



Good luck. Good life.

SANKYO

Presentation on Business Results
for the First Nine Months of FY 3/2025
(April 1, 2024 to December 31, 2024)

February 4, 2025

SANKYO CO., LTD.

Prime Market of the TSE #6417

Contents

➤ Overview of Financial Results	P3
Overview of Business	P13
Surroundings of Pachinko and Pachislot Industry, And Initiatives of SANKYO	P18
Appendix	P22

Financial Highlights

- ✓ Despite year-on-year decreases in net sales and profits, strong progress has been made in line with the initial plan, resulting in upward revisions to the earning forecasts.
- ✓ In the pachislot machines business, we achieved substantial increase in net sales and profit due to the buoyant sales of new titles and increased production of multiple titles.

Consolidated Financial Results

Net Sales	153,700	million yen	YoY	-9.9 %
Operating Income	62,442	million yen		-4.3 %
Net Income attributable to owners of parent	45,508	million yen		-5.7 %
Net Income per share	207.31	yen		+32.88 yen

Pachinko Machines Business

Net Sales	80,212	million yen	YoY	-38.2 %
Operating Income	33,755	million yen		-40.5 %
Sales of Unit	167,703	unit		-35.6 %

Pachislot Machines Business

Net Sales	55,275	million yen	YoY	+138.5 %
Operating Income	32,595	million yen		+194.3 %
Sales of Unit	113,645	unit		+122.7 %

Pachinko Pachislot Market

- ✓ In the pachinko market, amid gradual diffusion of Smart Pachinko machines began with the enhancement of their gaming performance, titles with strong machine utilization track records have started to emerge.
- ✓ The pachislot market has been relatively robust due to the continuing rollout of hit titles, although sales seem to have been somewhat lower than the previous fiscal year's level mainly owing to the reaction to the launch of major popular titles in the previous fiscal year.

SANKYO Group

- Number of New Titles of Pachinko machine released : Six (Reused models etc. : Six)
- Number of New Titles of Pachislot machine released : Four (Increased Production : Three)
- ✓ The Group has launched an aggressive marketing campaign since the third quarter with a lineup centering on Smart Pachinko machines. “e Fever Karakuri Sākasu 2 Maō ver.” introduced in November has been maintaining high machine utilization since its introduction.
- ✓ In the pachislot machines business, we increased its sales volume thanks to the ongoing popularity of our Smart Pachislot machines.

Revision of the Forecast of the Financial Results for the Year Ending March 31, 2025 (announced on Feb. 4, 2025)



- ✓ Although the sales volume of pachinko machines is expected not to reach the initial plan, the sales volume of pachislot machines is expected to exceed the plan, and the total volume of pachinko and pachislot machines is expected to be generally in line with the plan.
- ✓ Steady growth in unit prices, mainly of mainstay pachinko models and increased production of pachislot machines, and an upturn in the Ball Bearing Supply business contributed to growth in sales and profit.

	FY 3/2024 Results	FY 3/2025 Previous Forecast (May. 9, 2024)	FY 3/2025 Revised Forecast (Feb. 4, 2025)	Variance from FY 3/2024	Variance from Previous Forecast
(Million yen)					
Net Sales	199,099	180,000	190,000	-9,099 (-4.6%)	+10,000 (+5.6%)
Operating Income	72,495	61,000	71,000	-1,495 (-2.1%)	+10,000 (+16.4%)
Percentage	36.4%	33.9%	37.4%	+1.0pt	+3.5pt
Recurring Income	73,182	62,000	72,000	-1,182 (-1.6%)	+10,000 (+16.1%)
Net Income attributable to owners of parent	53,791	42,000	51,500	-2,291 (-4.3%)	+9,500 (+22.6%)

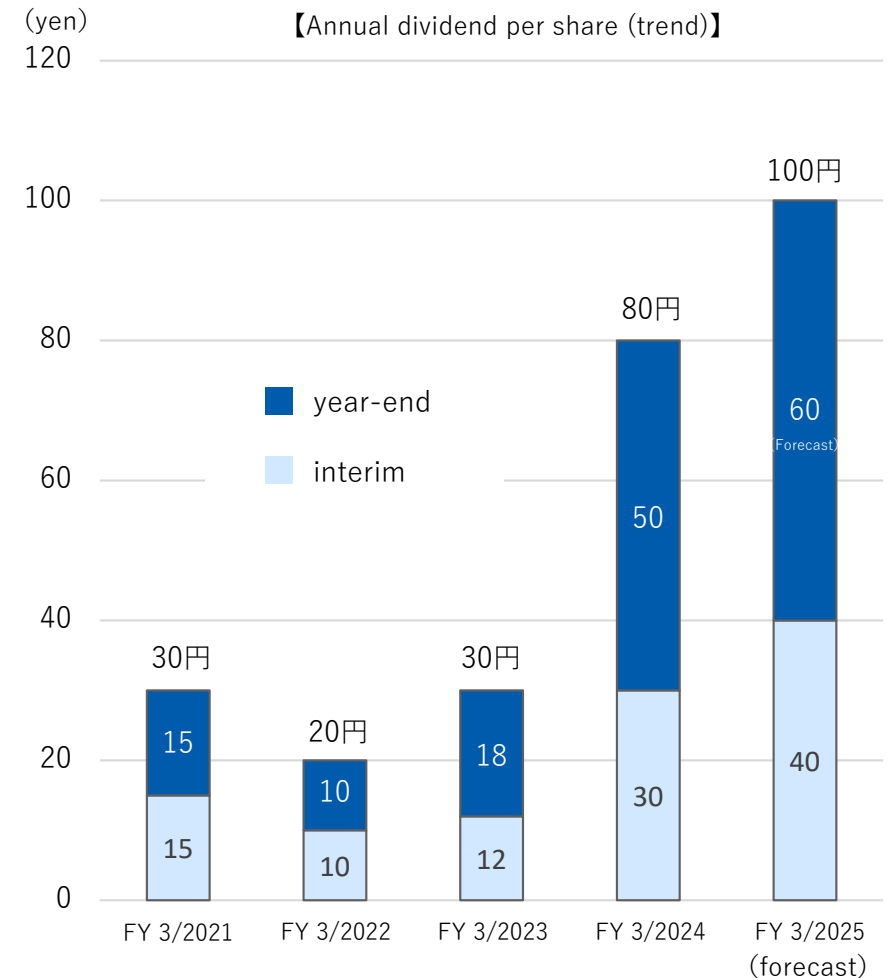
In line with the revision of the business results forecast, revised the amount of the year-end dividend based on the dividend policy of paying dividends with a consolidated dividend payout ratio of 40% as a benchmark

