

Overview of Financial Results

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Consolidated Financial Results

Increases in both net sales and profits compared with the same period of the previous year due to increase in sales volumes of pachinko machines.

The progress against the earnings forecast of full year has been steadily good in every segment.

Net Sales

55,185 million yen
FY 3/2025 1Q 42,210 million yen
(YoY +30.7%)

Operating Income 23,851 million yen

FY 3/2025 1Q 17,273 million yen
(YoY+38.1%)

Net Income attributable to owners of parent

17,447 million yen
FY 3/2025 1Q 12,503 million yen
(YoY+39.5%)

Net Income per share (EPS)

80.36 yen (YoY+23.36 yen)

≪ Results of Operations by Segment ≫

Pachinko Machines Business



Net Sales 36,712 million yen (YoY +105.5%)

Operating Income 17,644 million yen (YoY +117.3%)

Sales of Unit 79,361 unit (YoY +98.2%)

Pachislot Machines Business



Net Sales 15,037 million yen (YoY -9.5%)

Operating Income

7,686 million yen
(YoY -21.0%)

Sales of Unit 35,575 unit (YoY +1.2%)

Ball Bearing Supply Business



Net Sales 3,337 million yen

Operating Income

233 million yen (YoY -61.2%)

Summary of Financial Results by Segment



«Pachinko Machines Business»

Financial Results for the First Quarter of FY 3/2026

Net Sales

36.7 billion yen (YoY + 105.5%)

Operating Income

17.6 billion yen (YoY +117.3%)

Number of New Titles

Three

(Reused models etc.: Four)

Sales of Unit

79,361 units (YoY +98.2%)

The Group introduced seven titles, including three new titles and reuse models, etc., steadily accumulating sales volumes.

«Pachinko Market»

FY3/2026 (April to June, 2025)

210 thousand units

The diffusion of Smart Pachinko has been gradually progressing. However, machine utilization remained somewhat sluggish.

FY3/2025 (April to June, 2024) 200 thousand units

«Pachislot Machines Business»

Financial Results for the First Quarter of FY 3/2026

Net Sales

15.0 billion yen (YoY -9.5%)

Operating Income

7.6 billion yen (YoY -21.0%)

Number of New Titles

One

(Increased Production: Two)

Sales of Unit

35,575 units (YoY +1.2%)

The Group launched one new title and responded to the needs for the manufacture of additional units of two titles that have long been popular.

«Pachislot Market»

FY3/2026 (April to June, 2025) 170 thousand units

FY3/2025 (April to June, 2024) 180 thousand units Purchasing demand from parlor operators has been somewhat subdued because the rate of diffusion of Smart Pachislot machines is already high.

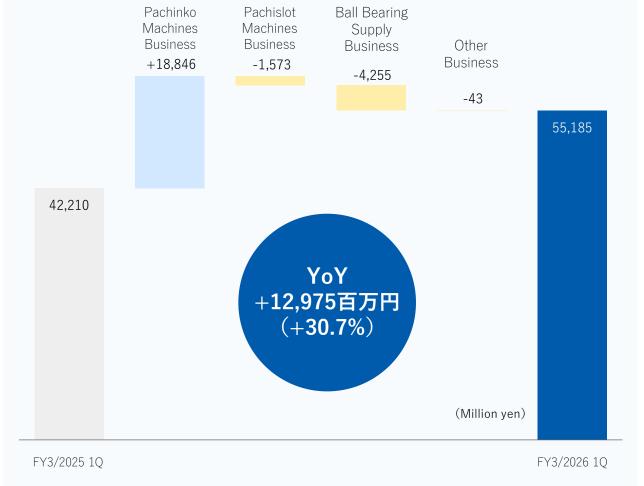
Summary of Financial Results

Million yen	FY 3/2025 1Q	FY 3/2026 1Q	YoY		FY 3/2026 Forecast
Net Sales	42,210	55,185	+12,975	+30.7%	185,000
Pachinko Machines Business	17,866	36,712	+18,846	+105.5%	114,200
Pachislot Machines Business	16,610	15,037	-1,573	-9.5%	60,100
Cost of Sales	17,127	21,289	+4,162	+24.3%	80,000
Gross Profit	25,083	33,896	+8,813	+35.1%	105,000
Percentage	59.4%	61.4%	+2.0pt		56.8%
SG & A Expenses	7,810	10,044	+2,234	+28.6%	42,000
Operating Income	17,273	23,851	+6,578	+38.1%	63,000
Percentage	40.9%		+2.3pt		34.1%
Pachinko Machines Business	8,118	17,644	+9,526	+117.3%	40,300
Pachislot Machines Business	9,729	7,686	-2,043	-21.0%	29,200
Recurring Income	17,575	24,391	+6,816	+38.8%	64,000
Net Income attributable to owners of parent	12,503	17,447	+4,944	+39.5%	44,000

