



Presentation on Business Results
of FY 3/2024
(April 1, 2023 to March 31, 2024)

May 9, 2024

SANKYO CO., LTD.

Prime Market of the TSE #6417

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- ✓ Sales volumes of pachinko and pachislot machines increased, resulting in increases in net sales and profits from the previous fiscal year.
- ✓ Profit attributable to owners of parent hit record-highs for two consecutive years.

Consolidated Financial Results

Net Sales	199,099	million yen	YoY	+26.6 %
Operating Income	72,495	million yen		+23.9 %
Net Income attributable to owners of parent	53,791	million yen		+14.7 %
Net Income per share	203.81	yen		+42.31 yen

Pachinko Machines Business

Net Sales	147,042	million yen	YoY	+20.0 %
Operating Income	61,165	million yen		+12.8 %
Sales of Unit	297,648	unit		+10.8 %

Pachislot Machines Business

Net Sales	32,143	million yen	YoY	+42.5 %
Operating Income	15,289	million yen		+64.8 %
Sales of Unit	70,379	unit		+36.4 %

Pachinko Pachislot Market

- ✓ In the pachinko market, the total sales volume of pachinko machines fell below that of the previous fiscal year as the machine utilization was slightly sluggish due to the prevalence of the popular pachislot (Smart Pachislot) machines.
- ✓ In the pachislot market, the machine utilization remained firm as Smart Pachislot hit titles continued to appear, and the total sales volume of pachislot machines exceeded the previous year, maintaining a favorable environment.

SANKYO Group

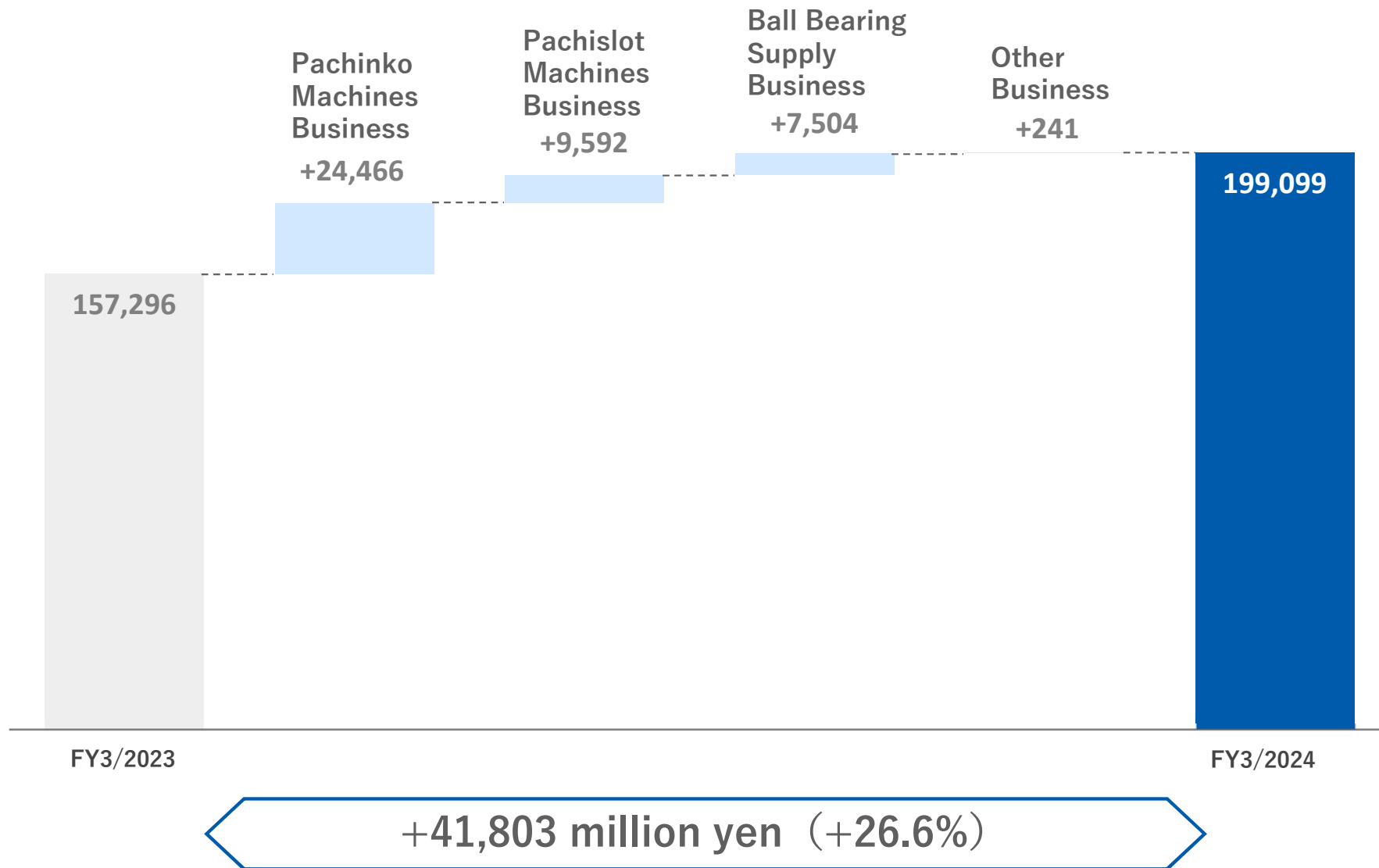
- Number of New Titles of Pachinko machine released : Ten (Reused models etc.)
- Number of New Titles of Pachislot machine released : Five
- ✓ In the pachinko machines business, we achieved over 30% market share in sales of pachinko machines and top market share for two consecutive years by accumulating the sales volume mainly of mainstay machine series.
- ✓ In the pachislot machines business, we have enhanced brand power and sales share by generating multiple highly utilized machines through the product development that captures current trends.

Summary of Financial Results

million yen	FY 3/2023	FY 3/2024	YoY	
Net Sales	157,296	199,099	+41,803	+26.6%
Pachinko Machines Business	122,576	147,042	+24,466	+20.0%
Pachislot Machines Business	22,551	32,143	+9,592	+42.5%
Cost of Sales	66,380	88,420	+22,040	+33.2%
Gross Profit	90,916	110,679	+19,763	+21.7%
Percentage	57.8%	55.6%	-2.2pt	
SG & A Expenses	32,383	38,184	+5,801	+17.9%
Operating Income	58,532	72,495	+13,963	+23.9%
Percentage	37.2%	36.4%	-0.8pt	
Pachinko Machines Business	54,223	61,165	+6,942	+12.8%
Pachislot Machines Business	9,280	15,289	+6,009	+64.8%
Recurring Income	59,341	73,182	+13,841	+23.3%
Net Income attributable to owners of parent	46,893	53,791	+6,898	+14.7%

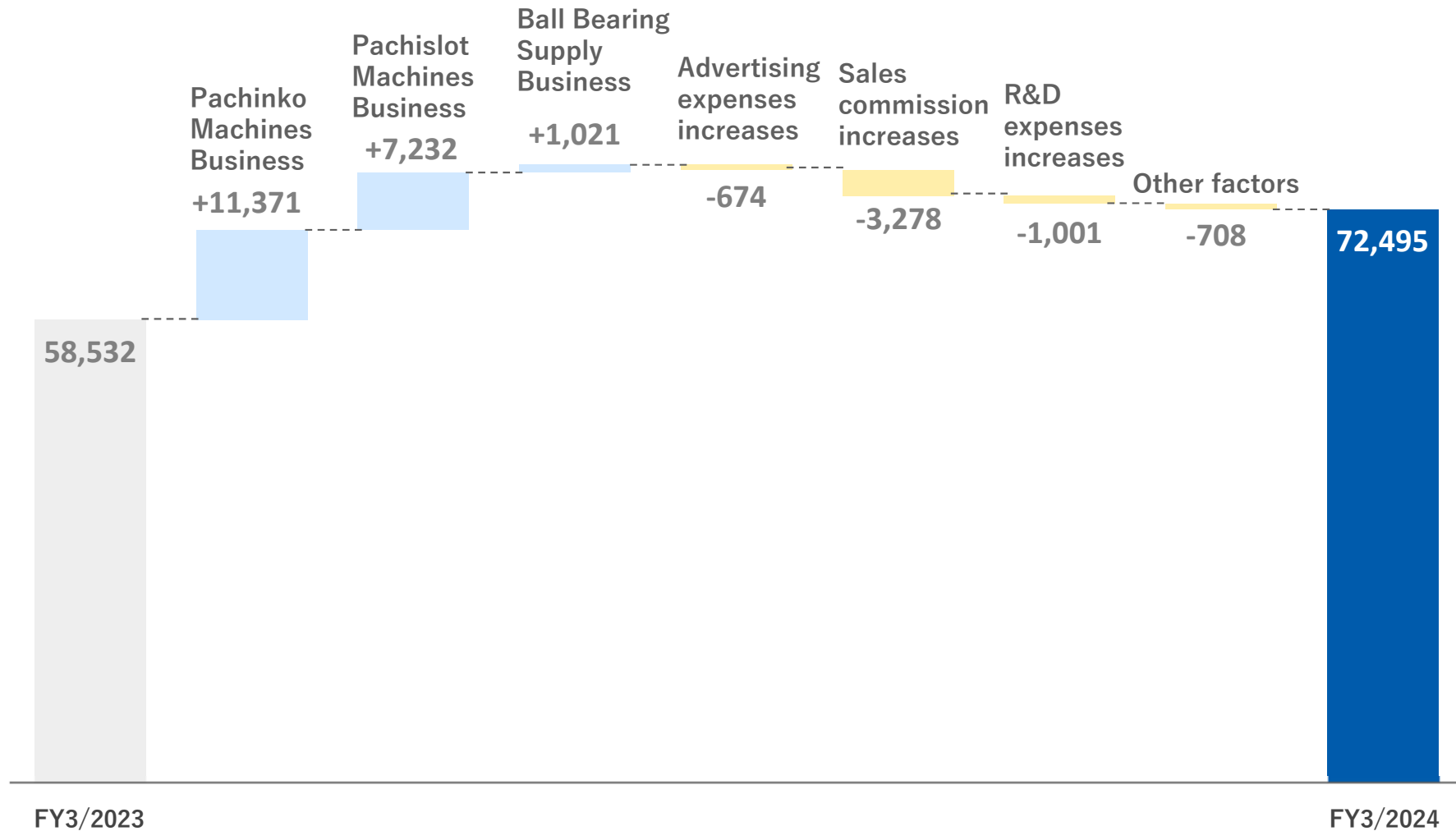
Factors of Change in Consolidated Net Sales