Revision of Dividend Forecast

Previous forecast of year-end dividend : 40 yen



New forecast of year-end dividend : 60 yen



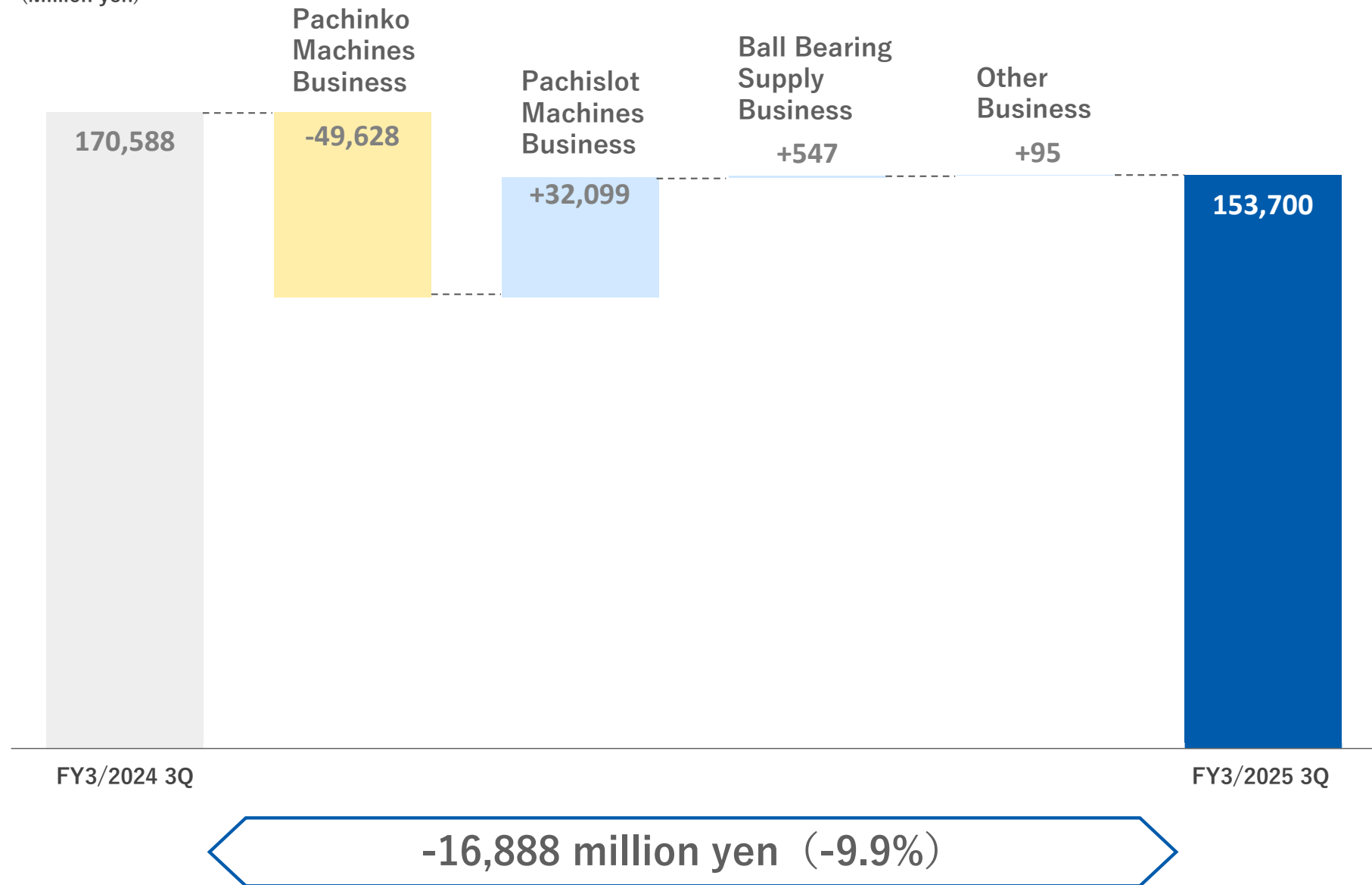
* Effective March 1, 2024, the Company conducted a 5-for-1 stock split. The figures presented here reflect the post-split values.

Summary of Financial Results

(Million yen)	FY 3/2024 3Q	FY 3/2025 3Q	YoY	FY 3/2025 Forecast	
Net Sales	170,588	153,700	-16,888	-9.9%	190,000
Pachinko Machines Business	129,840	80,212	-49,628	-38.2%	107,000
Pachislot Machines Business	23,176	55,275	+32,099	+138.5%	63,000
Cost of Sales	76,102	62,687	-13,415	-17.6%	80,000
Gross Profit	94,485	91,012	-3,473	-3.7%	110,000
Percentage	55.4%	59.2%	+3.8pt		57.9%
SG & A Expenses	29,221	28,570	-651	-2.2%	39,000
Operating Income	65,264	62,442	-2,822	-4.3%	71,000
Percentage	38.3%	40.6%	+2.4pt		37.4%
Pachinko Machines Business	56,700	33,755	-22,945	-40.5%	42,000
Pachislot Machines Business	11,075	32,595	+21,520	+194.3%	35,000
Recurring Income	65,879	63,187	-2,692	-4.1%	72,000
Net Income attributable to owners of parent	48,244	45,508	-2,736	-5.7%	51,500

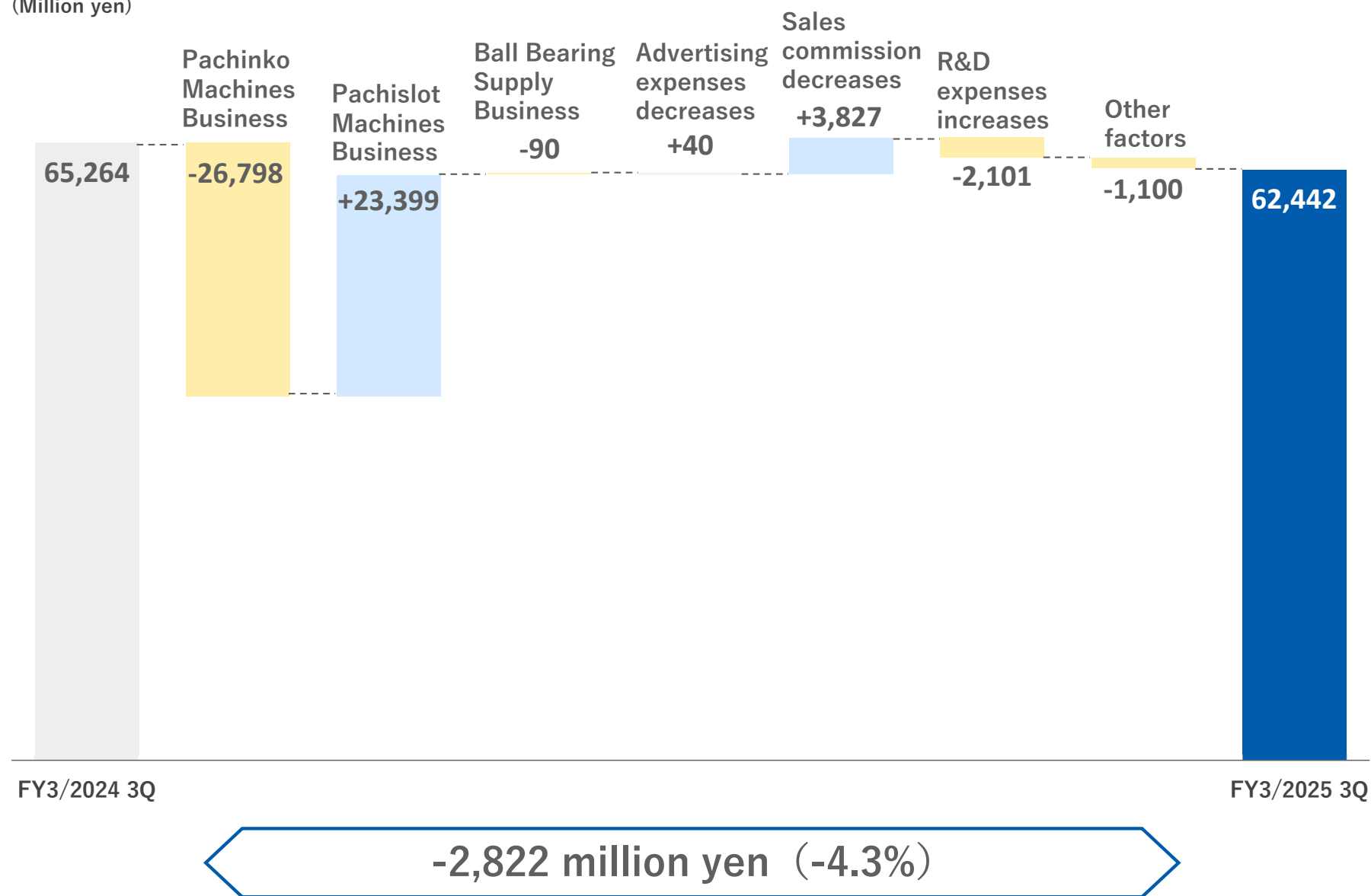
Factors of Change in Consolidated Net Sales