Overview of Financial Results

SANCYO

Factors of Change in Consolidated Net Sales



Million yen	FY 3/2025 1Q	FY 3/2026 1Q	YoY	
Net Sales	42,210	55,185	+12,975	+30.7%
Pachinko Machines Business	17,866	36,712	+18,846	+105.5%
Pachislot Machines Business	16,610	15,037	-1,573	-9.5%
Ball Bearing Supply Business	7,592	3,337	-4,255	-56.0%
Other Business	140	97	-43	-30.7%

Overview of Financial Results



Factors of Change in Consolidated Operating Income / Costs and Expenses



Million yen	FY 3/2025 1Q	FY 3/2026 1Q	YoY	
SG & A Expenses	7,810	10,044	+2,234	+28.6%
Advertising Expense	es 656	709	+53	+8.1%
Sales Commission	638	1,737	+1,099	+172.3%
R&D Expenses	3,789	4,586	+797	+21.0%
Salaries & Wages	734	713	-21	-2.9%

Summary of Balance Sheet

Million yen	As of 31-Mar-25	As of 30-Jun-25	YoY	Main Factors of Change
Total current assets	294,541	269,869	-24,672	
Quick assets	262,442	239,671	-22,771	Decreases due to payments of dividends
Total fixed assets	42,167	42,044	-123	
Investment securities	5,349	5,320	-29	
Total assets	336,709	311,913	-24,796	
Total current liabilities	41,860	32,198	-9,662	Decreases in accrued income taxes
Total long-term liabiliti	ies 9,844	9,962	+118	
Total liabilities	51,704	42,161	-9,543	
Total net assets	285,004	269,752	-15,252	Addition of net income Deduction of cash dividends paid and the repurchase of treasury stock
Total liabilities and total net as	ssets 336,709	311,913	-24,796	



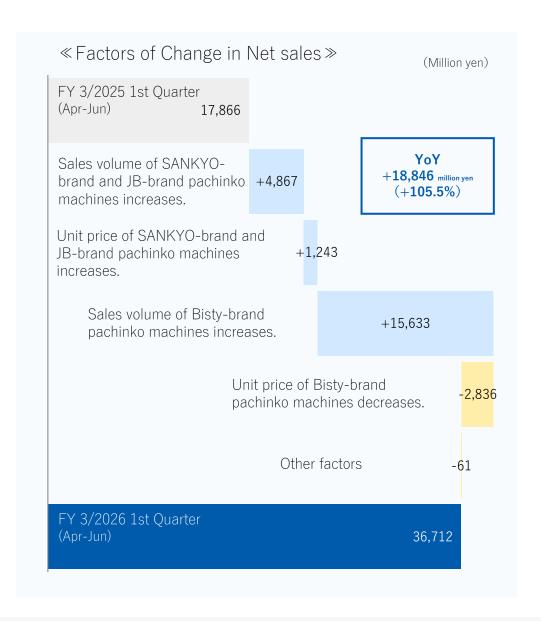
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Overview of Business

SANKYO

Pachinko Machines Business



Million yen	FY 3/2025 1Q	FY 3/2026 1Q	YoY
Net Sales	17,866	36,712	+18,846
Operating Income	8,118	17,644	+9,526
Percentage	45.4%	48.1%	
Units			

≪ Data ≫

Machines sales	40,035	79,361	+39,326
SANKYO+JB	37,930	49,501	+11,571
Frame	8,120	23,400	+15,280
Gauge	29,810	26,101	-3,709
Bisty	2,105	29,860	+27,755
Frame	2,062	21,666	+19,604
Gauge	43	8,194	+8,151

SANKYO

Pachinko Machines Business ≪ Lineup ≫

- Q1 Results -

New Title Three

SÁNKYO

Two

Bisty One

Reused Models etc.

SÅNKYO Bisty

Three One

Four

Sales of Unit

79,361 units

Progress

34.4%

FY 3/2026 Forecast 230.500 units















ελικνο

P/e Fever Utawarerumono

SΛΝ(ΥΟ

e Fever Kanojo, Okarishimasu

e Fever ENN ENN NO SHOUBOUTAI 2
Benimaru ver./Shinra ver.

SΛΝ(ΥΟ

e Fever BLUEROCK

Bisty

e Tokyo Ghoul

SANKYO (Increased production)

e Fever Karakuri Sākasu 2 Maō ver.

sλκγο

Fever MOBILE SUIT GUNDAM UNICORN Sairai 129ver.

Bisty

Uchū Senkan Yamato 2202 Super Wave

SΛΝ(ΥΟ

Fever Macross Frontier 5 LT-Light ver.