Million yen



Factors of Change in Consolidated Operating Income

Million yen



+13,963 million yen (+23.9%)

Costs and Expenses

million yen	FY 3/2023	FY 3/2024	YoY	
SG & A Expenses	32,383	38,184	+5,801	+17.9%
Advertising Expenses	1,739	2,413	+674	+38.8%
Sales Commission	6,095	9,373	+3,278	+53.8%
R&D Expenses	14,295	15,296	+1,001	+7.0%
Salaries & Wages	2,988	3,542	+554	+18.5%
Depreciation & Amortization	1,838	2,916	+1,078	+58.7%
Capital Expenditure	2,881	3,024	+143	+5.0%

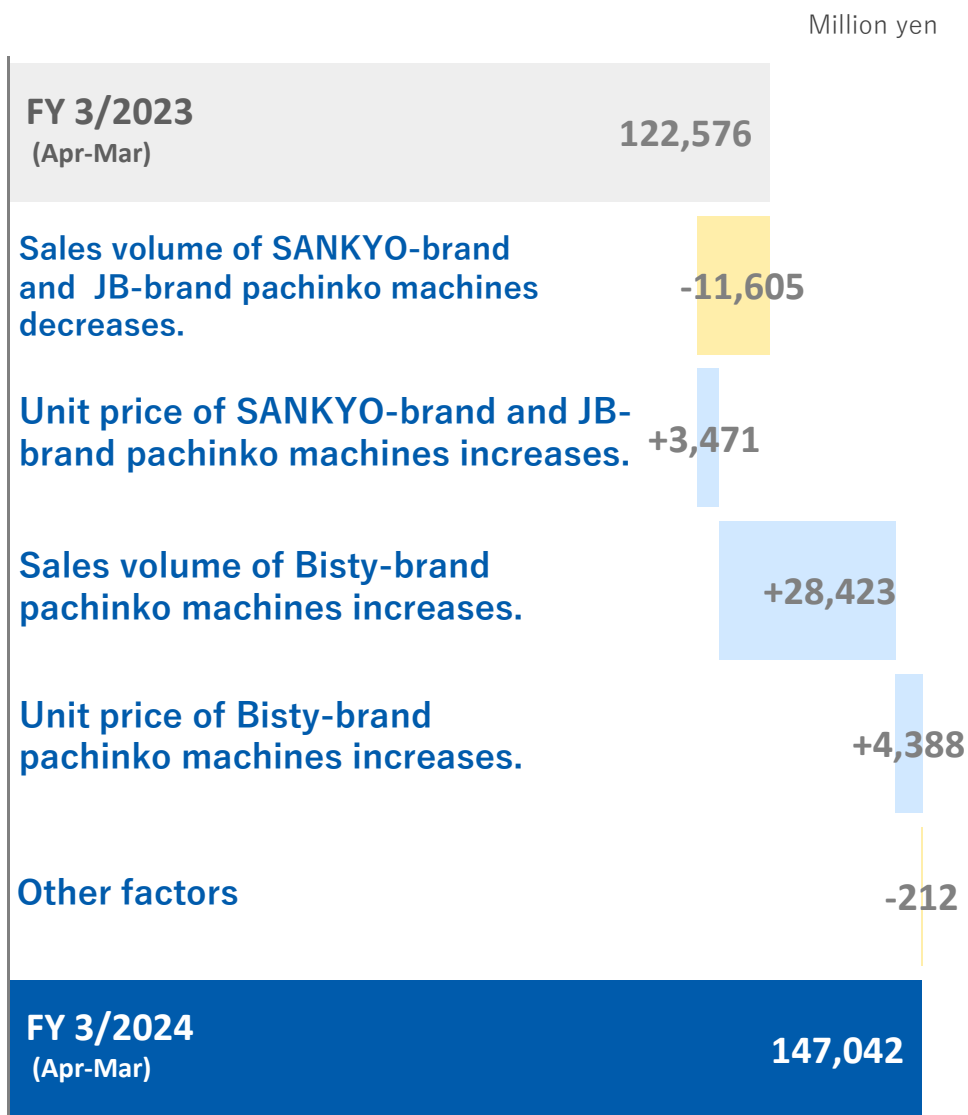
Summary of Balance Sheet

million yen	As of 31-Mar-23	As of 31-Mar-24	YoY	Main Factors of Change
Total current assets	321,797	251,465	-70,332	
Quick assets	295,714	228,789	-66,925	Decrease due to the repurchase of treasury stock
Total fixed assets	44,153	40,654	-3,499	
Investment securities	11,436	6,601	-4,835	Sales of a portion of the investment securities
Total assets	365,950	292,119	-73,831	
Total current liabilities	47,180	31,352	-15,828	Decreases in notes and accounts payable-trade and accrued income taxes
Total long-term liabilities	8,510	9,187	+677	
Total liabilities	55,691	40,539	-15,152	
Total net assets	310,259	251,579	-58,680	Addition of net income Deduction of cash dividends paid and the repurchase of treasury stock
Total liabilities and total net assets	365,950	292,119	-73,831	

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Factors of Change in Net sales



Data

million yen	FY 3/2023	FY 3/2024	YoY
Net Sales	122,576	147,042	+24,466
Operating Income	54,223	61,165	+6,942
Percentage	44.2%	41.6%	-2.6pt
units			
Machines sales	268,726	297,648	+28,922
SANKYO+JB	182,085	154,339	-27,746
Frame	96,125	79,855	-16,270
Gauge	85,960	74,484	-11,476
Bisty	86,641	143,309	+56,668
Frame	72,197	126,595	+54,398
Gauge	14,444	16,714	+2,270

+24,466

Pachinko Machines Business



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1Q



©創通・サンライズ

2Q



©カラー

3Q



©SUNRISE/VVV Committee

4Q

New Title
x 10

Reused
Models etc.

- SANKYO**
Fever ENN ENN NO SHOUBOUTAI
- Bisty**
CODE GEASS Lelouch of the Rebellion
-Rebellion to Re; surrection-
- SANKYO**
Fever SPLASH × SPLASH
- SANKYO**
Fever MOBILE SUIT GUNDAM
UNICORN LIGHT ver.
- Bisty**
NEON GENESIS EVANGELION
(Resale) -Roar for tomorrow-
- SANKYO**
Fever Fafner Dead Aggressor 3
EXODUS "Orihime" Light ver.

77,458 units

- JB**
Fever Queen II
30th ANNIVERSARY EDITION
- SANKYO**
Fever MOBILE SUIT GUNDAM SEED
- SANKYO**
Fever Symphogear 3
Ogon Zessho LIGHT VER.
- Bisty**
NEON GENESIS EVANGELION
-Roar for tomorrow- SPECIAL EDITION
- Bisty**
NEON GENESIS EVANGELION
(Resale) -Roar for tomorrow-

90,360 units

- SANKYO**
Fever Kaguya-sama: Love Is War
- SANKYO**
Fever ARIFURETA SYOKUGYOU DE
SEKAISAIKYOU
- Bisty**
EVANGELION:3.0+1.0
Type Rei / Type Kaworu
- Bisty**
Godzilla vs EVANGELION
-G-cells awakening- PREMIUM MODEL
- SANKYO**
Fever Karakuri Circus Light ver.

92,545 units

- SANKYO**
Fever Valvrave the Liberator 3
- JB**
Fever Powerful
- SANKYO**
Fever How Heavy Are the Dumbbells
You Lift? Light ver.
- Bisty**
NEON GENESIS EVANGELION
-Roar for tomorrow- PREMIUM MODEL
- Bisty**
EVANGELION:3.0+1.0 Type Gendou
- Bisty**
CODE GEASS Lelouch of the Rebellion
-Rebellion to Re; surrection- Light ver.

37,285 units

Total 297,648 units

Sales of Unit

Factors of Change in Net sales

Data

Million yen



million yen	FY 3/2023	FY 3/2024	YoY
Net Sales	22,551	32,143	+9,592
Operating Income	9,280	15,289	+6,009
Percentage	41.2%	47.6%	+6.4pt
units			
Machines sales	51,581	70,379	+18,798
SANKYO	36,582	46,834	+10,252
Bisty	14,999	23,545	+8,546

Pachislot Machines Business



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1Q

2Q

3Q

4Q

New Title
x 5

SANKYO
Pachislot ENN ENN NO SHOUBOUTAI

SANKYO
(Resale)
L Pachislot Valvrave the Liberator

SANKYO
L Pachislot Karakuri Circus

Bisty
L Evangelion -Genesis of Destiny-

※It was introduced in October, but its sales was recognized in Q2 financial results