(Million yen)



Factors of Change in Consolidated Operating Income

(Million yen)



FY3/2024 3Q

FY3/2025 3Q

Costs and Expenses

(Million yen)	FY 3/2024 3Q	FY 3/2025 3Q	YoY	FY 3/2025 Forecast	
SG & A Expenses	29,221	28,570	-651	-2.2%	39,000
Advertising Expenses	1,921	1,881	-40	-2.1%	2,822
Sales Commission	8,056	4,229	-3,827	-47.5%	4,962
R&D Expenses	11,116	13,217	+2,101	+18.9%	18,750
Salaries & Wages	2,561	3,039	+478	+18.7%	3,948
Depreciation & Amortization	2,002	1,873	-129	-6.4%	2,807
Capital Expenditure	1,878	2,611	+733	+39.0%	

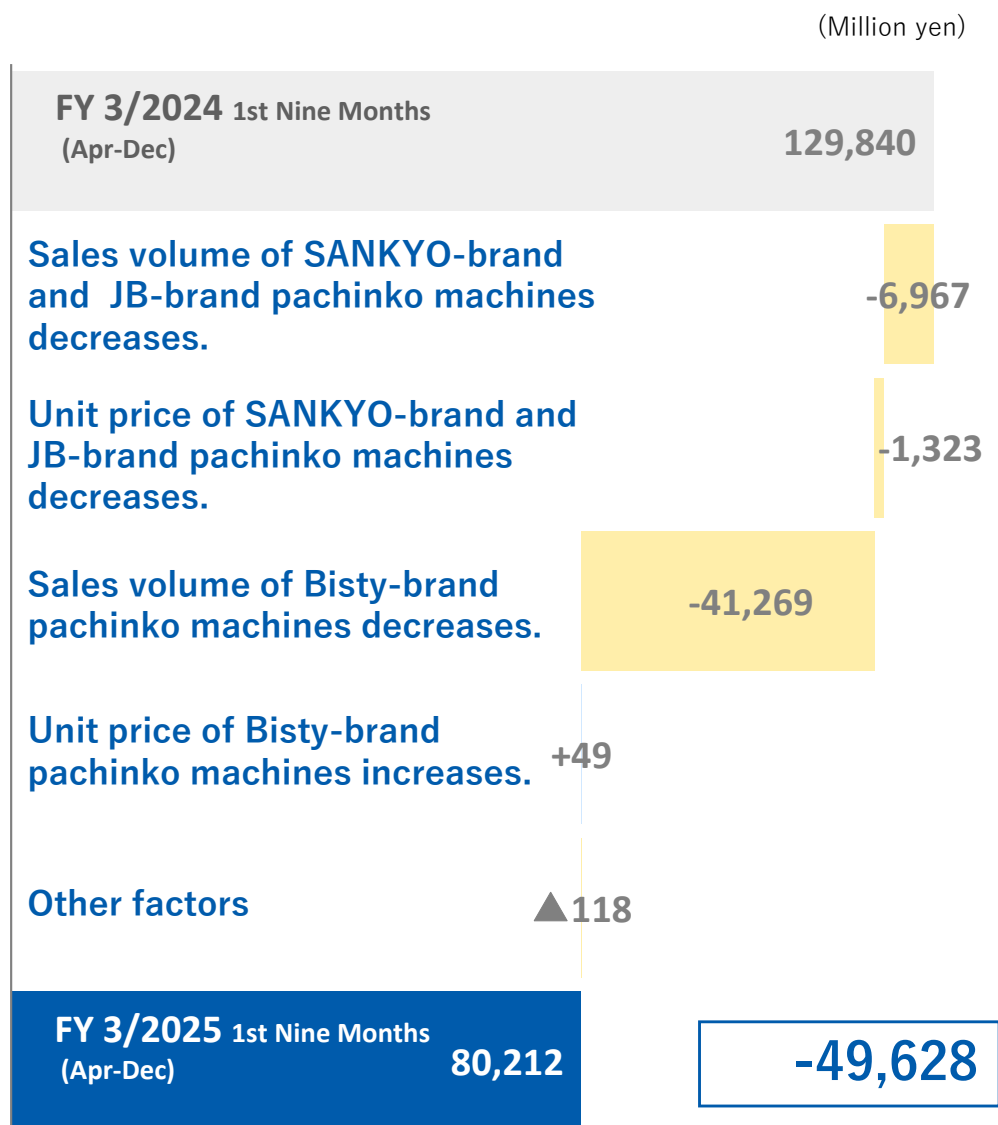
Summary of Balance Sheet

(Million yen)	As of 31-Mar-24	As of 31-Dec-24	YoY	Main Factors of Change
Total current assets	251,465	293,228	+41,763	
Quick assets	228,790	255,537	+26,747	Increases in notes and accounts receivable-trade, and contract assets
Total fixed assets	40,654	40,710	+56	
Investment securities	6,601	5,617	-984	
Total assets	292,119	333,938	+41,819	
Total current liabilities	31,352	47,921	+16,569	Increases in notes and accounts payable-trade and accrued income taxes
Total long-term liabilities	9,187	9,253	+66	
Total liabilities	40,539	57,175	+16,636	
Total net assets	251,579	276,763	+25,184	Addition of net income Deduction of cash dividends paid
Total liabilities and total net assets	292,119	333,938	+41,819	

Contents

Overview of Financial Results	P3
➤ Overview of Business	P13
Surroundings of Pachinko and Pachislot Industry, And Initiatives of SANKYO	P18
Appendix	P22

Factors of Change in Net sales



Data

(Million yen)	FY 3/2024 3Q	FY 3/2025 3Q	YoY
Net Sales	129,840	80,212	-49,628
Operating Income	56,700	33,755	-22,945
Percentage	43.7%	42.1%	
(Units)			
Machines sales	260,363	167,703	-92,660
SANKYO+JB	136,456	120,949	-15,507
Frame	77,307	51,085	-26,222
Gauge	59,149	69,864	+10,715
Bisty	123,907	46,754	-77,153
Frame	110,191	43,830	-66,361
Gauge	13,716	2,924	-10,792

Pachinko Machines Business

New Title
x 9 ⇒ 8

Reused
Models etc.



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1Q

2Q

3Q

4Q

SANKYO

P/e Fever Macross Frontier 5

SANKYO

Fever SANGOKU SENKI 7500

SANKYO

Fever ENN ENN NO SHOUBOUTAI
Light ver.

SANKYO

P/e Fever MOBILE SUIT GUNDAM UNICORN
Sairai -Shiroki Ikkakujū to Kuroki Shishi-

SANKYO

Fever ARIFURETA SYOKUGYOU DE
SEKAISAIKYOU Light ver.

SANKYO

Fever Kaguya-sama ha Kokurasetai
Light ver.

Bisty

NEON GENESIS EVANGELION
-Roar for tomorrow- PREMIUM MODEL

Bisty

Uchū Senkan Yamato 2202
Super Wave

SANKYO

P/e Fever Karakuri Sākasu 2

Bisty

P/e Godzilla vs EVANGELION
Second impact G

SANKYO

Fever Valvrave the Liberator 3
Light ver.

SANKYO

Fever MOBILE SUIT GUNDAM SEED
LT-Light ver.

SANKYO

P/e Fever Symphogear 4

SANKYO

P/e Fever Danjon ni Deai wo Motomeru
no wa Machigatteiru Darou ka 2

Bisty

Pachinko EVANGELION:3.0 + 1.0
129 LT ver.