79,361 units

skikyo

Fever MOBILE SUIT GUNDAM UNICORN

SΛΝΚΥΟ

Fever Symphogear 4 LT-Light ver./Light ver.

Bisty

chinko EVANGELION:3.0 + 1.0 PREMIUM MODEL

- units

ελικί

e Fever Mononogatari

SÁNKYO

Fever Danjon ni Deai wo Motomeru no wa Machigatteiru Darou ka 2 LT-Light ver.

SÁNKYO

Fever Karakuri Sākasu 2 Light ver.

sλικγο

x 2

Bisty

x 1

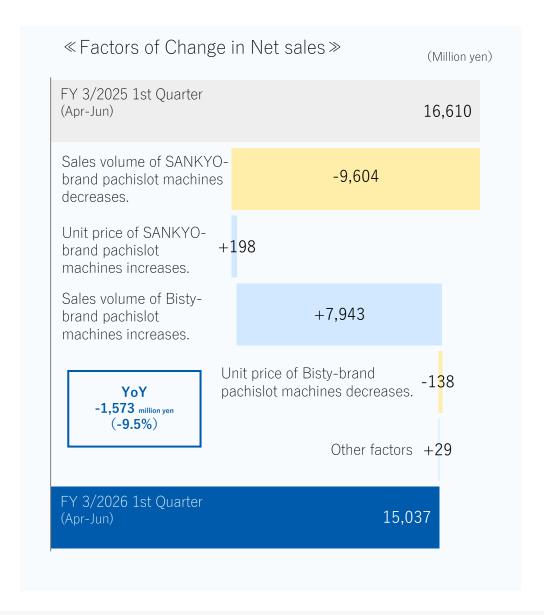
3Q-4Q

X Introduction of titles is in line with the current plan to date, but may be subject to changes.

Overview of Business

SANCYO

Pachislot Machines Business



≪ Data ≫

Million yen	FY 3/2025 1Q	FY 3/2026 1Q	YoY		
Net Sales	16,610	15,037	-1,573		
Operating Income	9,729	7,686	-2,043		
Percentage	58.6%	51.1%			
Units					
Machines sales	35,158	35,575	+417		
SANKYO	27,579	7,887	-19,692		
Bisty	7,579	27,688	+20,109		

Pachislot Machines Business ≪ Lineup ≫



- Q1 Results -

New Title One

Bisty

One

Increased production

Two

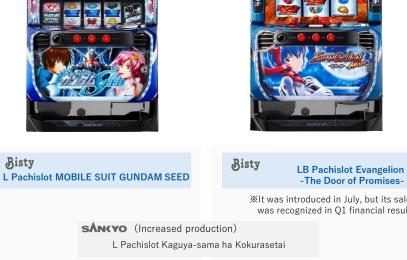
ελκιγο

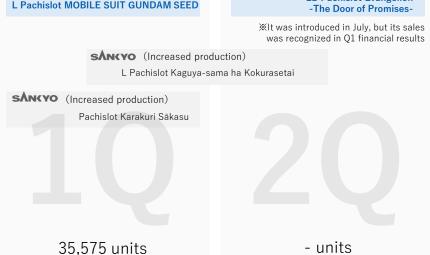
Two

— Sales of Unit —
35,575 units





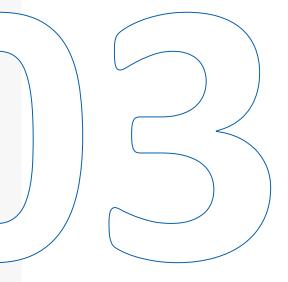




ελικνο	x 4
Bisty	x 1

3Q-4Q

※ Introduction of titles is in line with the current plan to date, but may be subject to changes.



Surroundings of Pachinko and Pachislot Industry, and Initiatives of SANKYO

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Surroundings of Pachinko and Pachislot Industry, and Initiatives of SANKYO

Pachinko Market

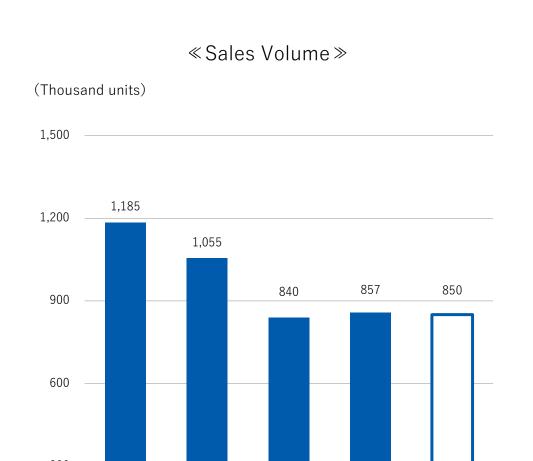
2021

2022

2023

2024







Total number of units sold

FY3/2026

(April to June, 2025)

210 thousand units

YoY Approx.+7%

(2 titles sold 20,000 units or more.)