SANKYO
L Pachislot Macross Frontier 4

SANKYO
L Pachislot Macross Frontier 4

Bisty
L Godzilla vs EVANGELION

Sales of Unit

19,155 units

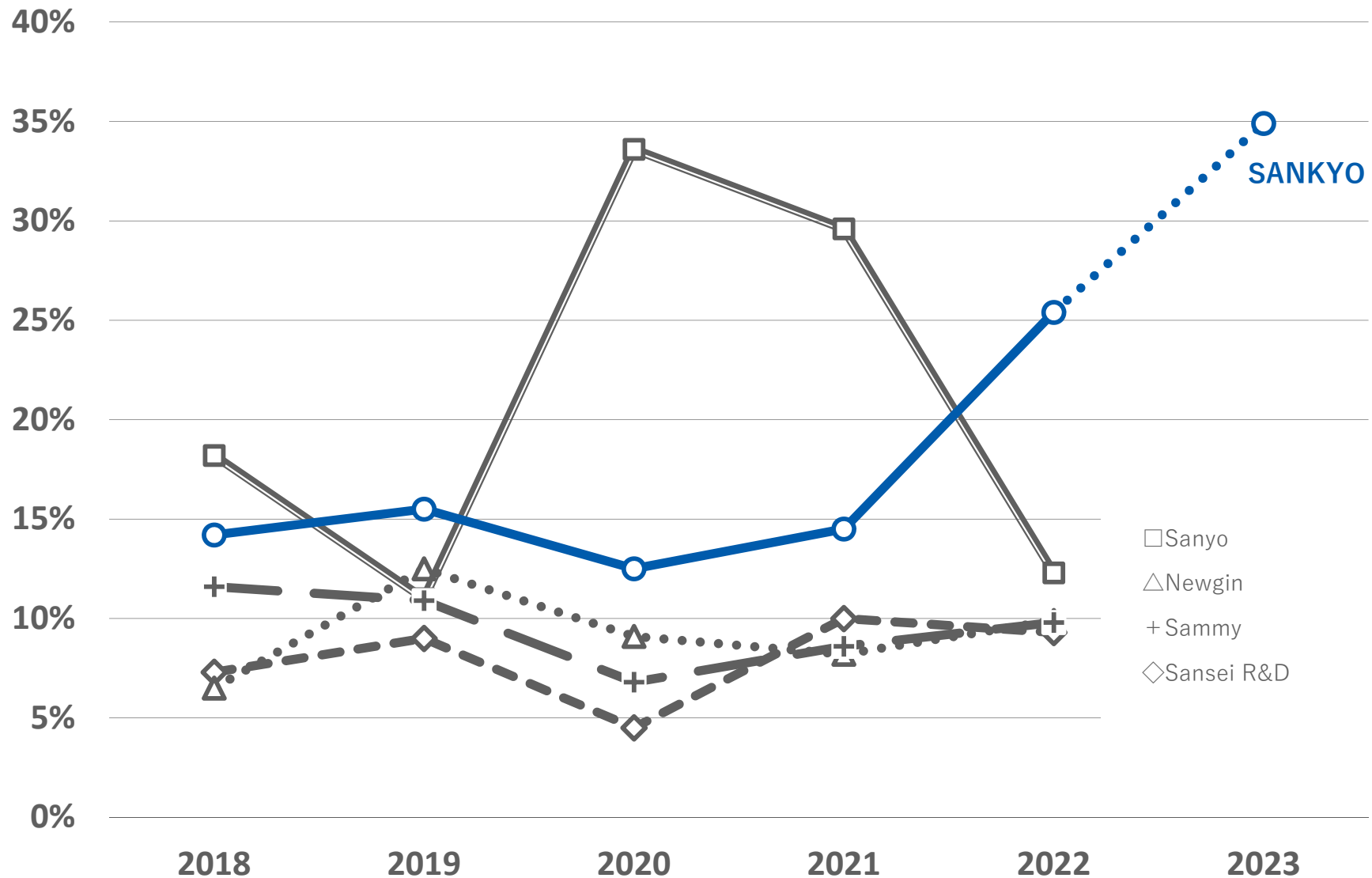
29,242 units

2,623 units

19,359 units

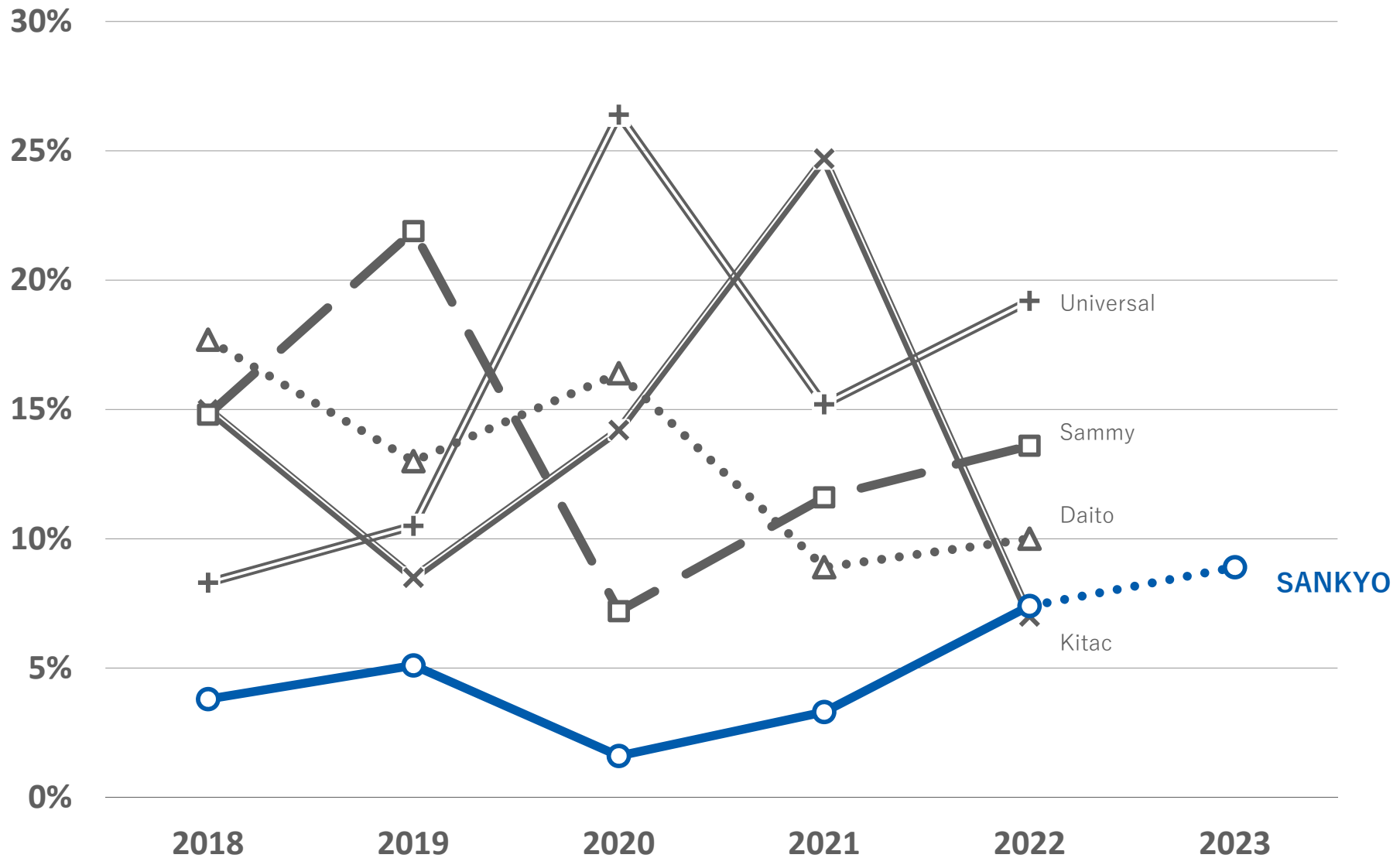
Total 70,379 units

Pachinko Machines Market Share (unit basis)



Source: Yano Research Institute
※2023 : Estimate of SANKYO

Pachislot Machines Market Share (unit basis)