Sales of
Unit 40,035 units

43,627 units

84,041 units

- units

Progress

167,703 units (75.2 %)

FY 3/2025 Forecast
223,000 units

Factors of Change in Net sales

(Million yen)

FY 3/2024 1st Nine Months
(Apr-Dec) **23,176**

Sales volume of SANKYO-brand pachislot machines increases. **+32,286**

Unit price of SANKYO-brand pachislot machines increases.

+1,938

Sales volume of Bisty-brand pachislot machines decreases.

-2,127

Unit price of Bisty-brand pachislot machines increases.

+129

Other factors

-127

FY 3/2025 1st Nine Months
(Apr-Dec)

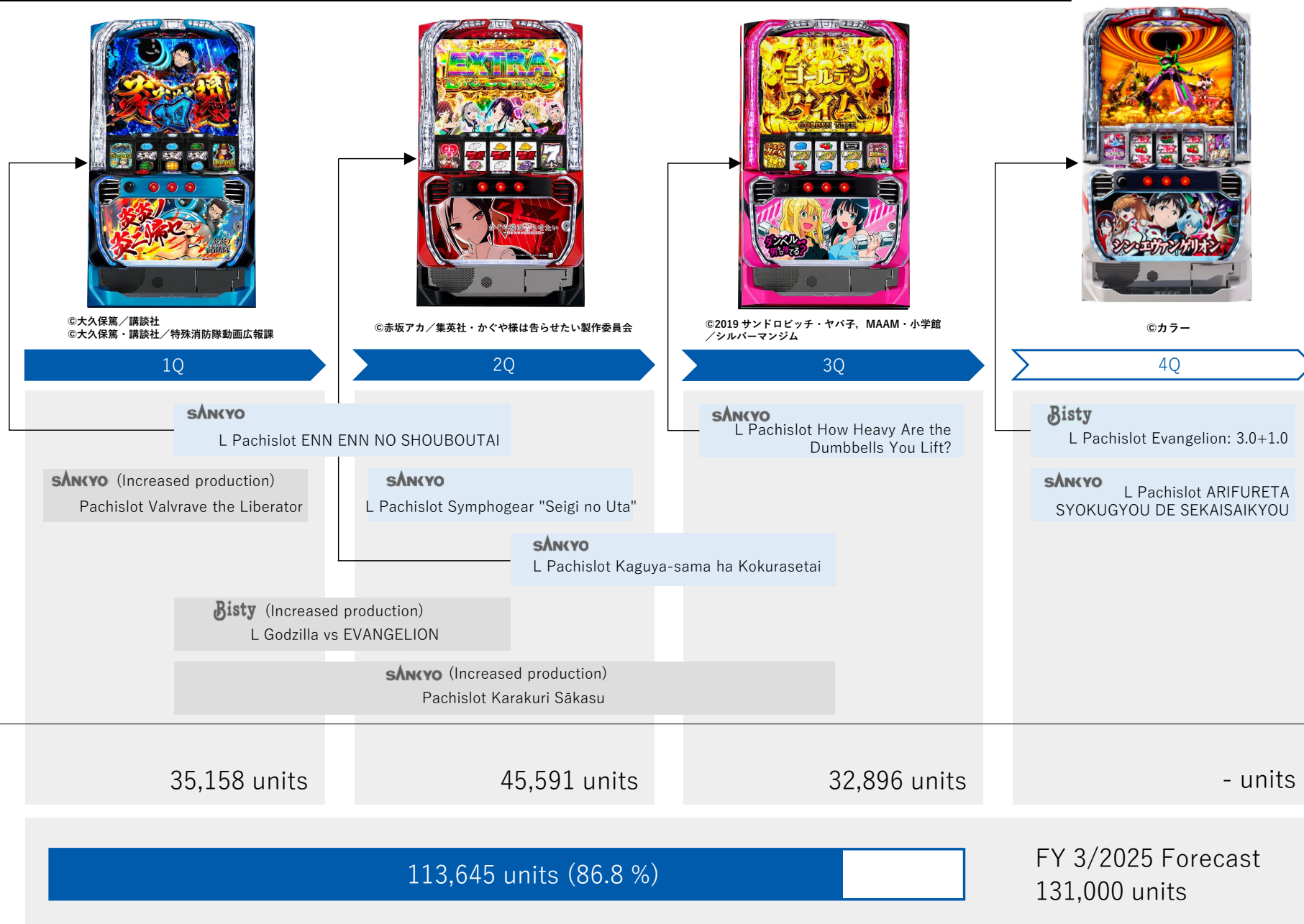
55,275

Data

(Million yen)	FY 3/2024 3Q	FY 3/2025 3Q	YoY
Net Sales	23,176	55,275	+32,099
Operating Income	11,075	32,595	+21,520
Percentage	47.8%	59.0%	
(Units)			
Machines sales	51,020	113,645	+62,625
SANKYO	33,038	101,261	+68,223
Bisty	17,982	12,384	-5,598

+32,099

Pachislot Machines Business

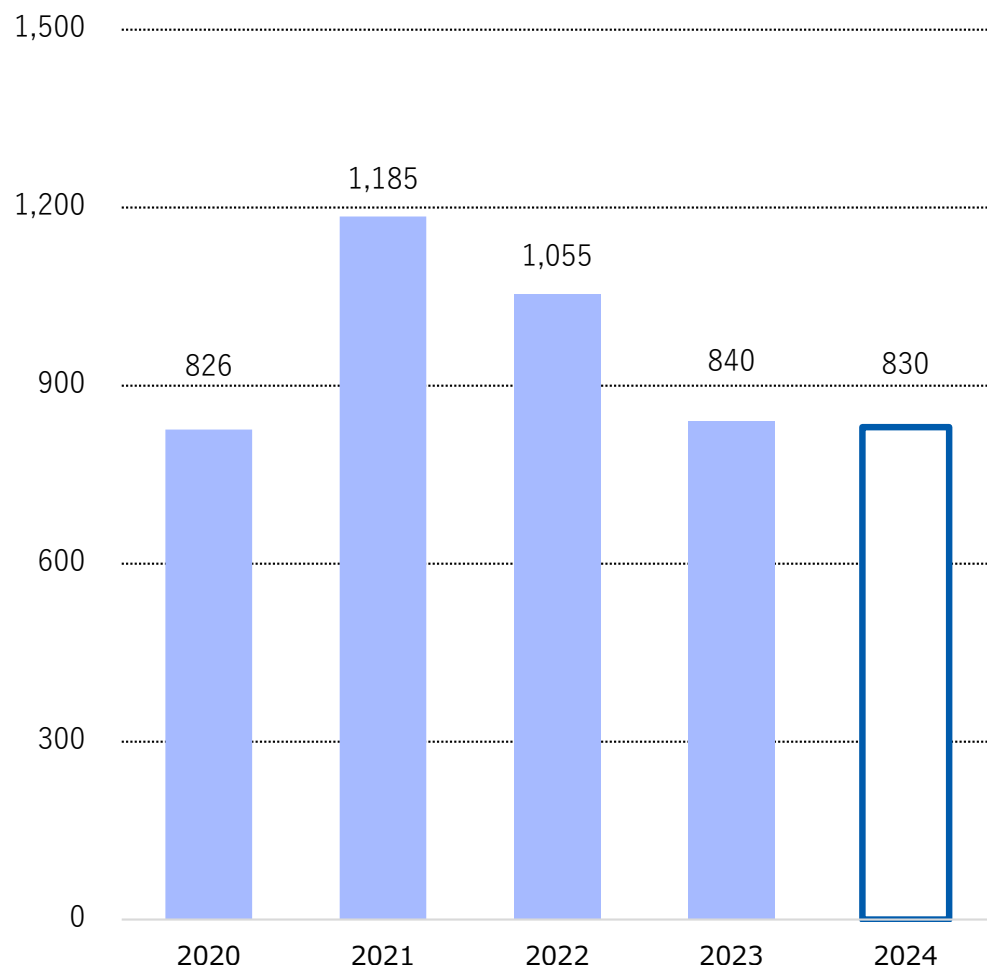


Contents

Overview of Financial Results	P3
Overview of Business	P13
➤ Surroundings of Pachinko and Pachislot Industry, And Initiatives of SANKYO	P18
Appendix	P22