«Market Environment»

- ✓ The diffusion of Smart Pachinko has been gradually progressing. However, machine utilization remained somewhat sluggish.
- ✓ The introduction of new models equipped with "Lucky Trigger 3.0 Plus," a new type of gaming performance, began in July, which is expected to invigorate the pachinko market from now on.

2025

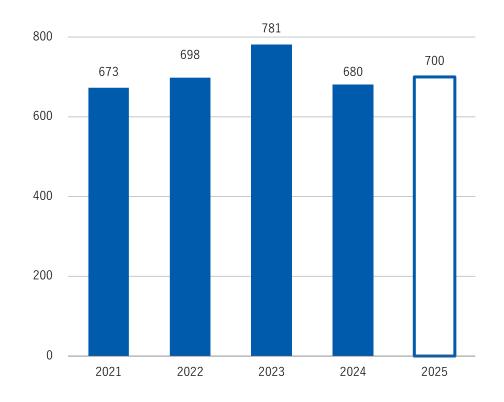
Pachislot Market





(Thousand units)

1,000





Total number of units sold

FY3/2026

(April to June, 2025)

170 thousar units
YoY Approx.-2%

«Market Environment»

- ✓ Purchasing demand from parlor operators has been somewhat subdued because the rate of diffusion of Smart Pachislot machines is already high.
- ✓ The future trends of new pachislot machines—including "Bonus Trigger," a new genre of pachislot that has been gaining attention since its introduction in June—are expected to stimulate demand.

Source: Yano Research Institute

×2024 · 2025 : Estimate of SANKYO

Surroundings of Pachinko and Pachislot Industry, and Initiatives of SANKYO

Initiatives of SANKYO in The Pachinko and Pachislot Machine Markets



Pachinko Machines Business: Aim to achieve the top share for four consecutive years in the pachinko market.

Pachislot Machines Business: Aim to solidify its position in the top share group in the pachislot market.

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- ✓ The tie-up machine with the popular "Tokyo Ghoul" anime have been favorable.
 - Machine utilization of the tie-up machine with the popular "Tokyo Ghoul" anime, which was introduced in April, have been favorable.
- ✓ Responded to the needs for the manufacture of additional units of two titles that have long been popular.
 - · Pachislot Karakuri Sākasu
 - · L Pachislot Kaguya-sama ha Kokurasetai

From 2Q onward

- ✓ Launch the tie-up machine with the popular "BLUEROCK" anime
- ✓ Vigorously promote product development incorporating new gaming features for both pachinko and pachislot machines.
 - Released "e Fever ENN ENN NO SHOUBOUTAI 2," in July, the industry's first model equipped with "Lucky Trigger 3.0 Plus."
 - Released "LB Pachislot Evangelion -The Door of Promises-," in July, the Group's first model equipped with "Bonus Trigger."



KUGiTAMA

Deliver the "inherent fun" of pachinko created by pins and balls to all players—New project "KUGITAMA" kicks off

—Background and thinking behind the launch of the project—

Pachinko, a popular entertainment culture unique to Japan, has long been enjoyed by a broad spectrum of people. In recent years, however, the perception that pachinko is "too complicated in terms of its game flow" and "too expensive" has spread, leading to a decline in the player population year by year. Pachinko's former image as "a casually enjoyable pastime" has been undermined. In response, reaching out to everyone who loves to play, we have launched a new project, "KUGITAMA," and we will implement various measures with the aim of handing on to the next generation the original appeal of pachinko—fun based on pins and balls—along with its culture and DNA.





KUGiTAMA



"Digital" Initiatives<From October 2025 onwards>

Experience Retro Pachinko for Free in Your Browser

You can enjoy classic, nostalgic pachinko machines for free right in your smartphone or PC browser. Some machines are also available in an experiential store, allowing you to actually play the physical versions of the games you've tried online. In addition, we plan to open an online museum where you can learn about the history of the pachinko industry and our company.





First Game App: "Robosukī" (Pachinko machine debut: 1988) The image is from a work in progress.

"Real" Initiatives<Scheduled for summer 2026>

"Café × Pachinko" Experiential Type Stores

We plan to launch a new experiential store that combines a game area where visitors can fully experience the charm of "pins and balls" through retro "Hane-mono" pachinko machines, with a café space where even those who have never played pachinko before, as well as younger customers can easily stop by and relax.





*The images are for illustrative purposes only and may differ from the actual product.