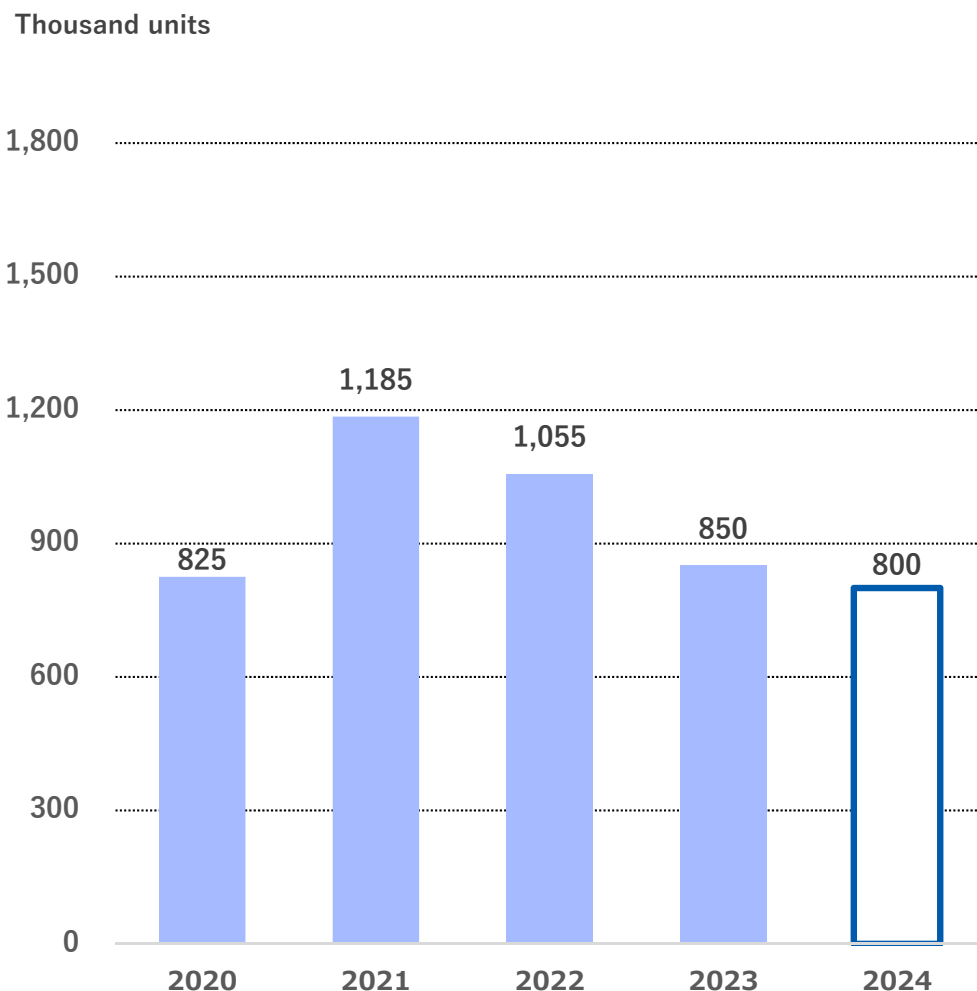


Source: Yano Research Institute
 ※2023 : Estimate of SANKYO

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Sales Volume



※ Estimates of SANKYO

Sales volume forecast FY3/2025 : **800** thousand units

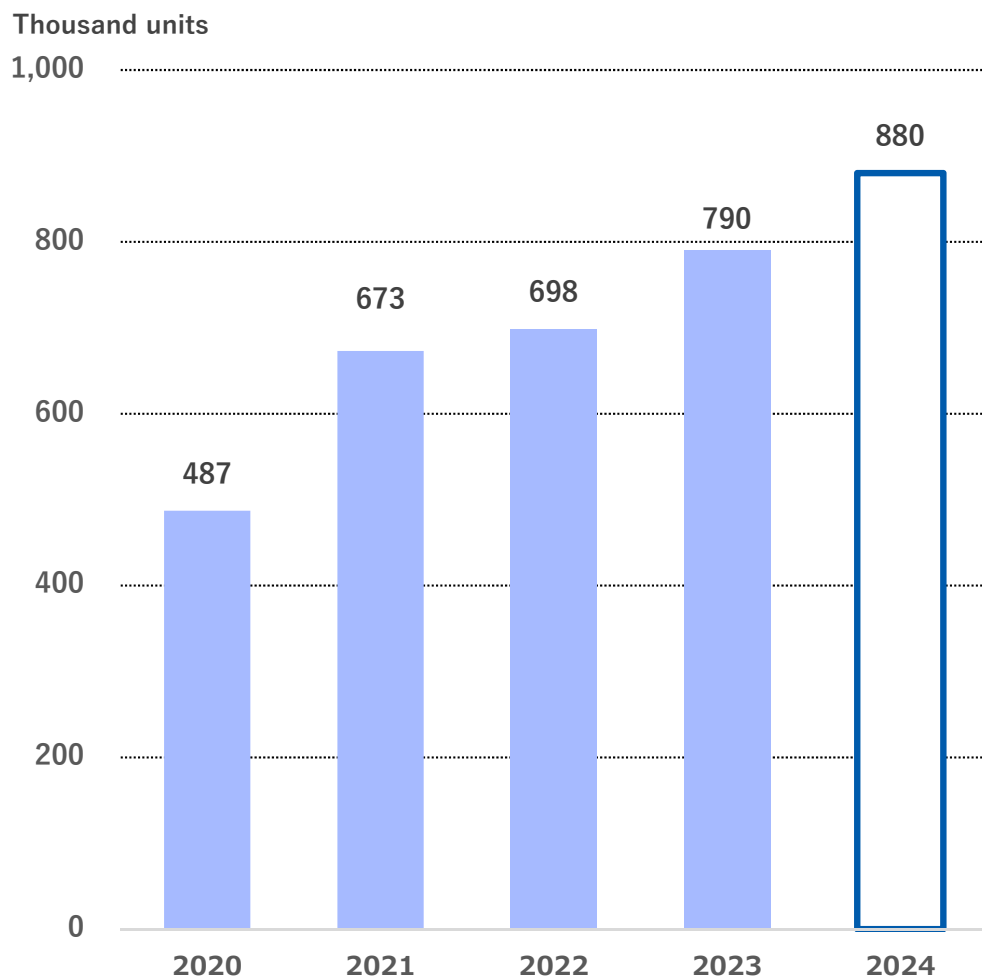
(April 1, 2024 to March 31, 2025)

Total number of units sold FY3/2024 : **850** thousand units YoY Approx.-19.2%

(April 1, 2023 to March 31, 2024) (4 titles sold 30,000 units or more.)

- ✓ Total sales volume for FY2024 fell short of that for the previous fiscal year.
 - Only a few titles of Smart Pachinko machines have been hits, and the momentum for smarter machines has not grown.
 - In the pachinko market, both the machine utilization and the sales volume were sluggish as the strong pachislot market prevailed.
- ✓ Total sales volume of FY2025 is expected to be the same level as for the previous fiscal year.
 - Although a severe market environment is expected, the winds could change with an advent of hit titles of machines such as Lucky Trigger machines and Smart Pachinko machines.

Sales Volume



Source: Yano Research Institute ※2023・2024 : Estimate of SANKYO

Sales volume forecast FY3/2025 : **880** thousand units

(April 1, 2024 to March 31, 2025)

Total number of units sold FY3/2024 : **790** thousand units YoY Approx.+13.1%

(April 1, 2023 to March 31, 2024) (7 titles sold 20,000 units or more.)

- ✓ Total sales volume for FY2023 exceeds that for the previous fiscal year.
 - The machine utilization was driven by the emergence of a stream of hit titles of Smart Pachislot machines.
 - Against the backdrop of the favorable machine utilization, the sales volume has maintained the upward trend.
- ✓ We expect the sales volume to increase in FY2025 as well.
 - We expect that the sales volume continues to be strong, with Smart Pachislot machines continuing to raise the machine utilization.

- ✓ Given the market environment, we expect the sales volume of pachinko machines to be lower year on year, while the sales volume of pachislot machines is expected to be higher year on year.
- ✓ We aim to achieve the top share for three consecutive years in the pachinko machines business and the improved market share in the pachislot machines business.

Consolidated Financial Results

Net Sales	180,000	million yen	YoY	-9.6 %
Operating Income	61,000	million yen		-15.9 %
Net Income attributable to owners of parent	42,000	million yen		-21.9 %
Net Income per share	191.48	yen		-12.33 yen

Pachinko Machines Business

Net Sales	117,800	million yen	YoY	-19.9 %
Operating Income	40,500	million yen		-33.8 %
Sales of Unit	247,700	unit		-16.8 %

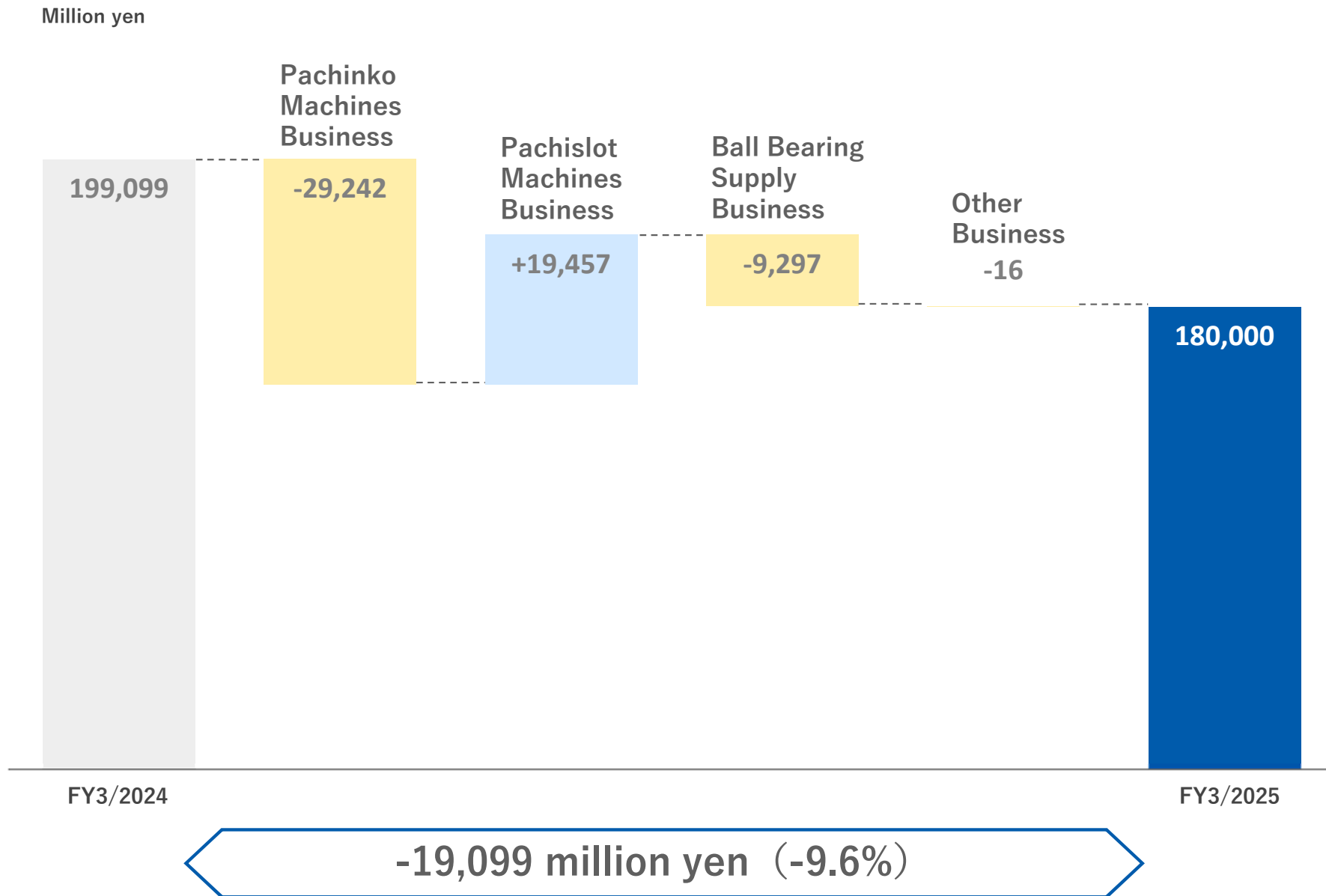
Pachislot Machines Business

Net Sales	51,600	million yen	YoY	+60.5 %
Operating Income	26,300	million yen		+72.0 %
Sales of Unit	119,500	unit		+69.8 %