Sales Volume

(Thousand units)



※ Estimates of SANKYO

Sales volume forecast FY2025 :

800 thousand units



830 thousand units

(April 1, 2024 to March 31, 2025)

Total number of units sold

Approx. 660 thousand units YoY Approx. -7%

(April to December, 2024)

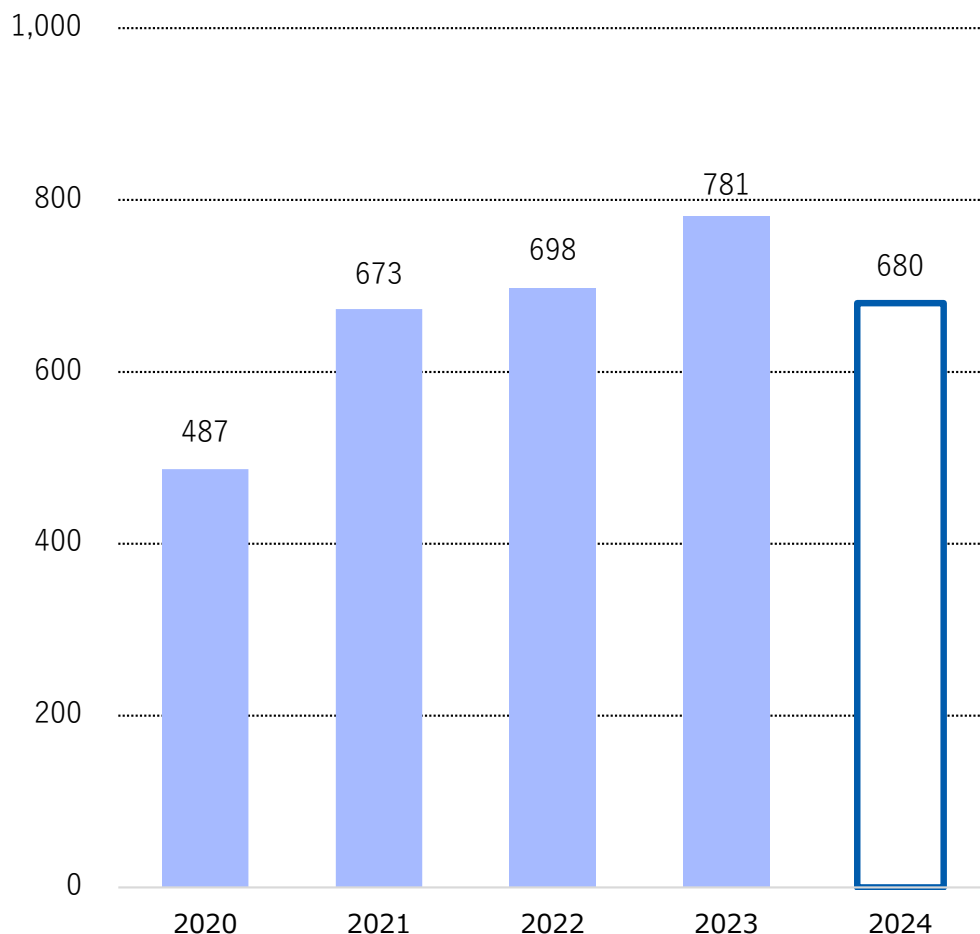
(9 titles sold 20,000 units or more.)

(April to December)

- ✓ Total sales volume in the period from April to December, 2024 fell short of the same period of the previous year.
 - Whereas the situation of machine utilization in the market remains somewhat weak, total sales volume for the Fiscal year ending March 31, 2025 is expected to exceed the initial forecast.
 - Amid gradual diffusion of Smart Pachinko machines began with the enhancement of their gaming performance, titles with strong machine utilization track records have started to emerge.
- ✓ Expect the expanding of introduction of Smart Pachinko machines.
 - We expect that expanding of introduction of Smart Pachinko machines becomes a trigger that will spur revitalization of the market going forward.

Sales Volume

(Thousand units)



Source: Yano Research Institute 2024: Estimate of SANKYO

Sales volume forecast FY2025 :

880 thousand units

↓
680 thousand units

(April 1, 2024 to March 31, 2025)

Total number of units sold

Approx. 550 thousand units YoY Approx. -12%

(April to December, 2024)

(6 titles sold 20,000 units or more.)

(April to December)

✓ Total sales volume in the period from April to December, 2024 fell short of the same period of the previous year.

- Total sales volume seems to have been somewhat lower than the previous fiscal year's level mainly owing to the reaction to the launch of major popular titles in the previous fiscal year.
- Whereas the situation of machine utilization in the market has been firm, with continuous emergence of hit titles, total sales volume for the Fiscal year ending March 31, 2025 is expected to fall short of the initial forecast.

✓ Stable market environment is expected to continue Q4 onward.

- Hit titles have emerged continuously, centering on Smart Pachislot. Stable machine utilization and purchasing demand is expected to continue.

- Aim to achieve the top share for three consecutive years in the pachinko market.
- Aim to become one of the companies in the top group in the pachislot market.

Q1-Q3

- ✓ In the pachislot machines business, conducted increased production of multiple titles, which have long been popular. And created hit titles among some of our new title released as well.
 - increased production of three titles, released last year or earlier, including “Pachislot Karakuri Sākasu, which has been enjoying strong, long-running sales since its launch in July 2023.
 - “L Pachislot ENN ENN NO SHOUBOUTAI” and “L Pachislot Kaguya-sama ha Kokurasetai”, released in the current fiscal year became hits with increased production.
- ✓ Vigorously released Smart Pachinko that take advantage of new game performance.
 - Smart Pachinko title “e Fever MOBILE SUIT GUNDAM UNICORN Sairai -Shiroki Ikkakujū to Kuroki Shishi-” has gained popularity. It offers distinctive gaming performance with Lucky Trigger and the “Chōdeka START”, start chucker pocket where balls enter is far bigger than is usual.
 - “e Fever Karakuri Sākasu 2 Maō ver.” has been maintaining high machine utilization since its introduction.

Q4

- ✓ Vigorously release Smart Pachinko and Pachislot machines.
 - Focus on developing Smart Pachinko machines, shifting from conventional machines (P machines). And develop a variety of products.
 - Smart Pacinko new titles to plan to be released
“e Fever Symphogear 4 Carol ver.”
“e Fever Danjon ni Deai wo Motomeru no wa Machigatteiru Darou ka 2”
 - Amid enhancing the presence of SANKYO Group in the pachislot market as well, vigorously release Smart Pachislot.
 - Smart Pacislot new titles to plan to be released
“L Pachislot Evangelion: 3.0+1.0”
“L Pachislot ARIFURETA SYOKUGYOU DE SEKAISAIKYOU”

Contents

Overview of Financial Results	P3
Overview of Business	P13
Surroundings of Pachinko and Pachislot Industry, And Initiatives of SANKYO	P18
➤ Appendix	P22