"Product" Initiatives < Scheduled for fall 2026>

<u>Development of New Hanemono Machines and Affordable Pricing</u>

As a pachinko/pachislot machines manufacturer, we are developing new "Hane-mono" pachinko machines that return to the roots of pachinko—pins and balls. We aim to offer these machines at affordable prices so that they are easy to introduce in pachinko parlors. By also installing them in the experiential store, we hope to create more opportunities for people to experience pachinko.



Establishment of Subsidiary

A New Organization to Drive the KUGITAMA Project and Solve Industry Challenges

The new company will be established to promote this project and respond flexibly and quickly to industry challenges. This new structure also allows for agile development of new businesses and collaborations within the industry.



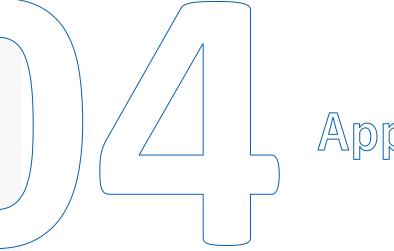
Name: SANKYO IZM Co., Ltd. Establishment: August 8, 2025 (Scheduled)

Location: 3-29-14 Shibuya, Shibuya-ku, Tokyo, Japan

Representative: Hiroshi Takahashi, Representative Director and President

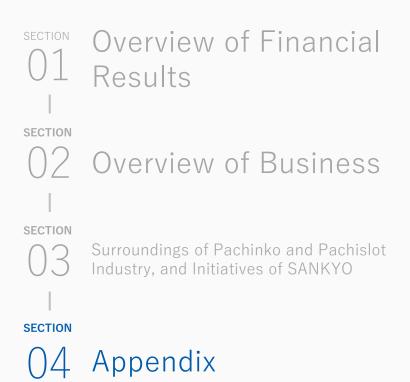
Description of Business related to research, promotion, and dissemination of

business: pachinko culture



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Business Results for the First Quarter of FY 3/2026



	FY 3/2026		Forecast	FY 3/2024					FY 3/2025				
Consolidated:milion yen	Q1	YoY	Full Year	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	FY
Net Sales	55,185	+12,975	185,000	50,777	65,413	54,398	28,511	199,099	42,210	48,519	62,971	38,121	191,821
Pachinko	36,712	+18,846	114,200	34,887	47,220	47,733	17,202	147,042	17,866	20,115	42,231	27,513	107,725
Pachislot	15,037	-1,573	60,100	9,056	12,630	1,490	8,967	32,143	16,610	22,590	16,075	8,187	63,462
Ball Bearing Supply	3,337	-4,255	10,300	6,734	5,481	5,083	2,199	19,497	7,592	5,693	4,560	2,316	20,161
Other Business	97	-43	400	97	83	92	144	416	140	121	106	105	472
Cost of Sales	21,289	+4,162	80,000	22,450	29,237	24,415	12,318	88,420	17,127	19,389	26,171	16,805	79,492
Gross Profit	33,896	+8,813	105,000	28,326	36,176	29,983	16,194	110,679	25,083	29,129	36,800	21,316	112,328
SG & A Expenses	10,044	+2,234	42,000	9,137	9,905	10,179	8,963	38,184	7,810	10,114	10,646	10,153	38,723
Operating Income	23,851	+6,578	63,000	19,188	26,272	19,804	7,231	72,495	17,273	19,015	26,154	11,163	73,605
Pachinko	17,644	+9,526	40,300	14,997	21,518	20,185	4,465	61,165	8,118	7,723	17,914	10,060	43,815
Pachislot	7,686	-2,043	29,200	4,818	6,665	(408)	4,214	15,289	9,729	13,543	9,323	3,091	35,686
Ball Bearing Supply	233	-367	900	595	514	422	51	1,582	600	474	331	58	1,463
Other Business	29	-17	200	32	42	48	37	159	46	38	53	44	181
Elimination/Corporate	(1,742)	-520	(7,600)	(1,255)	(2,466)	(445)	(1,535)	(5,701)	(1,222)	(2,762)	(1,467)	(2,091)	(7,542)
Recurring Income	24,391	+6,816	64,000	19,482	26,381	20,016	7,303	73,182	17,575	19,165	26,447	11,400	74,587
Extra ordinary Gains	0	0	0	434	0	1,771	0	2,205	0	0	540	0	540
Extra ordinary Losses	0	-1	0	7	0	98	6	111	1	113	9	1	124
Net Income	17,447	+4,944	44,000	14,080	18,707	15,457	5,547	53,791	12,503	13,732	19,273	8,484	53,992
EPS: yen	80.36	+23.36	214.42					203.81	57.00				245.93
Machines sales: units													
Pachinko	79,361	+39,326	230,500	77,458	90,360	92,545	37,285	297,648	40,035	43,627	84,041	56,794	224,497
SANKYO+JB	49,501	+11,571	157,500	47,353	67,689	21,414	17,883	154,339	37,930	39,133	43,886	48,364	169,313
Bisty	29,860	+27,755	73,000	30,105	22,671	71,131	19,402	143,309	2,105	4,494	40,155	8,430	55,184
Pachislot	35,575	+417	132,000	19,155	29,242	2,623	19,359	70,379	35,158	45,591	32,896	17,723	131,368
SANKYO	7,887	-19,692	82,000	19,153	11,538	2,347	13,796	46,834	27,579	44,554	29,128	10,283	111,544
Bisty	27,688	+20,109	50,000	2	17,704	276	5,563	23,545	7,579	1,037	3,768	7,440	19,824