Summary of Financial Forecasts

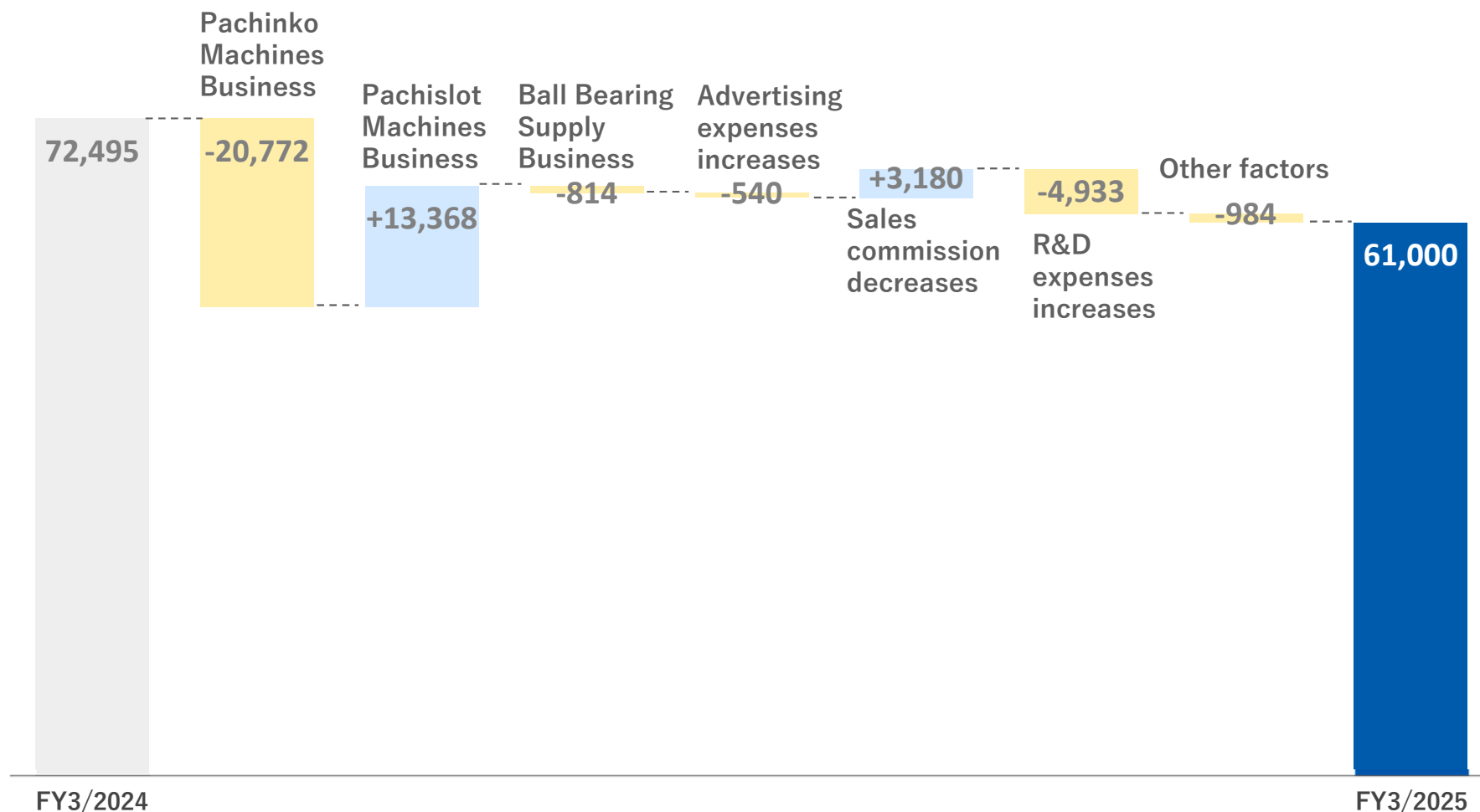
million yen	FY 3/2024	FY 3/2025 Forecast	YoY	
Net Sales	199,099	180,000	-19,099	-9.6%
Pachinko Machines Business	147,042	117,800	-29,242	-19.9%
Pachislot Machines Business	32,143	51,600	+19,457	+60.5%
Cost of Sales	88,420	77,500	-10,920	-12.4%
Gross Profit	110,679	102,500	-8,179	-7.4%
Percentage	55.6%	56.9%	+1.4pt	
SG & A Expenses	38,184	41,500	+3,316	+8.7%
Operating Income	72,495	61,000	-11,495	-15.9%
Percentage	36.4%	33.9%	-2.5pt	
Pachinko Machines Business	61,165	40,500	-20,665	-33.8%
Pachislot Machines Business	15,289	26,300	+11,011	+72.0%
Recurring Income	73,182	62,000	-11,182	-15.3%
Net Income attributable to owners of parent	53,791	42,000	-11,791	-21.9%

Factors of Change in Consolidated Net Sales



Factors of Change in Consolidated Operating Income

Million yen

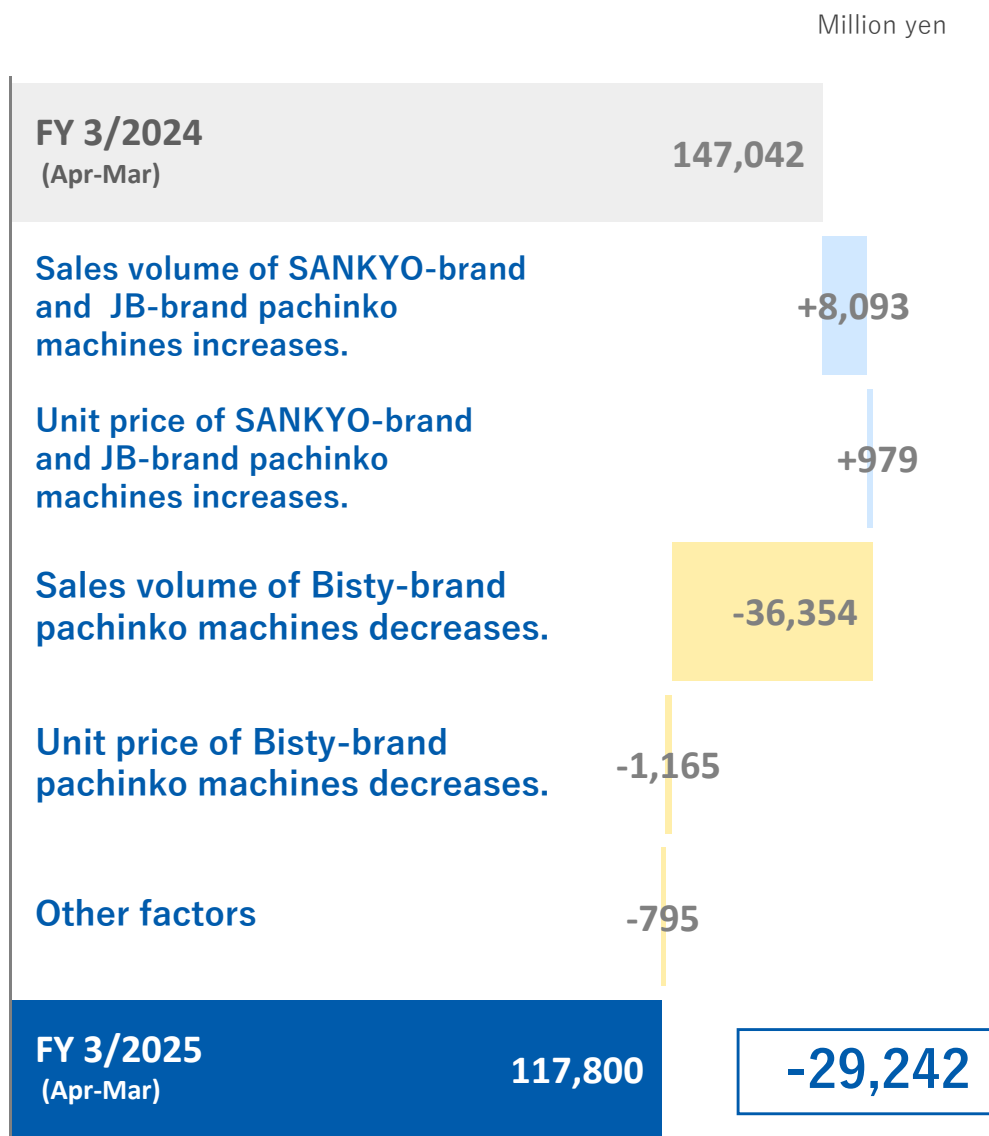


-11,495 million yen (-15.9%)

Costs and Expenses

million yen	FY 3/2024	FY 3/2025 Forecast	YoY	
SG & A Expenses	38,184	41,500	+3,316	+8.7%
Advertising Expenses	2,413	2,953	+540	+22.4%
Sales Commission	9,373	6,193	-3,180	-33.9%
R&D Expenses	15,296	20,229	+4,933	+32.3%
Salaries & Wages	3,542	3,377	-165	-4.7%
Depreciation & Amortization	2,916	2,909	-7	-0.2%
Capital Expenditure	3,024	5,376	+2,352	+77.8%

Factors of Change in Net sales

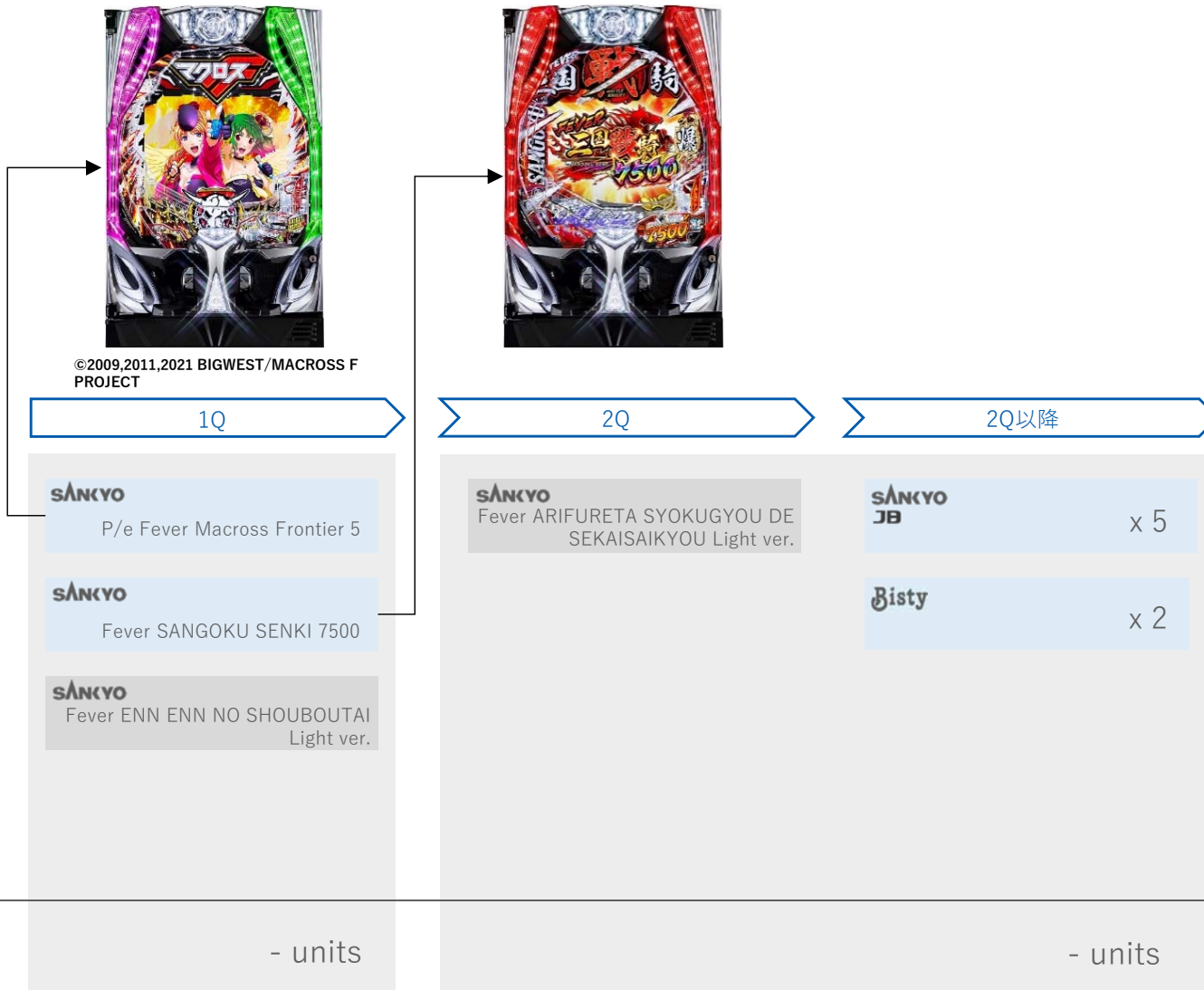


Data

million yen	FY 3/2024	FY 3/2025 Forecast	YoY
Net Sales	147,042	117,800	-29,242
Operating Income	61,165	40,500	-20,665
Percentage	41.6%	34.4%	-7.2pt
units			
Machines sales	297,648	247,700	-49,948
SANKYO+JB	154,339	172,700	+18,361
Frame	79,855	78,150	-1,705
Gauge	74,484	94,550	+20,066
Bisty	143,309	75,000	-68,309
Frame	126,595	68,000	-58,595
Gauge	16,714	7,000	-9,714