Business Results for the First Nine Months of FY 3/2025

	FY 3/2024	FY 3/2025		Forecast	FY 3/2024					FY 3/2025		
Consolidated: million yen	9 Months	9 Months	YoY	Full Year	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3
Net Sales	170,588	153,700	-16,888	190,000	50,777	65,413	54,398	28,511	199,099	42,210	48,519	62,971
Pachinko	129,840	80,212	-49,628	107,000	34,887	47,220	47,733	17,202	147,042	17,866	20,115	42,231
Pachislot	23,176	55,275	+32,099	63,000	9,056	12,630	1,490	8,967	32,143	16,610	22,590	16,075
Ball Bearing Supply	17,298	17,845	+547	19,500	6,734	5,481	5,083	2,199	19,497	7,592	5,693	4,560
Other Business	272	367	+95	500	97	83	92	144	416	140	121	106
Cost of Sales	76,102	62,687	-13,415	80,000	22,450	29,237	24,415	12,318	88,420	17,127	19,389	26,171
Gross Profit	94,485	91,012	-3,473	110,000	28,326	36,176	29,983	16,194	110,679	25,083	29,129	36,800
SG & A Expenses	29,221	28,570	-651	39,000	9,137	9,905	10,179	8,963	38,184	7,810	10,114	10,646
Operating Income	65,264	62,442	-2,822	71,000	19,188	26,272	19,804	7,231	72,495	17,273	19,015	26,154
Pachinko	56,700	33,755	-22,945	42,000	14,997	21,518	20,185	4,465	61,165	8,118	7,723	17,914
Pachislot	11,075	32,595	+21,520	35,000	4,818	6,665	(408)	4,214	15,289	9,729	13,543	9,323
Ball Bearing Supply	1,531	1,405	-126	1,500	595	514	422	51	1,582	600	474	331
Other Business	122	137	+15	200	32	42	48	37	159	46	38	53
Elimination/Corporate	(4,166)	(5,451)	-1,285	(7,700)	(1,255)	(2,466)	(445)	(1,535)	(5,701)	(1,222)	(2,762)	(1,467)
Recurring Income	65,879	63,187	-2,692	72,000	19,482	26,381	20,016	7,303	73,182	17,575	19,165	26,447
Extra ordinary Gains	2,205	540	-1,665	540	434	0	1,771	0	2,205	-	-	540
Extra ordinary Losses	105	123	+18	123	7	0	98	6	111	1	113	9
Net Income	48,244	45,508	-2,736	51,500	14,080	18,707	15,457	5,547	53,791	12,503	13,732	19,273
EPS: yen		207.31		234.58					203.81			

Machines sales: units

Pachinko	260,363	167,703	-92,660	223,000	77,458	90,360	92,545	37,285	297,648	40,035	43,627	84,041
SANKYO+JB	136,456	120,949	-15,507	169,000	47,353	67,689	21,414	17,883	154,339	37,930	39,133	43,886
Bisty	123,907	46,754	-77,153	54,000	30,105	22,671	71,131	19,402	143,309	2,105	4,494	40,155
Pachislot	51,020	113,645	+62,625	131,000	19,155	29,242	2,623	19,359	70,379	35,158	45,591	32,896
SANKYO	33,038	101,261	+68,223	111,000	19,153	11,538	2,347	13,796	46,834	27,579	44,554	29,128
Bisty	17,982	12,384	-5,598	20,000	2	17,704	276	5,563	23,545	7,579	1,037	3,768

GP Margin/OP Margin

	FY 3/2024	FY 3/2025		Forecast	FY 3/2024					FY 3/2025		
Consolidated	9 Months	9 Months	YoY	Full Year	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3
GP Margin	55.4%	59.2%	+3.8pt	57.9%	55.8%	55.3%	55.1%	56.8%	55.6%	59.4%	60.0%	58.4%
OP Margin	38.3%	40.6%	+2.4pt	37.4%	37.8%	40.2%	36.4%	25.4%	36.4%	40.9%	39.2%	41.5%

Expenses etc.

	FY 3/2024	FY 3/2025		Forecast	FY 3/2024					FY 3/2025		
Consolidated: million yen	9 Months	9 Months	YoY	Full Year	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3
Sales Commission	8,056	4,229	-3,827	4,962	2,026	1,802	4,228	1,317	9,373	638	853	2,738
Advertising Expenses	1,921	1,881	-40	2,822	1,045	582	294	492	2,413	656	917	308
R&D Expenses	11,116	13,217	+2,101	18,750	3,505	3,643	3,968	4,180	15,296	3,789	4,590	4,838
Salaries & Wages	2,561	3,039	+478	3,948	722	737	1,102	981	3,542	734	1,084	1,221
Others	5,567	6,204	+637	8,518	1,839	3,141	587	1,993	7,560	1,993	2,670	1,541

Consolidated: million yen

Capital Expenditure	1,878	2,611	+733		709	707	462	1,146	3,024	728	1,178	705
Depreciation & Amortization	2,002	1,873	-129	2,807	503	669	830	914	2,916	440	634	799

Consolidated

No. of Employees	876	895	+19		878	877	876	878	878	900	894	895
No. of R&D Staff	268	271	+3		275	270	268	267	267	272	270	271

Indirect Sales Ratio

SANKYO+JB Pachinko	16.0%	15.1%	-0.9pt	15.6%	15.9%	15.8%	16.0%	16.0%	16.0%	16.0%	15.6%	15.1%
SANKYO Pachislot	21.1%	21.2%	+0.1pt	21.1%	20.0%	21.1%	21.1%	21.3%	21.3%	22.2%	21.8%	21.2%

Pachinko Machines Business

	FY 3/2024	FY 3/2025		Forecast	FY 3/2025							
Consolidated:million yen	9 Months	9 Months	YoY	Full Year	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3
Net Sales	129,840	80,212	-49,628	107,000	34,887	47,220	47,733	17,202	147,042	17,866	20,115	42,231
Operating Income	56,700	33,755	-22,945	42,000	14,997	21,518	20,185	4,465	61,165	8,118	7,723	17,914
Percentage	43.7%	42.1%	-1.6pt	39.3%	43.0%	45.6%	42.3%	26.0%	41.6%	45.4%	38.4%	42.4%

Machines sales: units

Pachinko	260,363	167,703	-92,660	223,000	77,458	90,360	92,545	37,285	297,648	40,035	43,627	84,041
SANKYO+JB	136,456	120,949	-15,507	169,000	47,353	67,689	21,414	17,883	154,339	37,930	39,133	43,886
Frame	77,307	51,085	-26,222		22,595	52,218	2,494	2,548	79,855	8,120	14,559	28,406
Gauge	59,149	69,864	+10,715		24,758	15,471	18,920	15,335	74,484	29,810	24,574	15,480
Bisty	123,907	46,754	-77,153	54,000	30,105	22,671	71,131	19,402	143,309	2,105	4,494	40,155
Frame	110,191	43,830	-66,361		24,075	22,645	63,471	16,404	126,595	2,062	2,188	39,580
Gauge	13,716	2,924	-10,792		6,030	26	7,660	2,998	16,714	43	2,306	575