Margin / Expenses etc.



GP Margin/OP Margin

	FY 3/2026		Forecast	FY 3/2024					FY 3/2025				
Consolidated	Q1	YoY	Full Year	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	FY
GP Margin	61.4%	+2.0pt	56.8%	55.8%	55.3%	55.1%	56.8%	55.6%	59.4%	60.0%	58.4%	55.9%	58.6%
OP Margin	43.2%	+2.3pt	34.1%	37.8%	40.2%	36.4%	25.4%	36.4%	40.9%	39.2%	41.5%	29.3%	38.4%

Expenses etc.

	FY 3/2026		Forecast	FY 3/2024					FY 3/2025				
Consolidated:milion yen	Q1	YoY	Full Year	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	FY
Sales Commission	1,737	+1,099	5,778	2,026	1,802	4,228	1,317	9,373	638	853	2,738	727	4,956
Advertising Expenses	709	+53	3,609	1,045	582	294	492	2,413	656	917	308	814	2,695
R&D Expenses	4,586	+797	20,128	3,505	3,643	3,968	4,180	15,296	3,789	4,590	4,838	5,242	18,459
Salaries & Wages	713	-21	3,447	722	737	1,102	981	3,542	734	1,084	1,221	1,055	4,094
Others	2,299	+306	9,038	1,839	3,141	587	1,993	7,560	1,993	2,670	1,541	2,315	8,519
Carra elistada de mellitara con													
Consolidated: million ye		10	4.700	700	707	400	1.1.0	0.004	700	1.170	705	1.004	4.005
Capital Expenditure	768	+40	4,709	709	707	462	1,146	3,024	728	1,178	705	1,394	4,005
Depreciation&Amortization	543	+103	2,851	503	669	830	914	2,916	440	634	799	927	2,800
Consolidated													
No. of Employees	910	+10	881	878	877	876	878	878	900	894	895	886	886
No. of R&D Staff	284	+12	288	275	270	268	267	267	272	270	271	269	269
Indirect Sales Ratio													
SANKYO+JB Pachinko	14.4%	-1.6pt	15.6%	15.9%	15.8%	16.0%	16.0%	16.0%	16.0%	15.6%	15.1%	15.5%	15.5%
SANKYO Pachislot	21.1%	-1.1pt	21.1%	20.0%	21.1%	21.1%	21.3%	21.3%	22.2%	21.8%	21.2%	21.1%	21.1%

Pachinko Machines Business



	FY 3/2026		Forecast	FY 3/2024					FY 3/2025				
Consolidated:milion yen	Q1	YoY	Full Year	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	FY
Net Sales	36,712	+18,846	114,200	34,887	47,220	47,733	17,202	147,042	17,866	20,115	42,231	27,513	107,725
Operating Income	17,644	+9,526	40,300	14,997	21,518	20,185	4,465	61,165	8,118	7,723	17,914	10,060	43,815
Percentage	48.1%	+2.6pt	35.3%	43.0%	45.6%	42.3%	26.0%	41.6%	45.4%	38.4%	42.4%	36.6%	40.7%

Machines sales: units

Pachinko	79,361	+39,326	230,500	77,458	90,360	92,545	37,285	297,648	40,035	43,627	84,041	56,794	224,497
SANKYO+JB	49,501	+11,571	157,500	47,353	67,689	21,414	17,883	154,339	37,930	39,133	43,886	48,364	169,313
Frame	23,400	+15,280	113,200	22,595	52,218	2,494	2,548	79,855	8,120	14,559	28,406	36,577	87,662
Gauge	26,101	-3,709	44,300	24,758	15,471	18,920	15,335	74,484	29,810	24,574	15,480	11,787	81,651
Bisty	29,860	+27,755	73,000	30,105	22,671	71,131	19,402	143,309	2,105	4,494	40,155	8,430	55,184
Frame	21,666	+19,604	56,500	24,075	22,645	63,471	16,404	126,595	2,062	2,188	39,580	1,249	45,079
Gauge	8,194	+8,151	16,500	6,030	26	7,660	2,998	16,714	43	2,306	575	7,181	10,105