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New Title
x 9

Reused Models

Sales of Unit

- units

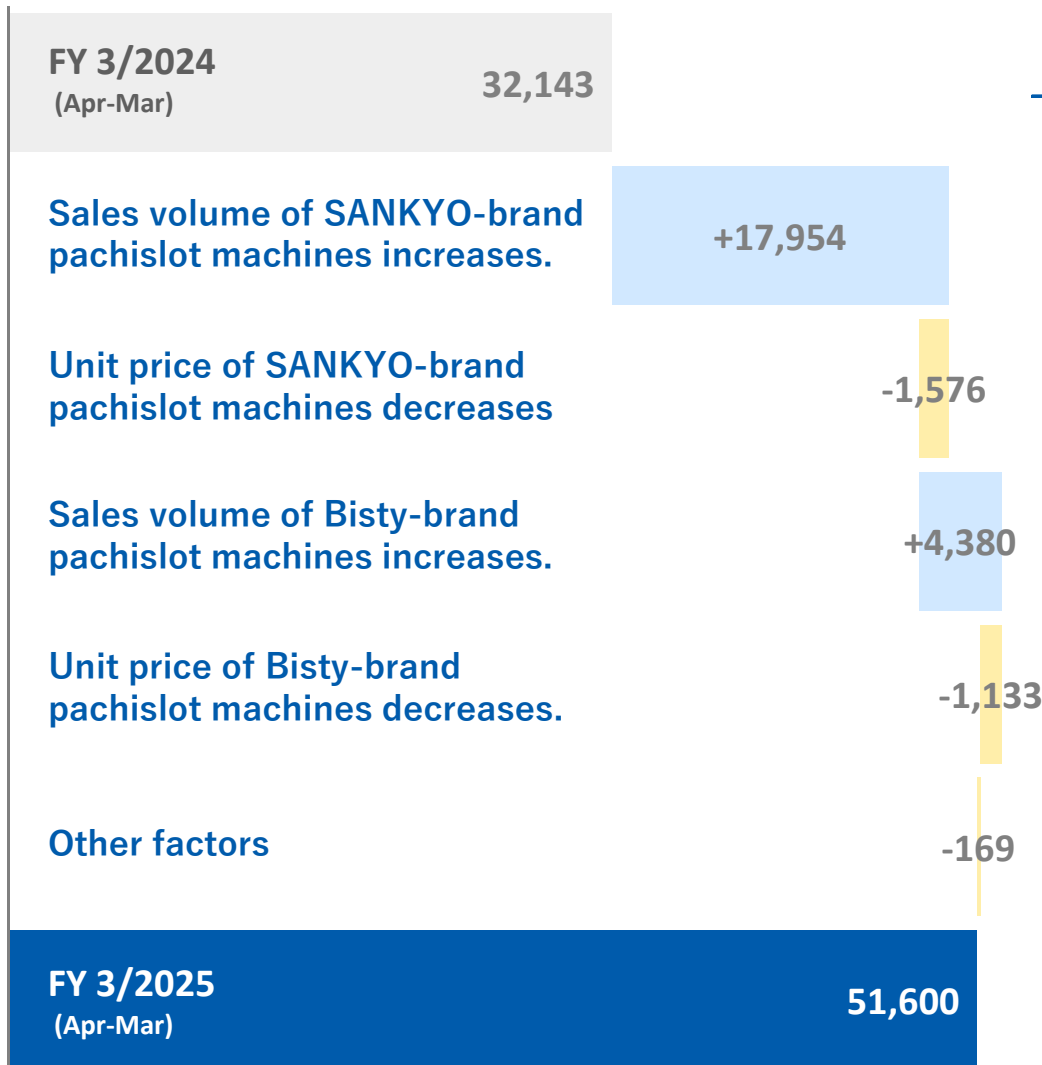
- units

Forecast of Sales of Unit **247,700 units**

Factors of Change in Net sales

Data

Million yen



million yen	FY 3/2024	FY 3/2025 Forecast	YoY
Net Sales	32,143	51,600	+19,457
Operating Income	15,289	26,300	+11,011
Percentage	47.6%	51.0%	+3.4pt
units			
Machines sales	70,379	119,500	+49,121
SANKYO	46,834	84,500	+37,666
Bisty	23,545	35,000	+11,455

+19,457

Pachislot Machines Business



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1Q



©Project シンフォギアGX
 ©Project シンフォギアAXZ

2Q

2Q以降

New Title
 x 7

- SANKYO**
L Pachislot ENN ENN NO SHOUBOUTAI
- SANKYO**
(Resale)
L Pachislot Valvrave the Liberator
- Bisty**
(Resale)
L Godzilla vs EVANGELION
- SANKYO**
(Resale)
L Pachislot Karakuri Circus

- SANKYO**
L Pachislot Symphogear "Seigi no Uta" x 3
- Bisty**
x 2

Sales of Unit

- units

- units

- units

Forecast of Sales of Unit **119,500 units**

Pachinko Machines Business

➤ **Achieving the top sales share for three consecutive years.**

- ✓ Generating titles that drive machine utilization, whether for Smart Pachinko machines or conventional pachinko machines.
- ✓ Fully leveraging the Group's competitive edge in development capabilities also for Smart Pachinko machines and machines with the new function, Lucky Trigger.
- ✓ Maintaining a diverse range of product lineups and the top-class number of titles in the industry.

Pachislot Machines Business

➤ **Improving the presence and sales share in the pachislot market**

- ✓ Launching Smart Pachislot machines proactively and enhancing the number of titles.
- ✓ Improving the brand power and sales share in the pachislot market through the machine utilization contribution.

Cash dividend

Dividend Policy

- The performance-linked dividends targeted at the consolidated payout ratio of 40%

FY3/2025 Forecasts

¥80 per share (interim dividend: undecided)

Repurchase of own shares

- Agilely judged in consideration of the following elements:
 - Stock price
 - Opinions of shareholders and investors
 - Performance outlook
 - Business environment of the Company, among others

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Business Results for the Full Year of FY 3/2024

Consolidated: million yen	FY 3/2023	FY 3/2024	YoY	FY 3/2025	FY 3/2023				FY 3/2024			
	Full year	Full Year		Forecast	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Net Sales	157,296	199,099	+41,803	180,000	27,763	42,200	58,102	29,231	50,777	65,413	54,398	28,511
Pachinko	122,576	147,042	+24,466	117,800	26,431	36,590	40,549	19,006	34,887	47,220	47,733	17,202
Pachislot	22,551	32,143	+9,592	51,600	628	4,123	9,425	8,375	9,056	12,630	1,490	8,967
Ball Bearing Supply	11,993	19,497	+7,504	10,200	660	1,439	8,080	1,814	6,734	5,481	5,083	2,199
Other Business	175	416	+241	400	42	49	48	36	97	83	92	144
Cost of Sales	66,380	88,420	+22,040	77,500	12,221	17,017	26,136	11,006	22,450	29,237	24,415	12,318
Gross Profit	90,916	110,679	+19,763	102,500	15,541	25,183	31,966	18,226	28,326	36,176	29,983	16,194
SG & A Expenses	32,383	38,184	+5,801	41,500	6,086	8,222	10,343	7,732	9,137	9,905	10,179	8,963
Operating Income	58,532	72,495	+13,963	61,000	9,455	16,960	21,624	10,493	19,188	26,272	19,804	7,231
Pachinko	54,223	61,165	+6,942	40,500	10,963	17,312	16,889	9,059	14,997	21,518	20,185	4,465
Pachislot	9,280	15,289	+6,009	26,300	(289)	1,328	5,299	2,942	4,818	6,665	(408)	4,214
Ball Bearing Supply	742	1,582	+840	800	(12)	16	629	109	595	514	422	51
Other Business	21	159	+138	200	1	5	9	6	32	42	48	37
Elimination/Corporate	(5,734)	(5,701)	+33	(6,800)	(1,207)	(1,702)	(1,203)	(1,622)	(1,255)	(2,466)	(445)	(1,535)
Recurring Income	59,341	73,182	+13,841	62,000	9,827	17,015	21,932	10,567	19,482	26,381	20,016	7,303
Extra ordinary Gains	7,079	2,205	-4,874	0	1,305	1,996	2,767	1,011	434	0	1,771	0
Extra ordinary Losses	162	111	-51	0	1	4	94	63	7	0	98	6
Net Income	46,893	53,791	+6,898	42,000	7,931	13,375	17,364	8,223	14,080	18,707	15,457	5,547
EPS: yen	161.50 ※	203.81	+42.31	191.48								

※ The Company carried out a share split at a ratio of five shares for one share of common stock, effective March 1, 2024. Net income per share (EPS) is calculated assuming that the share split was carried out at the beginning of the fiscal year ended March 31, 2023.