Titles to Release

FY 3/2025	Series name	Brand	Release Date	No. of Models	Unit Sales	
Q1	P/e Fever Macross Frontier 5	SANKYO	(Apr-24)	2	20,400	
	Fever ENN ENN NO SHOUBOUTAI Light ver.	SANKYO	(May-24)	1	9,100	
	Fever SANGOKU SENKI 7500	SANKYO	(Jun-24)	1	8,500	
Q2	Fever ARIFURETA SYOKUGYOU DE SEKAISAIKYOU Light ver.	SANKYO	(Jul-24)	1	--	
	P/e Fever MOBILE SUIT GUNDAM UNICORN Sairai -Shiroki Ikkakujū to Kuroki Shishi-	SANKYO	(Aug-24)	2	31,600	
	Fever Kaguya-sama ha Kokurasetai Light ver.	SANKYO	(Sep-24)	1	--	
	NEON GENESIS EVANGELION -Roar for tomorrow- PREMIUM MODEL	Bisty	(Sep-24)	1	--	
Q3	e Fever MOBILE SUIT GUNDAM UNICORN Sairai -Shiroki Ikkakujū to Kuroki Shishi- (Additional sales)	SANKYO	(Oct-24)	1	--	
	Uchū Senkan Yamato 2202 Super Wave	Bisty	(Oct-24)	1	13,000	
	Fever Valvrave the Liberator 3 Light ver.	SANKYO	(Oct-24)	1	--	
	P/e Fever Karakuri Sākasu 2	SANKYO	(Nov-24)	2	24,700	
	P/e Godzilla vs EVANGELION Second impact G	Bisty	(Dec-24)	2	28,400	Total
	Fever MOBILE SUIT GUNDAM SEED LT-Light ver.	SANKYO	(Dec-24)	1	7,600	167,703
Q4	P/e Fever Symphogear 4	SANKYO	(Jan-25)	2	--	
	Pachinko EVANGELION:3.0+1.0 129 LT ver.	Bisty	(Feb-25)	1	--	
	P/e Fever Danjon ni Deai wo Motomeru no wa Machigatteiru Darou ka 2	SANKYO	(Mar-25)	2	--	

Pachislot Machines Business

	FY 3/2024	FY 3/2025		Forecast	FY 3/2024					FY 3/2025		
Consolidated: million yen	9 Months	9 Months	YoY	Full Year	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3
Net Sales	23,176	55,275	+32,099	63,000	9,056	12,630	1,490	8,967	32,143	16,610	22,590	16,075
Operating Income	11,075	32,595	+21,520	35,000	4,818	6,665	(408)	4,214	15,289	9,729	13,543	9,323
Percentage	47.8%	59.0%	+11.2pt	55.6%	53.2%	52.8%	(27.4%)	47.0%	47.6%	58.6%	60.0%	58.0%

Machines sales: units

Pachislot	51,020	113,645	+62,625	131,000	19,155	29,242	2,623	19,359	70,379	35,158	45,591	32,896
SANKYO	33,038	101,261	+68,223	111,000	19,153	11,538	2,347	13,796	46,834	27,579	44,554	29,128
Bisty	17,982	12,384	-5,598	20,000	2	17,704	276	5,563	23,545	7,579	1,037	3,768

Titles to Release

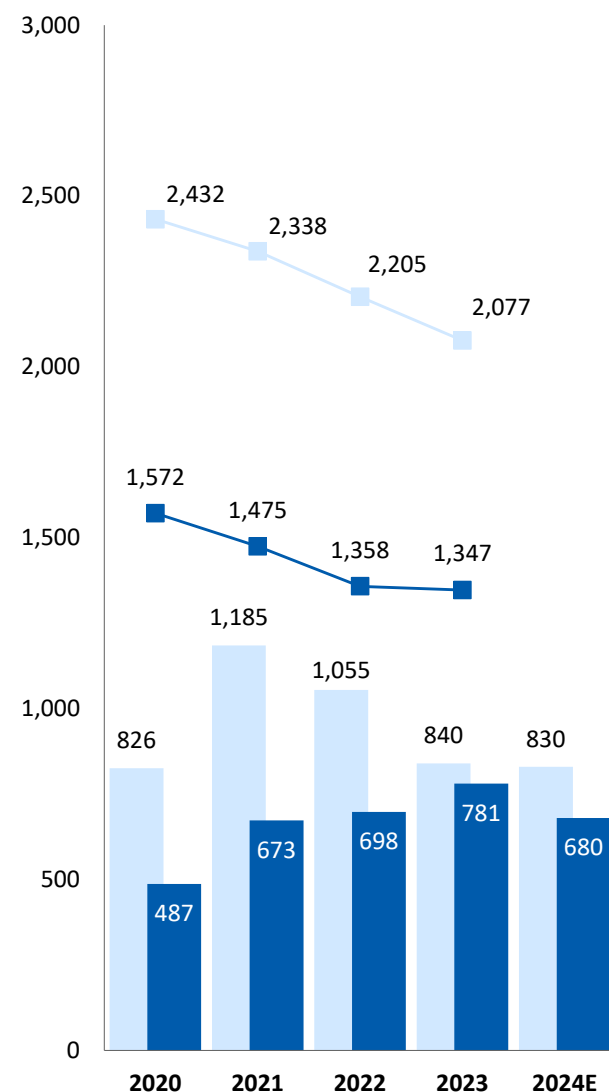
FY 3/2025	Series name	Brand	Release Date	Unit Sales	
Q1	Pachislot Valvrave the Liberator (Increased production)	SANKYO	(Apr-24)	6,800	
	L Godzilla vs EVANGELION (Increased production)	Bisty	(Apr-24)	7,500	
	L Pachislot ENN ENN NO SHOUBOUTAI	SANKYO	(May-24)	11,400	
	Pachislot Karakuri Sākasu (Increased production)	SANKYO	(Jun-24)	8,700	
Q2	L Pachislot Symphogear "Seigi no Uta"	SANKYO	(Jul-24)	21,500	
	L Pachislot ENN ENN NO SHOUBOUTAI (Additional sales)	SANKYO	(Jul-24)	--	
	Pachislot Karakuri Sākasu (Increased production)	SANKYO	(Aug-24)	--	
	L Godzilla vs EVANGELION (Increased production)	Bisty	(Aug-24)	--	
	L Pachislot Kaguya-sama ha Kokurasetai	SANKYO	(Sep-24)	15,400	
Q3	Pachislot Karakuri Sākasu (Increased production)	SANKYO	(Nov-24)	--	
	L Pachislot How Heavy Are the Dumbbells You Lift?	SANKYO	(Dec-24)	20,500	Total
	L Pachislot Kaguya-sama ha Kokurasetai (Additional sales)	SANKYO	(Dec-24)	5,000	113,645
Q4	L Pachislot Evangelion: 3.0+1.0	Bisty	(Jan-25)	--	
	L Pachislot ARIFURETA SYOKUGYOU DE SEKAISAIKYOU	SANKYO	(Feb-25)	--	

Financial Indicators

(Million yen)	FY 3/2018	FY 3/2019	FY 3/2020	FY 3/2021	FY 3/2022	FY 3/2023	FY 3/2024	FY 3/2025E
Net Sales	86,220	88,558	78,416	58,129	84,857	157,296	199,099	190,000
Operating Income	10,181	21,286	12,551	6,587	21,357	58,532	72,495	71,000
Recurring Income	11,319	22,300	13,476	7,488	22,257	59,341	73,182	72,000
Net Income	5,550	13,384	13,045	5,749	18,466	46,893	53,791	51,500
Total Assets	396,291	399,585	325,232	292,104	309,213	365,950	292,119	
Total Net Assets	337,242	337,377	269,521	268,887	270,120	310,259	251,579	
DPS (Yen)*	30.00	30.00	30.00	30.00	20.00	30.00	80.00	100.00
* The Company carried out a share split at a ratio of five shares for one share of common stock, effective on March 1, 2024. DPS is adjusted to reflect the stock split.								
Return on Equity	1.6%	4.0%	4.3%	2.1%	6.9%	16.3%	19.3%	
Average ROE of five consecutive	2.6%	2.3%	2.7%	2.5%	3.8%	6.7%	9.8%	
Net Income Ratio	6.4%	15.1%	16.6%	9.9%	21.8%	29.8%	27.0%	
Total Asset Turnover	0.22	0.22	0.22	0.19	0.28	0.47	0.61	
Financial Leverage	1.16	1.18	1.19	1.15	1.12	1.16	1.17	