Titles to Release

FY 3/2026	Series name	Brand	Release Date		Unit Sales	
Q1	P/e Fever Utawarerumono	SANKYO	(Apr-25)	2	12,100	
	e Tokyo Ghoul	Bisty	(Apr-25)	1	25,300	
	Fever MOBILE SUIT GUNDAM UNICORN Sairai 129ver.	SANKYO	(May-25)	1	7,100	
	Uchū Senkan Yamato 2202 Super Wave Mori Yuki 199LT ver.	Bisty	(May-25)	1		
	e Fever Karakuri Sākasu 2 Maō ver. (Increased production)	SANKYO	(May-25)	1	11,800	
	e Fever Kanojo, Okarishimasu	SANKYO	(Jun-25)	1	10,700	Total
	Fever MacrossFrontier 5 LT-Light ver.	SANKYO	(Jun-25)	1		79,361
Q2	e Fever ENN ENN NO SHOUBOUTAI 2 Benimaru ver./Shinra ver.	SANKYO	(Jul-25)	2		
	Fever MOBILE SUIT GUNDAM UNICORN Sairai 99ver.	SANKYO	(Jul-25)	1		
	Fever Symphogear 4 LT-Light ver./Light ver.	SANKYO	(Aug-25)	2		
	e Tokyo Ghoul (Increased production)	Bisty	(Aug-25)	1		
	e Fever BLUEROCK	SANKYO	(Sep-25)	1		
	Pachinko EVANGELION:3.0 + 1.0 PREMIUM MODEL	Bisty	(Sep-25)	1		
Q3	e Fever Mononogatari	SANKYO	(Oct-25)	1		
	Fever Danjon ni Deai wo Motomeru no wa Machigatteiru Darou ka 2 Light ver.	SANKYO	(Oct-25)	1		
	Fever Karakuri Sākasu 2 Light ver.	SANKYO	(Dec-25)	1		
Q4						

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Pachislot Machines Business



	FY 3/2026		Forecast	FY 3/2024					FY 3/2025				
Consolidated:milion yen	Q1	YoY	Full Year	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	FY
Net Sales	15,037	-1,573	60,100	9,056	12,630	1,490	8,967	32,143	16,610	22,590	16,075	8,187	63,462
Operating Income	7,686	-2,043	29,200	4,818	6,665	(408)	4,214	15,289	9,729	13,543	9,323	3,091	35,686
Percentage	51.1%	-7.5pt	48.6%	53.2%	52.8%	(27.4%)	47.0%	47.6%	58.6%	60.0%	58.0%	37.8%	56.2%
Machines sales: units													
Pachislot	35,575	+417	132,000	19,155	29,242	2,623	19,359	70,379	35,158	45,591	32,896	17,723	131,368
SANKYO	7,887	-19,692	82,000	19,153	11,538	2,347	13,796	46,834	27,579	44,554	29,128	10,283	111,544
Bisty	27,688	+20,109	50,000	2	17,704	276	5,563	23,545	7,579	1,037	3,768	7,440	19,824

Titles to Release

FY 3/20	Series name	Brand	Release Date	Unit Sales	
(1 L Pachislot Kaguya-sama ha Kokurasetai (Increased production)	SANKYO	(Apr-25)	5,000	
	L Pachislot MOBILE SUIT GUNDAM SEED	Bisty	(May-25)	18,700	
	Pachislot Karakuri Sākasu (Increased production)	SANKYO	(Jun-25)		Total
	LB Pachislot Evangelion -The Door of Promises-	Bisty	(Jul-25) ※	8,900	35,575
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* It was introduced in July, but its sales was recognized in Q1 financial results