Machines sales: units

Pachinko	268,726	297,648	+28,922	247,700	62,991	81,313	77,920	46,502	77,458	90,360	92,545	37,285
SANKYO+JB	182,085	154,339	-27,746	172,700	62,152	62,908	17,930	39,095	47,353	67,689	21,414	17,883
Bisty	86,641	143,309	+56,668	75,000	839	18,405	59,990	7,407	30,105	22,671	71,131	19,402
Pachislot	51,581	70,379	+18,798	119,500	1,254	8,836	19,968	21,523	19,155	29,242	2,623	19,359
SANKYO	36,582	46,834	+10,252	84,500	1,254	8,836	19,968	6,524	19,153	11,538	2,347	13,796
Bisty	14,999	23,545	+8,546	35,000	0	0	0	14,999	2	17,704	276	5,563

GP Margin/OP Margin

Consolidated	FY 3/2023	FY 3/2024	YoY	FY 3/2025	FY 3/2023				FY 3/2024			
	Full Year	Full Year		Forecast	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
GP Margin	57.8%	55.6%	-2.2pt	56.9%	56.0%	59.7%	55.0%	62.4%	55.8%	55.3%	55.1%	56.8%
OP Margin	37.2%	36.4%	-0.8pt	33.9%	34.1%	40.2%	37.2%	35.9%	37.8%	40.2%	36.4%	25.4%

Expenses etc.

Consolidated: million yen	FY 3/2023	FY 3/2024	YoY	FY 3/2025	FY 3/2023				FY 3/2024			
	Full Year	Full Year		Forecast	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Sales Commission	6,095	9,373	+3,278	6,193	450	1,297	3,842	506	2,026	1,802	4,228	1,317
Advertising Expenses	1,739	2,413	+674	2,953	201	710	300	528	1,045	582	294	492
R&D Expenses	14,295	15,296	+1,001	20,229	2,969	3,479	3,753	4,094	3,505	3,643	3,968	4,180
Salaries & Wages	2,988	3,542	+554	3,377	622	643	1,085	638	722	737	1,102	981
Others	7,266	7,560	+294	8,748	1,844	2,093	1,363	1,966	1,839	3,141	587	1,993

Consolidated: million yen

Capital Expenditure	2,881	3,024	+143	5,376	569	320	665	1,327	709	707	462	1,146
Depreciation & Amortization	1,838	2,916	+1,078	2,909	304	403	526	605	503	669	830	914

Consolidated

No. of Employees	864	878	+14	930	887	878	873	864	878	877	876	878
No. of R&D Staff	270	267	-3	290	276	274	271	270	275	270	268	267

Indirect Sales Ratio

SANKYO+JB Pachinko	19.3%	16.0%	-3.3pt	16.3%	23.9%	20.8%	20.2%	19.3%	15.9%	15.8%	16.0%	16.0%
SANKYO Pachislot	21.5%	21.3%	-0.2pt	21.6%	6.1%	27.5%	22.8%	21.5%	20.0%	21.1%	21.1%	21.3%

Pachinko Machines Business

Consolidated:million yen	FY 3/2023	FY 3/2024	YoY	FY 3/2025	FY 3/2023				FY 3/2024			
	Full Year	Full Year		Forecast	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Net Sales	122,576	147,042	+24,466	117,800	26,431	36,590	40,549	19,006	34,887	47,220	47,733	17,202
Operating Income	54,223	61,165	+6,942	40,500	10,963	17,312	16,889	9,059	14,997	21,518	20,185	4,465
Percentage	44.2%	41.6%	-2.6pt	34.4%	41.5%	47.3%	41.7%	47.7%	43.0%	45.6%	42.3%	26.0%

Machines sales: units

	FY 3/2023	FY 3/2024	YoY	FY 3/2025	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Pachinko	268,726	297,648	+28,922	247,700	62,991	81,313	77,920	46,502	77,458	90,360	92,545	37,285
SANKYO+JB	182,085	154,339	-27,746	172,700	62,152	62,908	17,930	39,095	47,353	67,689	21,414	17,883
Frame	96,125	79,855	-16,270	78,150	49,531	22,522	9,072	15,000	22,595	52,218	2,494	2,548
Gauge	85,960	74,484	-11,476	94,550	12,621	40,386	8,858	24,095	24,758	15,471	18,920	15,335
Bisty	86,641	143,309	+56,668	75,000	839	18,405	59,990	7,407	30,105	22,671	71,131	19,402
Frame	72,197	126,595	+54,398	68,000	292	11,870	59,667	368	24,075	22,645	63,471	16,404
Gauge	14,444	16,714	+2,270	7,000	547	6,535	323	7,039	6,030	26	7,660	2,998

Titles to Release

FY 3/2024						FY 3/2024					
Series name	Brand	Release Date	No. of Models	Unit Sales		Series name	Brand	Release Date	No. of Models	Unit Sales	
Q1 Fever ENN ENN NO SHOUBOUTAI	SANKYO	(Apr-23)	1	30,000	Q3	Fever Kaguya-sama: Love Is War	SANKYO	(Oct-23)	1	14,200	
CODE GEASS Lelouch of the Rebellion -Rebellion to Re; surrection-NEON GENESIS EVANGELION -Roar for tomorrow- (Resale)	Bisty	(May-23)	1	20,000	Godzilla vs EVANGELION -G-cells awakening- PREMIUM MODEL	Bisty	(Oct-23)	1	7,800		
Fever MOBILE SUIT GUNDAM UNICORN LIGHT ver.	SANKYO	(May-23)	1	9,300	Fever ARIFURETA SYOKUGYOU DE SEKAISAIKYOU	SANKYO	(Nov-23)	1	5,400		
Fever SPLASH×SPLASH	SANKYO	(Jun-23)	1	5,900	Fever Karakuri Circus Light ver.	SANKYO	(Dec-23)	1	--		
Fever Fafner Dead Aggressor 3 EXODUS "Orihime" Light ver.	SANKYO	(Jun-23)	1	--	EVANGELION:3.0+1.0 Type Rei / Type Kaworu	Bisty	(Dec-23)	2	66,900		
Q2 Fever Queen II 30th ANNIVERSARY EDITION	JB	(Jul-23)	1	8,000	Q4	Fever Valvrave the Liberator 3	SANKYO	(Jan-24)	1	6,700	
Fever MOBILE SUIT GUNDAM SEED	SANKYO	(Aug-23)	1	50,100	Fever How Heavy Are the Dumbbells You Lift? Light ver.	SANKYO	(Feb-24)	1	--		
Fever Symphogear 3 Ogon Zessho LIGHT VER.	SANKYO	(Sep-23)	1	6,000	NEON GENESIS EVANGELION -Roar for tomorrow- PREMIUM MODEL	Bisty	(Feb-24)	1	8,400		
NEON GENESIS EVANGELION -Roar for tomorrow- SPECIAL EDITION	Bisty	(Sep-23)	1	10,000	Fever Powerful	JB	(Mar-24)	1	7,800		
NEON GENESIS EVANGELION -Roar for tomorrow- (Resale)	Bisty	(Sep-23)	1	14,900	EVANGELION:3.0+1.0 Type Gendou	Bisty	(Mar-24)	1	--	Total	
					CODE GEASS Lelouch of the Rebellion -Rebellion to Re; surrection- Light ver.	Bisty	(Mar-24)	1	--	297,648	

Consolidated: million yen	FY 3/2023	FY 3/2024	YoY	FY 3/2025	FY 3/2023				FY 3/2024			
	Full Year	Full Year		Forecast	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Net Sales	22,551	32,143	+9,592	51,600	628	4,123	9,425	8,375	9,056	12,630	1,490	8,967
Operating Income	9,280	15,289	+6,009	26,300	(289)	1,328	5,299	2,942	4,818	6,665	(408)	4,214
Percentage	41.2%	47.6%	+6.4pt	51.0%	(46.0%)	32.2%	56.2%	35.1%	53.2%	52.8%	(27.4%)	47.0%

Machines sales: units

	FY 3/2023	FY 3/2024	YoY	FY 3/2025	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Pachislot	51,581	70,379	+18,798	119,500	1,254	8,836	19,968	21,523	19,155	29,242	2,623	19,359
SANKYO	36,582	46,834	+10,252	84,500	1,254	8,836	19,968	6,524	19,153	11,538	2,347	13,796
Bisty	14,999	23,545	+8,546	35,000	0	0	0	14,999	2	17,704	276	5,563

Titles to Release

FY 3/2024	Series name	Brand	Release Date	Unit Sales	
Q1	L Pachislot Valvrave the Liberator (Resale)	SANKYO	(Apr-23)	--	
	Pachislot ENN ENN NO SHOUBOUTAI	SANKYO	(May-23)	15,000	
Q2	L Pachislot Karakuri Circus	SANKYO	(Jul-23)	17,400	
	L Evangelion -Genesis of Destiny-	Bisty	(Oct-23)※	17,900	
Q3	--	--	--	--	
Q4	L Pachislot Macross Frontier 4	SANKYO	(Jan-24)	11,900	Total
	L Godzilla vs EVANGELION	Bisty	(Feb-24)	5,500	70,379

※ It was introduced in October, but its sales was recognized in Q2 financial results

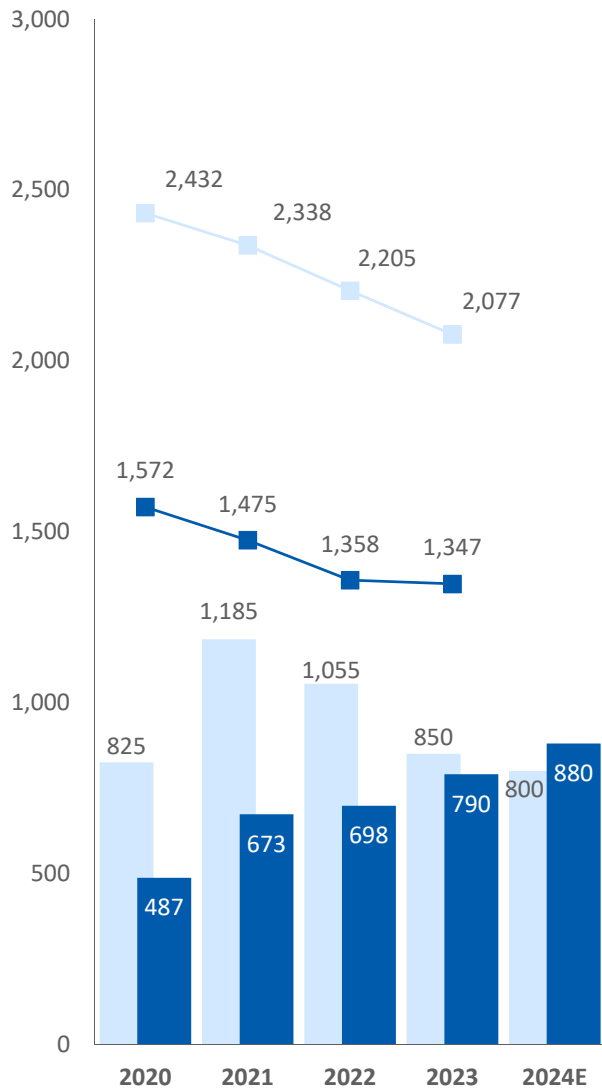
million yen	FY 3/2017	FY 3/2018	FY 3/2019	FY 3/2020	FY 3/2021	FY 3/2022	FY 3/2023	FY 3/2024
Net Sales	81,455	86,220	88,558	78,416	58,129	84,857	157,296	199,099
Operating Income	5,059	10,181	21,286	12,551	6,587	21,357	58,532	72,495
Recurring Income	3,832	11,319	22,300	13,476	7,488	22,257	59,341	73,182
Net Income	1,777	5,550	13,384	13,045	5,749	18,466	46,893	53,791
Total Assets	390,585	396,291	399,585	325,232	292,104	309,213	365,950	292,119
Total Net Assets	340,287	337,242	337,377	269,521	268,887	270,120	310,259	251,579
DPS (Yen)	150.00	150.00	150.00	150.00	150.00	100.00	150.00	80.00 ※ (400.00)

※ The Company carried out a share split at a ratio of five shares for one share of common stock, effective March 1, 2024. In parentheses, the annual dividend without taking into account the stock split is shown.