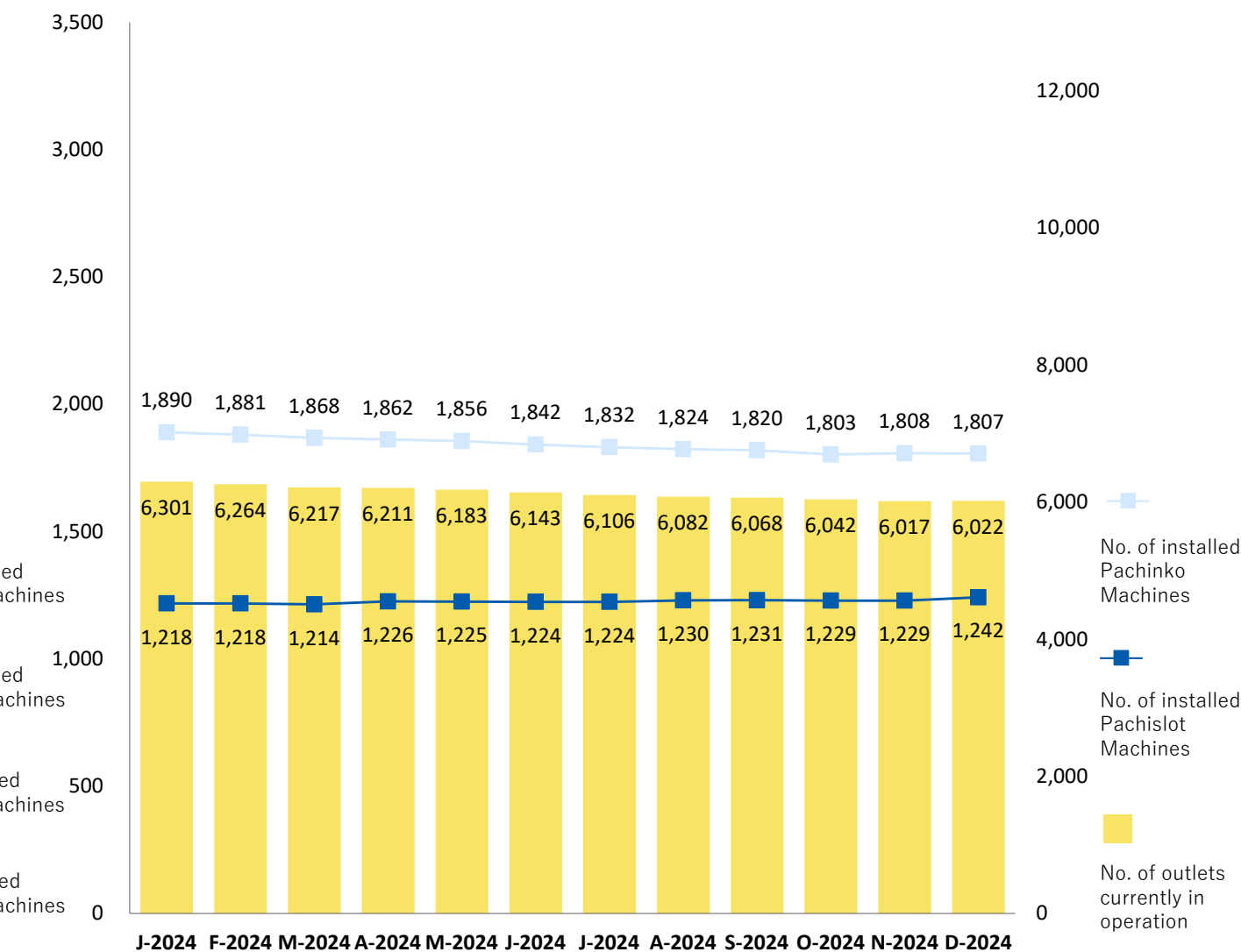
Pachinko/Pachislot Machine Market

Market size



(Thousand units)

Situation of Parlors that Are Members of Zennichiuren for recent a year

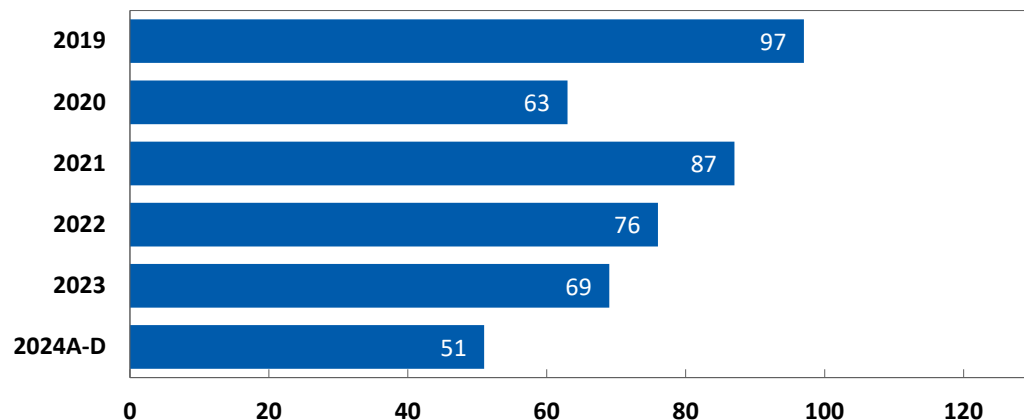


(Thousand units)

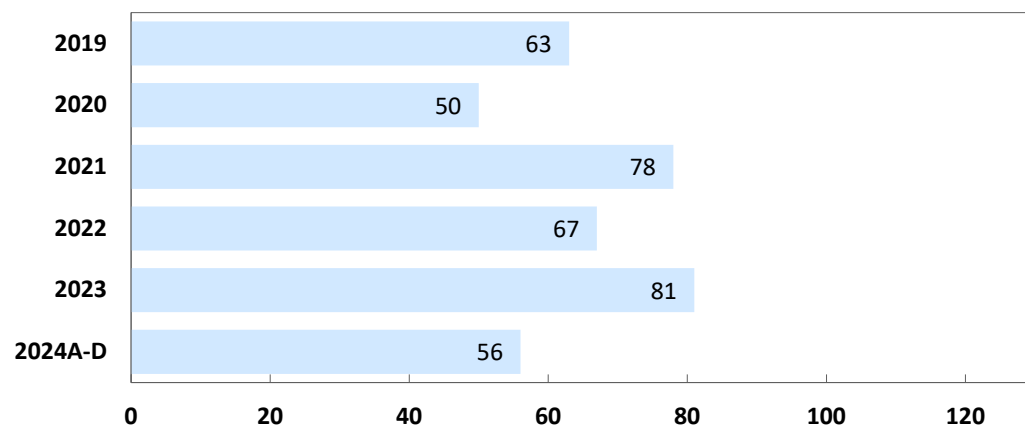
Source: National Police Agency, Yano Research Institute, Zennichiuren

Number of Titles Sold (All Manufacturers)

Pachinko machines



Pachislot machines



※ Estimates of SANKYO ※ Except for reuse and sub spec models

Compliance with Format Inspection

	2019	2020	2021	2022	2023	2024J-D
Applicant	945	912	990	910	912	910
Pass	430	295	313	230	186	223
Fail	560	499	598	669	666	619
SANKYO Group (Number of Pass)						
SANKYO+JB	28	37	23	25	38	41
Bisty	19	8	9	10	14	16
Total	47	45	32	35	52	57

including Arrange Ball, Jong-Kyu

	2019	2020	2021	2022	2023	2024J-D
Applicant	982	917	985	972	1,008	1,028
Pass	191	185	263	194	196	153
Fail	721	665	694	721	765	815
SANKYO Group (Number of Pass)						
SANKYO	9	2	9	10	9	6
Bisty	3	8	7	1	9	1
Total	12	10	16	11	18	7

Source: Security Electronics and Communications Technology Association

Investor Relations Office Corporate Planning Division



ir-desk@sankyo-fever.co.jp



<https://www.sankyo-fever.co.jp/corporate/ir/>

【Disclaimer on Forward-Looking Statements】

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