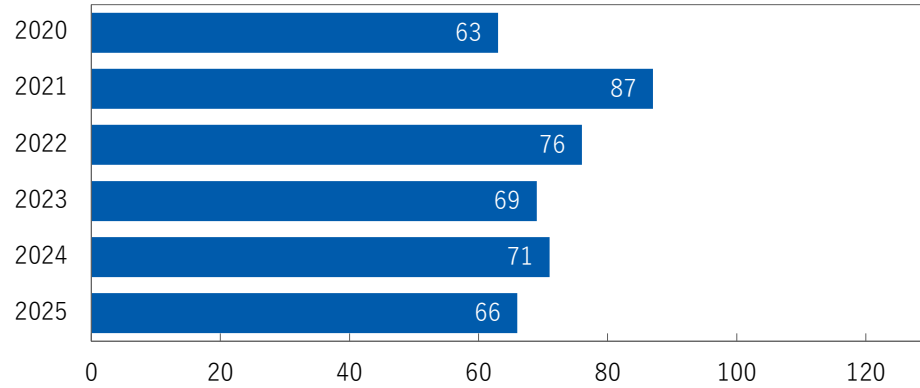
(Thousand units)

Source: National Police Agency, Yano Research Institute, Zennichiyuren

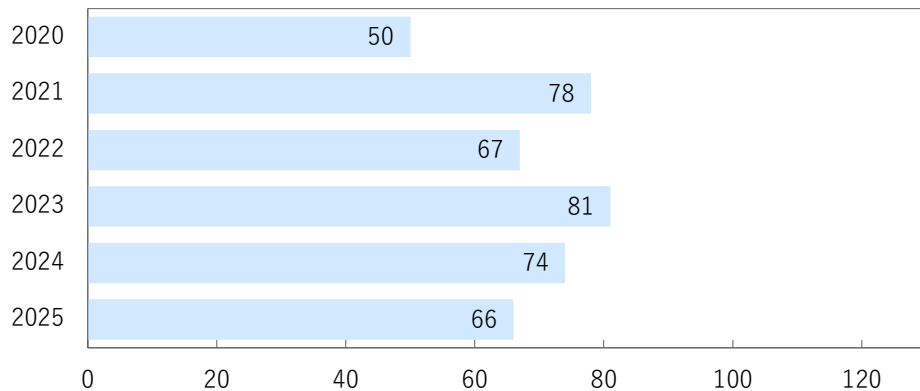
Others

Number of Titles Sold (All Manufacturers)

Pachinko machines



Pachislot machines



※ Estimates of SANKYO

※ Except for reuse and sub speck models

Compliance with Format Inspection

| | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026J-M |
|-----------|------|------|------|------|------|------|---------|
| Applicant | 912 | 990 | 910 | 912 | 910 | 927 | 302 |
| Pass | 295 | 313 | 230 | 186 | 223 | 235 | 91 |
| Fail | 499 | 598 | 669 | 666 | 619 | 614 | 216 |

SANKYO Group (Number of Pass)

| | | | | | | | |
|-----------|----|----|----|----|----|----|----|
| SANKYO+JB | 37 | 23 | 25 | 38 | 41 | 50 | 15 |
| Bisty | 8 | 9 | 10 | 14 | 16 | 21 | 4 |
| Total | 45 | 32 | 35 | 52 | 57 | 71 | 19 |

Including Arrange Ball, Jong-Kyu

| | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026J-M |
|-----------|------|------|------|-------|-------|-------|---------|
| Applicant | 917 | 985 | 972 | 1,008 | 1,028 | 1,044 | 438 |
| Pass | 185 | 263 | 194 | 196 | 153 | 124 | 51 |
| Fail | 665 | 694 | 721 | 765 | 815 | 866 | 410 |

SANKYO Group (Number of Pass)

| | | | | | | | |
|--------|----|----|----|----|---|----|---|
| SANKYO | 2 | 9 | 10 | 9 | 6 | 10 | 2 |
| Bisty | 8 | 7 | 1 | 9 | 1 | 4 | 0 |
| Total | 10 | 16 | 11 | 18 | 7 | 14 | 2 |

Source: Security Electronics and Communications Technology Association, GLI Japan[※]

※ From 2026 onward, figures are presented on a combined basis with GLI Japan.



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<https://www.sankyo-fever.co.jp/corporate/ir/>

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