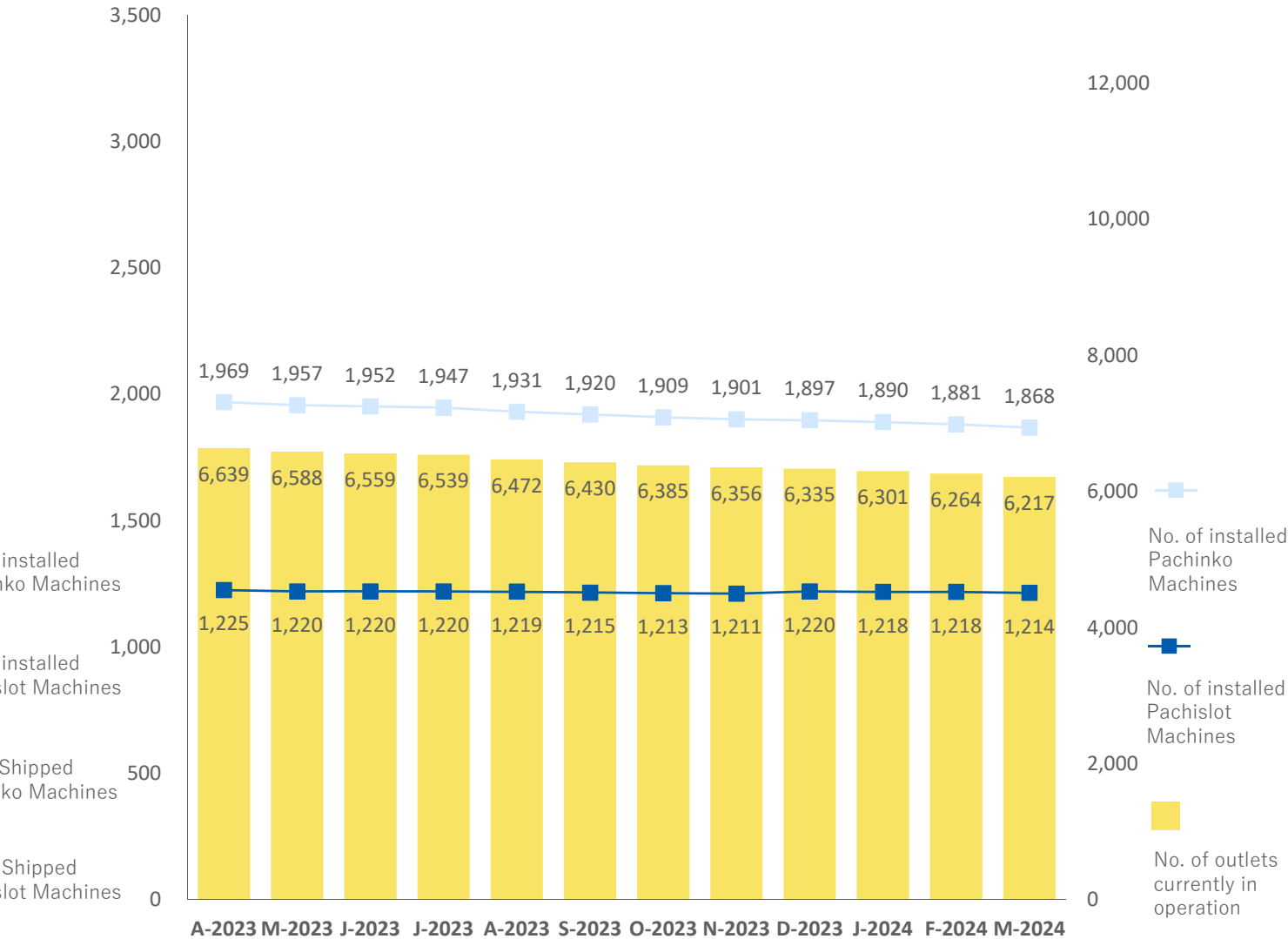
Return on Equity	0.5%	1.6%	4.0%	4.3%	2.1%	6.9%	16.3%	19.3%
Average ROE of five consecutive	2.5%	2.6%	2.3%	2.7%	2.5%	3.8%	6.7%	9.8%
Net Income Ratio	2.2%	6.4%	15.1%	16.6%	9.9%	21.8%	29.8%	27.0%
Total Asset Turnover	0.20	0.22	0.22	0.22	0.19	0.28	0.47	0.61
Financial Leverage	1.17	1.16	1.18	1.19	1.15	1.12	1.16	1.17

Pachinko/Pachislot Machine Market

Market size



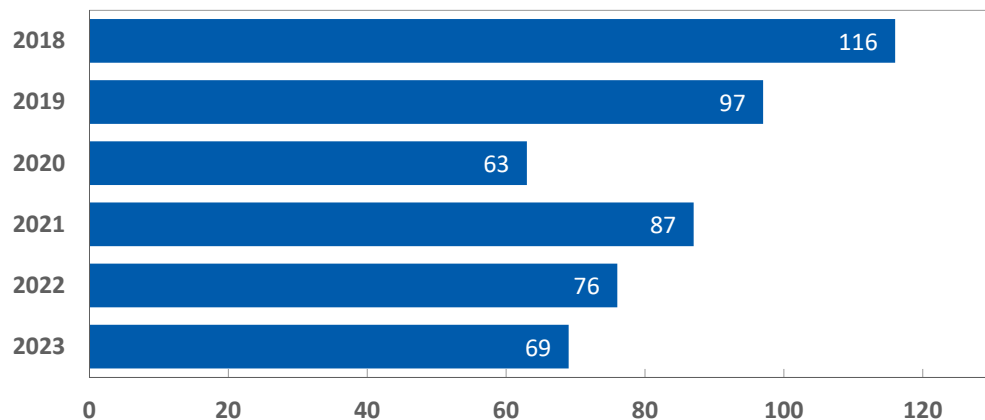
Situation of parlors that are members of Zennichiuren in the last year



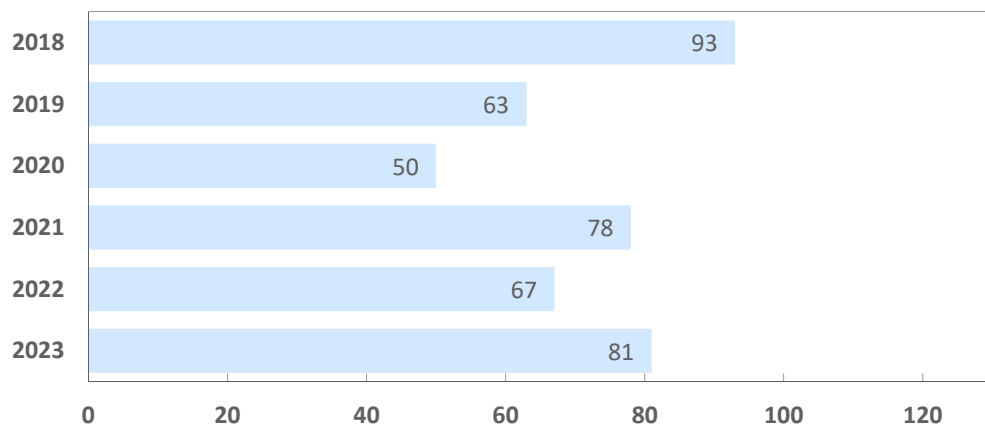
Source: National Police Agency, Yano Research Institute, Zennichiuren

Number of Titles Sold (All Manufacturers)

Pachinko machines



Pachislot machines



Compliance with Format Inspection

	2019	2020	2021	2022	2023	2024J-M
Applicant	945	912	990	910	912	209
Pass	430	295	313	230	186	58
Fail	560	499	598	669	666	134

SANKYO Group (Number of Pass)

SANKYO+JB	28	37	23	25	38	11
Bisty	19	8	9	10	14	3
Total	47	45	32	35	52	14

including Arrange Ball, Jong-Kyu

	2019	2020	2021	2022	2023	2024J-M
Applicant	982	917	985	972	1,008	243
Pass	191	185	263	194	196	33
Fail	721	665	694	721	765	197

SANKYO Group (Number of Pass)

SANKYO	9	2	9	10	9	2
Bisty	3	8	7	1	9	0
Total	12	10	16	11	18	2

※ Estimates of SANKYO

※ Except for reuse and sub speck models

Source: Security Electronics and Communications Technology Association

Investor Relations Office Corporate Planning Division



ir-desk@sankyo-fever.co.jp



<https://www.sankyo-fever.co.jp/corporate/ir/>

【Notes on forward-looking statements】

The purpose of this document is to provide information on the material, and is not intended as a solicitation for investment or any similar action. Please note that actual investment decisions should be made at your own discretion and responsibility. This material contains projections, plans, outlook, etc. for the fiscal year under review and the future business performance that are judged to be reasonable by the management of the Company based on currently available information. Actual business performance may be significantly different from the projections, plans, outlook, contained due to changes in various factors. Such factors include economic conditions of, and fluctuations in product demand in, the pachinko and pachislot markets which are our main business domains; various regulations in Japan and overseas; and amendments to accounting standards, practice, etc. The Company assumes no obligation to revise the forward-looking statements contained herein, whether as a result of new information, future events or other discoveries.