Financial Indicates

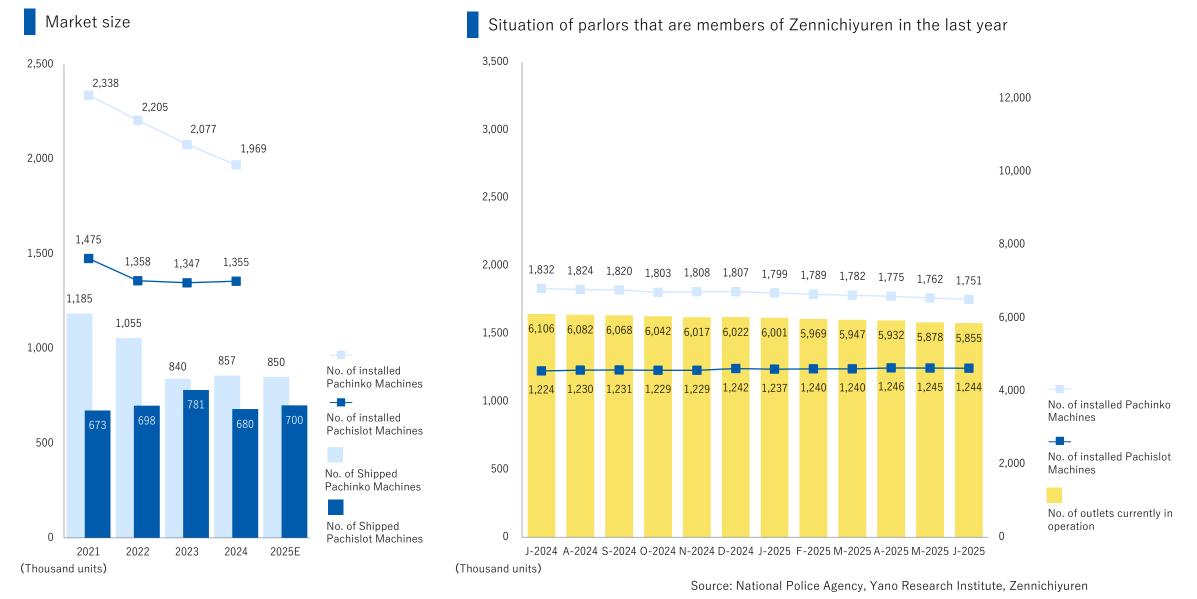


(Million yen)	FY 3/2019	FY 3/2020	FY 3/2021	FY 3/2022	FY 3/2023	FY 3/2024	FY 3/2025	FY 3/2026E
Net Sales	88,558	78,416	58,129	84,857	157,296	199,099	191,821	185,000
Operating Income	21,286	12,551	6,587	21,357	58,532	72,495	73,605	63,000
Recurring Income	22,300	13,476	7,488	22,257	59,341	73,182	74,587	64,000
Net Income	13,384	13,045	5,749	18,466	46,893	53,791	53,992	44,000
Total Assets	399,585	325,232	292,104	309,213	365,950	292,119	336,709	
Total Net Assets	337,377	269,521	268,887	270,120	310,259	251,579	285,004	
DPS (Yen)	30.00	30.00	30.00	20.00	30.00	80.00	100.00	90.00

Return on Equity	4.0%	4.3%	2.1%	6.9%	16.3%	19.3%	20.2%	
Average ROE of five consecutive	2.3%	2.7%	2.5%	3.8%	6.7%	9.8%	13.0%	
Net Income Ratio	15.1%	16.6%	9.9%	21.8%	29.8%	27.0%	28.1%	
Total Asset Turnover	0.22	0.22	0.19	0.28	0.47	0.61	0.61	
Financial Leverage	1.18	1.19	1.15	1.12	1.16	1.17	1.17	

SANKYO

Pachinko/Pachislot Machine Market

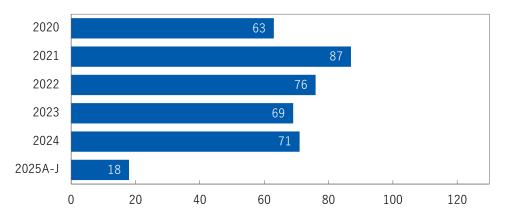


Others

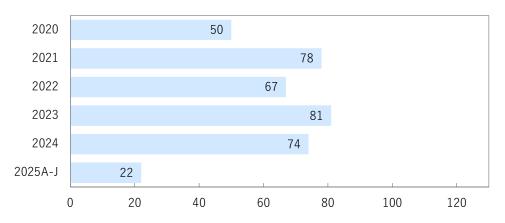
SANCYO

Number of Titles Sold (All Manufacturers)

Pachinko machines



Pachislot machines



Compliance with Format Inspection

Pachinko machines

	2020	2021	2022	2023	2024	2025J-J
Applicant	912	990	910	912	910	452
Pass	295	313	230	186	223	131
Fail	499	598	669	666	619	295
SANKYO Group (Number						
SANKYO+JB	37	23	25	38	41	26
Bisty	8	9	10	14	16	11
Total	45	32	35	52	57	37

Including Arrange Ball, Jong-Kyu

Pachislot machines

	2020	2021	2022	2023	2024	2025J-J
Applicant	917	985	972	1,008	1,028	501
Pass	185	263	194	196	153	65
Fail	665	694	721	765	815	396
SANKYO Group (Number	of Pass)					
SANKYO	2	9	10	9	6	5
Bisty	8	7	1	9	1	3
Total	10	16	11	18	7	8

Estimates of SANKYO
 Except for reuse and sub speck models

Source: Security Electronics and Communications Technology Association

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[Disclaimer on Forward-Looking Statements]

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